

1727 – 2009

**REPORT AND RECOMMENDATIONS
OF THE FINANCE COMMITTEE**

**AND A COPY OF THE TOWN WARRANT
FISCAL YEAR 2010**



**ANNUAL TOWN MEETING
MAY 18, 2009
OAK MIDDLE SCHOOL AUDITORIUM
7:00 P.M.**

THINK

VOTERS CHECK LIST

To be considered on each vote:

1. **IS IT NECESSARY?** Or is it something that is not really needed or perhaps already being provided by a private or public group?
2. **CAN WE AFFORD IT?** Remember, there is no limit to what we would like, but there is a limit to what we can afford.
3. **WHAT WILL IT COST ULTIMATELY?** Many proposals are like icebergs - only a small fraction of the total is apparent on the surface.
4. **HOW WILL IT AFFECT BASIC LIBERTIES?** If it imposes unreasonable or illegal restraints on your life or that of others, it should be vigorously opposed.
5. **IS IT IN THE BALANCED BEST INTEREST OF ALL?** If it is designed to benefit a small group or special interests, while taking unfair advantage of others, work for its defeat.
6. **IS IT A "FOOT-IN-DOOR" PROPOSITION?** Compromising a little now may bring an oppressive burden later, either in more regulation or more taxes or a combination of both.
7. **DOES IT PLACE TOO MUCH POWER IN THE HANDS OF ONE INDIVIDUAL OR GROUP?** Once decisive power is granted to a non-elected public official, a commission or a municipal authority, the private citizens may lose effective control.
8. **DOES IT RECOGNIZE THE IMPORTANCE OF THE INDIVIDUAL AND THE MINORITY?** This is a cornerstone of our Republic.
9. **IS ITS APPEAL BASED ON EMOTIONAL PROPAGANDA OR FACTS?** The farther a proposition gets away from facts, the more critical one should be.
10. **DOES IT SQUARE WITH YOUR MORAL CONVICTIONS?** If so, fight for it. If not, oppose it.

From Finance Committee Handbook

TOWN MEETING PROCEDURES

The Town Moderator presides and conducts the Town Meeting and the Town Clerk keeps the official record of the Town's action on each Article. The Finance Committee reviews the Town Warrant prior to the meeting, and is required by law to make a recommendation on each Article. There is a Town Meeting quorum of 121. The vote taken (majority, 2/3, 4/5, etc.,) is determined by state law or our own By-laws.

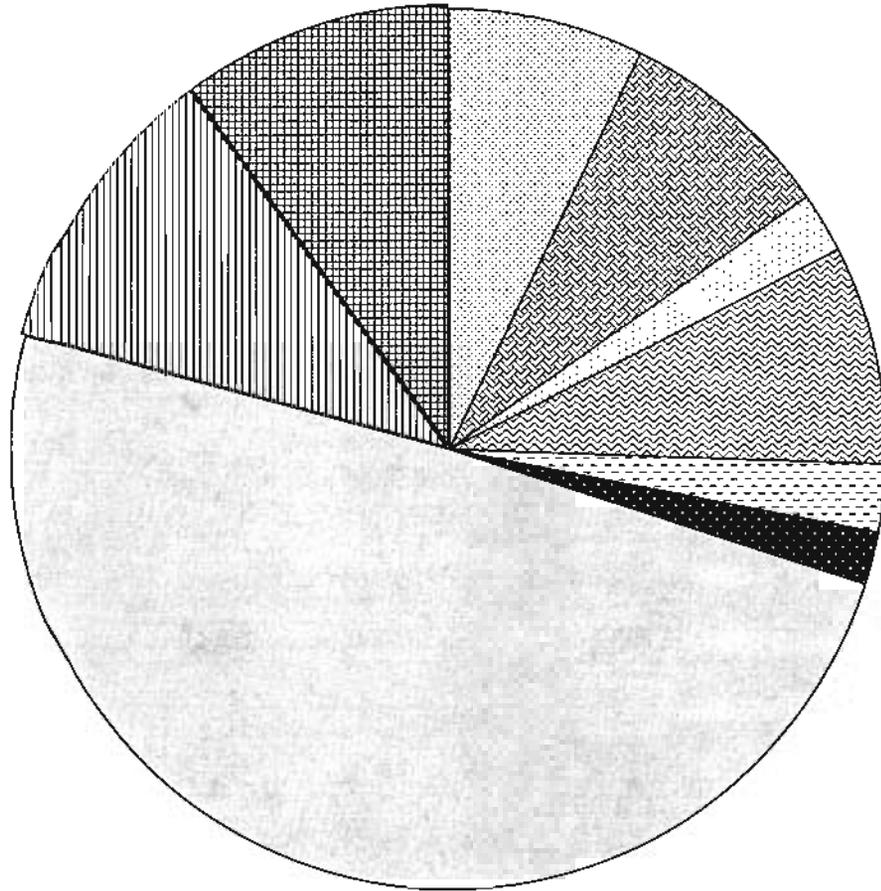
The Moderator presents each Article and Motion which will be moved and seconded by the board of Selectmen. This is a procedural step to begin debate and discussion. It does not imply that the Article is recommended by the Board. The Moderator will ask if there is any discussion on the motion. The Finance Committee will provide its recommendation during the discussion if it is not otherwise in the printed text describing each Article. During the discussion, motions may be made to amend (change) the original motion. If discussion on an Article becomes excessively prolonged, a Town Meeting Member may "move the question," which is a motion to vote to end the discussion and to vote on the motion at hand immediately without further discussion.

Our Town Meeting is a public forum open to all. Everyone is eligible to speak and question. However, only elected Town Meeting Members are eligible to vote. It is important to note **that persons may not speak unless recognized by the Moderator and all questions or comments MUST be directed to the Moderator.** Anyone wishing to speak must use one of the microphones provided, identify themselves and their precinct, and speak loudly and clearly.

When discussion on an amendment or on the main motion has ended, the Moderator will generally call for a voice vote (unless the law requires a count.) The Moderator will determine whether the motion has passed or failed. Any seven Town Meeting Members may question the Moderator's decision by rising and asking for a count.

The Town Meeting cannot be adjourned until all Articles and Motions have been voted upon and no motion can be referred to committees or tabled.

PREVIEW OF FISCAL 2010 RECOMMENDED OPERATING BUDGET



	Amount	% of Total
Interest & Maturing Debt	\$8,768,221	10.00%
Operating Support	\$9,283,929	10.59%
General Government	\$5,723,928	6.53%
Public Safety	\$7,063,540	8.06%
Retirement	\$2,629,497	3.00%
Public Works	\$7,588,558	8.66%
Human Services	\$476,619	0.54%
Culture and Recreation	\$1,513,364	1.73%
Education	\$44,601,695	50.89%
Total	\$87,649,351	

FISCAL YEAR 2010 REPORT OF THE FINANCE COMMITTEE

INTRODUCTION:

It is the duty of the Finance Committee to consider all municipal questions relating to administration, finance, budgets and other municipal affairs, and to advise and make recommendations to town officers, town meeting members, boards, committees and departments.

The Finance Committee also has control of the town's Reserve Fund, which provides for "Extraordinary or Unforeseen Expenditures" (Massachusetts General Laws Chapter 40, Section 6.) This saves time and the expense of calling a special town meeting for small needs. Transfers are made from this fund by the Committee when they conform to the requirements of the law, and can only be used for the purpose for which they were specifically transferred.

During the months of February through April of this year, the Finance Committee conducted budget hearings and informational meetings with the town manager, department heads, school committee, selectmen and other boards and groups in order to compile the information contained in this report and make its recommendations to the town meeting members for the fiscal year 2010 budget.

The recommendations contained within this report are based on the best information available when this report went to press. The Finance Committee recommendations contained herein are reflective of the requirement that the Finance Committee recommend a balanced budget to Town Meeting.

Town meeting members are advised that alternate recommendations may be necessary based upon the evolving fiscal picture in fiscal year 2010.

BUDGET OVERVIEW:

This budget season was shaped by the severe financial downturn that began over the spring of 2008 which demonstrated the unstable foundation on which our prosperity of the recent years was built upon. The Board of Selectmen reacted to this downturn by adopting a series of fiscal policies which framed the budget debate over these past several months. The Finance Committee commends the Board for taking such swift action which prepared this community for the necessary reductions that must be made.

The Town received notice from the Commonwealth this winter of "9C" reductions being taken in the third and fourth quarter fiscal year 2009 local aid payments totaling \$337,846. This reduction was absorbed by actions taken not to fill vacant positions in the several municipal departments and to encourage a greater turn back of unspent funds when the fiscal year 2009 closeout occurs.

The Finance Committee continues to note the very serious challenge being placed before our municipal and school departments in the form of continued Federal and State regulatory

mandates. These mandates are for the most part not funded to the true extent of the costs placed upon this community. Each year, the question of mandates is raised with our legislative delegation during the Board of Selectmen's legislative workshop.

Based upon information available at the time of printing, the Finance Committee recommends an Operating Budget of \$87,649,351 for fiscal year 2010. This is an actual decrease of 1.92% from the FY 2009 operating budget of \$89,367,680. This is the first time in many years, that the Finance Committee is recommending a budget that was less than the previous year. This action reflects the serious nature of the Town's and Commonwealth's finances.

The Town Manager submitted a balanced budget which took deep reductions across several municipal and school departments. Nearly 30 positions were slated for elimination through attrition, reduction in hours or layoff. The School Department followed suit with initial budgets showing wholesale reductions in personnel.

The filing of a balanced budget from the onset allowed the Finance Committee to concentrate on the pressing needs to reduce the Town's overall footprint by making hard choices to reduce both current and out year personnel obligations. For instance, the Town Manager has proposed taking cemetery operations to a nearly 100% contractual basis allowing for at least one full time position to be eliminated. The contracting of cemetery operations builds upon the Town's very successful expansion of contractual services being employed in the Public Buildings Department. The Manager proposes altering the compensation arrangement for crossing guards including moving the crossing guards into the School Department budget. He further recommends that bus service provided via a contract with the Worcester Regional Transit Authority (WRTA) be curtailed to align with levels of reimbursement afforded by the WRTA. The Finance Committee does recommend additional funding for the Council on Aging's non WRTA van to provide additional service.

Staffing levels, as proposed in this budget, among the various municipal departments are now below the staffing levels employed by the Town back in fiscal year 1998. This will create difficulty in providing service levels and will place upon our remaining personnel tremendous strain to handle the workload of this community.

The recommended operating budget is allocated as follows:

	Fiscal Year 2009 Budget	Fiscal Year 2010 Current Recommendation	Difference	Percent
General Government*	\$17,892,935	\$17,355,061	(\$537,874)	-3.01%
Water & Sewer	\$4,766,900	\$5,229,877	\$462,977	9.71%
Education**	\$45,865,649	\$44,601,695	(\$1,263,954)	-2.76%
Fixed Costs	\$20,842,196	\$20,462,718	(\$379,478)	-1.82%
	\$89,367,680	\$87,649,351	(\$1,718,329)	-1.92%

* Reflects the amendment (\$275,000) that will be proposed by the Personnel Board to fund adjustments in the various pay and classification schedules for employees covered by collective bargaining agreements

** Total does not include Federal stimulus funds

EDUCATIONAL FUNDING:

The funding of education continues to be the Town's largest single area of expenditure. The current recommended School Department budget for fiscal year 2010 is \$44,601,695, a decrease of 2.76%. Serious impacts upon the educational experience of our students are being mitigated by the anticipated receipt of \$2.135 Million in additional Federal funding that is being sent directly to the school department. Fifty percent of these funds may be used to supplant local resources with fifty percent to be used to make "strategic investments" to in effect supplement local resources.

The Finance Committee commends the School Committee and school administration in providing to this committee a tremendous amount of information to answer any questions concerning how school funding is to be expended in both fiscal year 2009 and fiscal year 2010.

The public is again reminded that Shrewsbury's support for education comes in two forms. The first is the operating budget of the School Department; the second in the form of support provided by other municipal departments and other appropriations in the fixed costs area that directly support the educational effort.

For example, please note that the Public Buildings Department provides the heating, lighting, cleaning and maintenance needs of the School Department. Other departments that assist the school program are financial management services provided by Accounting, Retirement and the Collector/Treasurer offices, Highway for snow plowing and clearing of school parking lots, Parks for maintenance of school fields and MIS and the Light Department in the form of technical assistance and support of the computer network. In addition, employee benefit expenses are absorbed under appropriations for retirement, health insurance, Medicare and general insurance expenses including workers compensation and unemployment compensation.

Under the provisions of the Education Reform Act, communities are held to a spending standard in the form of net school spending. Net school spending is derived by taking the appropriated school operational budget and then primarily subtracting the transportation costs, and adding back those contributions made by a community to support the school effort, exclusive of debt service.

The Commonwealth of Massachusetts each year certifies a community's compliance with net school spending. The following summarizes the Town of Shrewsbury's compliance with this requirement for actual amounts expended in fiscal years 2006, 2007 and 2008 along with projected expenditures for fiscal year 2009:

Area of Expenditure	Fiscal Year 2006 Actual	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Projected
Adjusted Expenditures by School Committee	\$36,521,979	\$37,662,239	\$41,018,746	\$44,033,755
Expenditures by Community in Support of Education (does not include debt service)	\$9,060,600	\$9,711,756	\$10,637,405	\$11,613,565

	Total	\$45,582,579	\$47,373,995	\$51,656,151	\$55,647,320
Less Charter Schools Reimbursement		\$125,387	\$241,779	\$351,178	\$439,365
Less Circuit Breaker Reimbursement		\$1,440,857	\$1,455,966	\$1,229,813	\$1,425,814
	Total	\$1,566,244	\$1,697,745	\$1,580,991	\$1,865,179
Adjusted Net School Spending		\$44,016,335	\$45,676,250	\$50,075,160	\$53,782,141
Required Net School Spending		\$39,662,058	\$43,006,992	\$46,216,469	\$49,163,923
Amount in Excess of Net School Spending		\$4,354,277	\$2,669,258	\$3,858,691	\$4,618,218

The School Administration and School Committee prepared a detailed budget for fiscal year 2010 that was presented to the Finance Committee on March 4, 2009 and March 26, 2009. The School Committee explained the steps it took to propose tiered reductions in their fiscal year 2010 budget. In addition, discussions have been ongoing relative to additional spending that is required to maintain the current level of service. While we are concerned with any impact upon the very excellent educational program we enjoy, the Finance Committee remains acutely aware of its responsibility to provide a recommendation within the tax levy limitation that is imposed upon it.

Superintendent of Schools, Dr. Anthony Bent has prepared a narrative statement that precedes the school department budget contained in this report.

THE MUNICIPAL DEPARTMENTS:

Selected municipal departments are severely impacted by this recommended budget through a series of reductions and/or modifications on how business will be conducted. A summary of these changes at the time of printing is as follows:

Department	Fiscal Year 2009 Budget	Fiscal Year 2010 Recommended	Difference	Percent	Comment
Town Manager	\$328,730	\$319,575	(\$9,155)	-2.78%	Asst Town Manager takes on landfill oversight.
Treasurer-Collector	\$370,355	\$348,650	(\$21,705)	-5.86%	Loss of (1) clerical position via layoff.
Town Clerk	\$172,650	\$116,184	(\$56,466)	-32.71%	Loss of (.5) clerical position via attrition.
Election & Registration	\$103,928	\$70,871	(\$33,057)	-31.81%	Loss of (.5) clerical position via attrition
Public Buildings	\$3,523,793	\$3,400,787	(\$123,006)	-3.49%	Loss of (4) custodial/maintenance positions via attrition.
Police	\$4,250,153	\$4,008,893	(\$241,260)	-5.68%	Loss of (5) patrol/dispatch & clerical positions via attrition, military leave and possible grant award. Crossing guards (2.4 FTE) reduced in hours and transferred to School Department.
Town Engineer	\$499,417	\$437,071	(\$62,346)	-12.48%	Loss of (1) engineer via attrition
Highways	\$1,608,161	\$1,659,458	\$51,297	3.19%	Loss of (1) equipment operator via attrition

Cemeteries	\$124,700	\$99,895	(\$24,805)	-19.89%	Loss of (1.18) maintenance craftsman and seasonal via transfer and elimination. Cemetery operations to be taken nearly 100% contractual.
Health	\$244,699	\$172,207	(\$72,492)	-29.62%	Loss of (.71) Public Health Director. Bldg Insp assumes dual roles until 7/1/2010.
Council on Aging	\$260,569	\$249,441	(\$11,128)	-4.27%	Loss of some hours associated with WRTA van service.
Library	\$1,176,400	\$1,077,655	(\$98,745)	-8.39%	Loss of (2.5 FTE) by taking full time personnel down to part time.
Parks and Recreation	\$481,396	\$435,709	(\$45,687)	-9.49%	Loss of (.75) maintenance craftsman via attrition.

FIXED COSTS:

For the first time in several years, the Finance Committee can report a decrease in fixed cost spending for FY 2010. The categories of fixed spending are as follows:

Category	Fiscal Year 2006 Expended	Fiscal Year 2007 Expended	Fiscal Year 2008 Expended	Fiscal Year 2009 Budget	Fiscal Year 2010 Current Recommend	Percent FY 06 to FY 09
Pensions	\$1,879,499	\$1,931,719	\$2,552,769	\$2,629,497	\$2,629,497	39.90%
Debt Service	\$9,245,336	\$9,527,761	\$8,810,934	\$9,211,307	\$8,768,221	-5.16%
Unemployment Compensation	\$64,411	\$87,191	\$27,302	\$250,000	\$250,000	288.13%
Group Health and Life Insurance	\$5,375,675	\$5,684,151	\$6,734,763	\$6,940,000	\$7,100,000	32.08%
Medicare	\$534,477	\$545,000	\$608,243	\$655,000	\$680,000	27.23%
Gasoline and Oil	\$268,090	\$323,003	\$427,699	\$511,392	\$390,000	45.47%
General Insurance	\$477,320	\$571,934	\$567,739	\$640,000	\$640,000	34.08%
Non-Contributory Pensions	\$3,751	\$3,751	\$948	\$0	\$0	N/A
Telecom Expenses	\$143	\$0	\$0	\$5,000	\$5,000	N/A
	\$17,848,702	\$18,674,510	\$19,730,397	\$20,842,196	\$20,462,718	14.65%

The Town's debt position continues to improve as bonds authorized back in the late 1990's and early 2000's are now well on their way to being paid off. Further, the Town's participation in the West Suburban Health Group (health insurance) is paying great dividends with a 7% increase in premiums in fiscal year 2010 and another 7% proposed for fiscal year 2011. These 7% increases are far less than what we have seen in recent years. In addition, the most recent agreement reached with the various employee groups will place all employees and active retirees in "rate saver" plans and certain retirees' plans will see an increase of retiree contributions of an additional 10%, effective July 1, 2010. Conversely, our employees and retirees are now paying a greater portion of health care costs.

The area of primary concern for the Finance Committee is the Town's unfunded pension system. Upon the last valuation report (January 1, 2008), the Town's pension system was funded at 77%. However, large losses in the various financial markets will result in a much lower funding ratio when the study is next conducted on January 1, 2010. The resulting new funding schedule will be adopted for fiscal year 2012. Planning must commence on how the new funding schedule is to be incorporated into the fiscal year 2012 budget.

REVENUE SOURCES AND TRENDS:

	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009
CHARGES				
Appropriations	\$83,343,542	\$88,001,485	\$89,465,197	\$96,506,912
Cherry Sheet Offsets	\$73,909	\$73,331	\$81,348	\$81,742
CMRPC	\$6,906	\$7,079	\$7,256	\$7,437
State and County Charges	\$840,584	\$882,906	\$1,150,859	\$1,502,535
Overlay	\$451,929	\$484,866	\$545,199	\$583,630
Total to Be Raised	\$84,716,870	\$89,449,668	\$91,249,859	\$98,682,256
REVENUE				
State Aid (Includes SBAB)	\$21,077,629	\$23,727,465	\$25,486,284	\$26,849,796
Local Receipts	\$10,388,000	\$11,400,000	\$11,260,800	\$11,978,000
Free Cash	\$2,000,000	\$1,250,000	\$2,000,000	\$2,999,999
Other Available Funds	\$6,984,675	\$6,557,350	\$4,956,420	\$7,086,966
Free Cash (Reduce Levy)	\$500,000	\$500,000	\$500,000	\$500,000
Light PILOT	\$121,995	\$115,441	\$189,358	\$150,384
CATV PILOT	\$430,056	\$454,691	\$492,491	\$556,355
Bond Interest Reserve	\$0	\$800,000	\$500,000	\$500,000
Total Revenue	\$41,502,355	\$44,804,947	\$45,385,353	\$50,621,500
Total Tax Levy	\$43,214,514	\$44,644,721	\$45,864,506	\$48,060,756
Tax Rate	\$9.24	\$8.66	\$9.14	\$9.68

State Aid:

At the time of this writing, there is still great uncertainty regarding State Aid for fiscal year 2010 on two fronts. The first is what amount of State Aid will be allocated to the Town; the second is whether or not the Commonwealth will honor the allocation and send the full amount of State Aid to the Town. The Finance Committee is of the opinion that steps must be taken to guard against “9C” reductions in fiscal year 2010. Accordingly, this budget provides for the use of \$1,550,000 in Free Cash specifically to allow for a greater Free Cash balance to be carried into fiscal year 2010.

The budget recommendations contained within this report are predicated on the House Ways and Means Committee (HWM) report that was issued on April 15, 2009. This report placed the Town’s aid payment for fiscal year 2010 at some \$22.137 Million. This is slightly less than the Governor’s House One filing but substantially more than what the town manager included in his initial budget filing. However, the HWM’s budget, according to numerous estimates, is short by up to \$1 Billion in revenue. For the purposes of this report, the Finance Committee is using a total State Aid figure of \$25.783 Million (includes SBAB payment of \$3,488,853).

In recent years, we have commented on the impact of the change in how Chapter 70 aid was calculated to force communities like Shrewsbury, whom the Commonwealth has determined has lacked sufficient

effort to increase its tax levy contribution towards education. One result of the current fiscal crises is that in fiscal year 2010 all communities are being level funded for Chapter 70 aid so the change in formula has not affected Shrewsbury. However, care must be taken to ascertain if other minimum effort criteria are not triggered such as Net School Spending or foundation budget requirements.

There is an increase in State and County charges for fiscal year 2010 driven by a charter school tuition assessment of \$1.3 Million. This assessment is offset by \$612,556 in Charter School Tuition Reimbursement.

Local Receipts:

It appears that a revenue deficit will result in fiscal year 2009 due to a downturn of collections across several of the categories. Motor vehicle excise collections are lagging along with water receipts, investment income and license and permits. An example of this trend is as follows:

Item	Fiscal Year 2006 Actual	Fiscal Year 2007 Actual	Fiscal Year 2008 Actual	Fiscal Year 2009 Projected	Fiscal Year 2010 Current Estimate
Motor Vehicle Excise	\$4,688,251	\$4,411,326	\$4,872,855	\$4,500,000	\$4,250,000
Water Revenue	\$2,939,701	\$3,138,007	\$3,500,366	\$3,550,000	\$3,300,000
Landfill Ash Revenue	\$580,000	\$573,251	\$768,626	\$828,000	\$780,000
License and Permits	\$1,237,994	\$609,097	\$621,311	\$550,000	\$400,000
Investment Income	\$1,126,738	\$1,621,437	\$1,780,717	\$1,300,000	\$1,100,000
Remaining Revenue Categories	\$1,397,189	\$1,640,187	\$1,832,827	\$1,250,000	\$1,264,000
Total	\$11,969,873	\$11,993,305	\$13,376,702	\$11,978,000	\$11,094,000

Tax Levy:

The change in the tax levy from year to year is based upon adjustments consisting of the allowed increase of 2½% on the previous year's levy limit, new growth and exempted debt which for fiscal year 2010 is calculated as follows:

Area	Amount
Increase allowed under Proposition 2½%	\$1,107,533
New Growth (estimated)	\$250,000
Exempted Debt Service (less any SBAB or other funding)	
Floral Street School	(\$7,964)
Land Purchases One	\$225,408
High School Land Purchase	\$178,380
New High School	\$1,593,453
Oak Middle School	\$597,967
Land Purchases Two	\$167,750
Fire Facilities Project	\$596,433
Allen Property (BAN)	\$82,472
Adjustments in Tax Levy	\$4,791,432

Resident should note the new growth estimate of \$250,000. This, coupled with the projection for local receipts, illustrates the on-going challenge our Town faces to generate sufficient revenue to offset expenses associated with service demands. By way of comparison, the following chart shows the actual new growth amounts for the preceding ten years compared to the fiscal year 2010 estimate:

Year	Amount
Fiscal Year 2010	\$250,000
Fiscal Year 2009	\$525,143
Fiscal Year 2008	\$561,235
Fiscal Year 2007	\$997,304
Fiscal Year 2006	\$548,711
Fiscal Year 2005	\$551,544
Fiscal Year 2004	\$563,179
Fiscal Year 2003	\$804,735
Fiscal Year 2002	\$879,895
Fiscal Year 2001	\$1,419,357
Fiscal Year 2000	\$833,094

The Town of Shrewsbury continues to provide excellent value to its commercial and residential tax payers in the form of a high level of services at a moderate tax rate. Recent news articles in both the Worcester Telegram and Boston Globe have highlighted this fact. The following illustrates both commercial and residential tax rates along with the average single-family tax bill for a selected number of communities. Several of the communities with lower single family tax bills achieve this result only after placing a disparate burden on the commercial sector via the tax classification process which raises no additional revenue but shifts the tax burden away from the residential sector.

Community	Commercial Tax Rate FY 2009	Residential Tax Rate FY 2009	Average Single-Family Tax Bill
Ashland	\$13.86	\$13.86	\$5,493
Auburn	\$23.02	\$11.77	\$3,016
Bellingham	\$15.29	\$10.44	\$3,184
Boylston	\$12.40	\$12.40	\$4,814
Fitchburg	\$18.45	\$12.70	\$2,630
Framingham	\$29.45	\$12.83	\$4,735
Franklin	\$11.17	\$11.17	\$4,298
Grafton	\$10.83	\$10.83	\$4,016
Hopkinton	\$15.03	\$15.03	\$7,508
Hudson	\$22.49	\$11.34	\$3,888
Leicester	\$10.40	\$10.40	\$2,690
Maynard	\$22.63	\$14.51	\$4,895
Millford	\$21.72	\$12.53	\$3,952
Millbury	\$11.72	\$11.72	\$3,124
Natick	\$11.09	\$11.09	\$5,223
Needham	\$19.56	\$9.96	\$6,907

Northborough	\$13.76	\$13.76	\$5,774
Oxford	\$10.76	\$10.76	\$2,839
Norwood	\$16.07	\$8.46	\$3,268
Shrewsbury	\$9.68	\$9.68	\$3,824
Upton	\$12.43	\$12.43	\$4,881
Westborough	\$15.50	\$15.50	\$6,784
Worcester	\$28.72	\$13.50	\$3,162

Other Revenue:

The Finance Committee recommends the use of the following reserves or special revenue accounts as follows:

Source of Funds	Amount	Funding Purpose
Sale of Cemetery Lots	\$18,000	To fund cemetery operations
Sewer Surplus	\$3,313,131	To fund sewer operations
Sewer Construction Closeouts	\$452,417	To fund the Reservoir Street Pump Station Project
Light Revenue	\$457,640	To fund debt service associate with Light projects
CATV Revenue	\$432,775	To fund debt service associate with CATV projects
Chapter 90	\$725,558	To fund road improvements (state funded program)
Various Project Closeouts	\$522,608	To fund a portion of the Capital Budget
Stabilization Account	\$510,000	To fund the replacement of Fire Engine #3
Water Conservation Fund	\$200,000	Water meter replacements
Bond Interest Reserve	\$500,000	To transfer towards High School debt service
Title V Loan Fund	\$15,128	To fund Title V loan obligations
Total	\$7,147,257	

SOLID WASTE ENTERPRISE

In August of 2008, the Town instituted a Pay as You Throw (PAYT) Program. By all means of comparison, this program has been a tremendous success resulting to date in a reduction of refuse of 31% with recycling increased by 20%. The Finance Committee commends Nancy Allen, our recently retired Director of Public Health, and her entire staff for their efforts in making this program's introduction so successful. The Committee also understands that management of PAYT bag invoicing and inventory has been overseen in the last year by Paula Brady of the Town Manager's Office. We thank Mrs. Brady for her efforts.

The budget for the fiscal year 2010 Sold Waste Enterprise is set forth under Article 7 on this warrant. The tax rate subsidy for the program in fiscal year 2010 will be \$910,280. This is an increase over fiscal year 2009 when the subsidy was \$740,398. The reason for this increase is that last year's costs were offset by a grant and by the remaining funds in the Coal Ash Receipts Reserved Account which has now been depleted.

The Finance Committee recommends that the Board of Selectmen consider in fiscal year 2011 or 2012 that bag prices be increased to cover a greater portion of the costs of the solid waste program.

CAPITAL EQUIPMENT, WARRANT ARTICLES AND INFRASTRUCTURE IMPROVEMENTS

The Town's operating budget and warrant articles include several equipment purchases, repairs, and other appropriations that the Finance Committee considers critically important to the town's ability to provide service to town residents. Contained within the budget table are a number of footnotes highlighting major changes in spending for fiscal year 2010 and listing any special equipment purchases or appropriations.

Article 8 of the warrant contains the Omnibus Capital Budget, which is currently valued at \$784,000. This is a greatly pared down Capital Budget reflective of the current economic climate.

The Finance Committee annually reviews the capital budget prepared by the Town Manager. This document was presented to the Board of Selectmen and the Finance Committee, highlighting the major capital needs for fiscal year 2010 through fiscal year 2014. The Town Manager updates and reviews these requests annually when compiling the budget for the following year. Project funding is contingent on the Town's ability to pay in a given year. Other major warrant articles recommended for funding are:

Article #	Article	Amount
3	Pay and Classification Plan	\$275,000
5	Fiscal Year 2009 Deficits	\$560,000
10	Sherwood Middle School (portion to be bonded)	\$400,000
33 & 34	Water System Upgrades	\$850,000
38	Counseling and Educational Services	\$72,000
	Total	\$2,157,000

The Sherwood Middle School Project is currently in line for funding through the new Massachusetts School Building Authority (MSBA). The first step in this process is a feasibility study conducted under the direction and control of the MSBA which is the subject of Article 10. Unlike the previous funding program, this program is competitive and funding is no longer guaranteed. Recently, the School Committee and Board of Selectmen concurred with the determination of the MSBA that the design capacity of the Sherwood Middle School shall not exceed 900 students.

The Finance Committee requests the reader to carefully review the explanation that follows each warrant article for more information.

Water and Sewer Infrastructure Needs:

The Finance Committee awaits the result of the redesign and re-bidding of the planned upgrade of the Westborough Wastewater Treatment Facility. The project was put on hiatus last year when the Westborough Town Meeting rejected a funding request for the project. In the interim the project underwent review and some redesign and the bids are now pending. Also pending is word on the

status of funding requests through the Commonwealth's Department of Environmental Protection (DEP) for either a full or partial 0% loan and/or a partial outright grant to the project.

The Finance Committee is also aware of other sewer infrastructure projects that are being considered involving the main trunk line carrying sewerage to the Westborough facility and a project to increase treatment capacity via a package treatment facility to be located on Lake Street.

In addition, funding is being dedicated to increase the Town's efforts in the area of infiltration and inflow (I&I) into the municipal sewer system.

The Committee continues to monitor the affect of the water and sewer rate increase of last spring to ascertain if additional rate increases will be required.

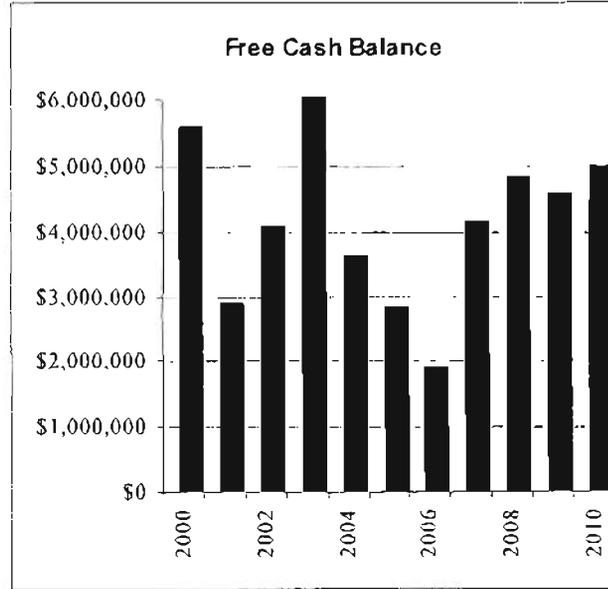
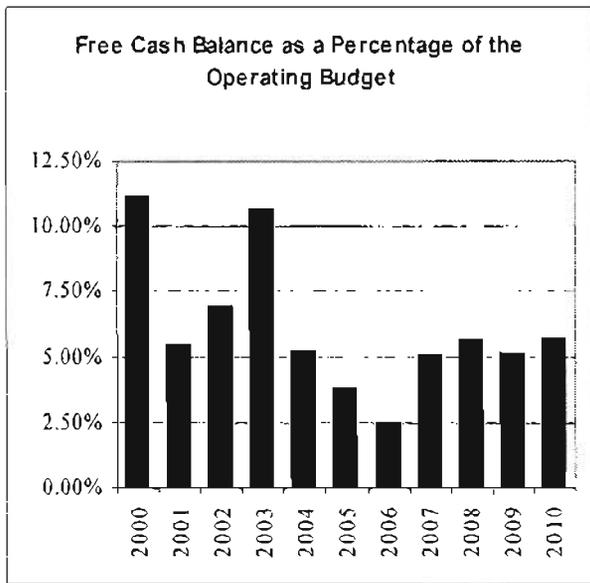
FREE CASH

Free Cash represents funds under the Town's control that are not specifically committed to appropriations approved at Town Meeting. The Free Cash balance is normally replenished at the end of each fiscal year when departments return unspent monies and when local receipts exceed budgeted estimates. In addition, delinquent property taxes collected from prior years help to enhance the free cash balance.

As of the fiscal year ending June 30, 2008, the State Department of Revenue certified Shrewsbury's free cash balance at \$4,597,946. At a November Special Town Meeting, \$400,000 of this fund was transferred to the Water Systems Improvement Account to capture the full affect of the water rate.

The Town Manager has included the use of \$1,550,000 of Free Cash in establishing the fiscal year 2010 spending plan.

The Department of Revenue recommends that towns maintain a Free Cash balance equal to no less than 5% of their fiscal year operating budget. In September, the Board of Selectmen adopted a fiscal policy calling for no less than 4% Free Cash and Stabilization reserve. The following graphs illustrate our position on Free Cash over the past decade. It is estimated that the Free Cash balance on July 1, 2009 will be \$4.5 Million to \$5.5 Million in real terms once bond interest receipts and bond premium payments are deducted. The Finance Committee recommends that every effort be made to maintain as high a Free Cash balance as possible to offset any "9C" reductions in fiscal year 2010 and to prepare the community for fiscal year 2011 and beyond.



IMPACT OF PROPOSITION 2-1/2:

Proposition 2-1/2 places two constraints on the amount of money that can be raised by the tax levy:

1. A cap is placed on the maximum amount of the tax levy, and
2. A cap is placed on the annual increase in the tax levy.

In the first case, the maximum is placed such that a community cannot establish a tax of more than 2.5% of total value of all taxable property in the community. This amounts to a maximum tax rate of \$25 per \$1000 of assessed value.

Second, a community's tax is also constrained by how much it can grow from year to year. This annual growth is based upon three factors:

- *Automatic 2.5% yearly increase.* Each year, the tax levy may increase by only 2.5% over the previous year's tax levy limit.
- *Growth resulting from new construction.* A community is able to increase its tax levy each year to reflect growth in the assessed value resulting from certain new construction and land subdivisions.
- *Overrides/Exclusions.* A community can increase its levy by successfully voting an override. There are two major types of overrides: permanent (operational) and temporary (debt exclusion). A permanent override is voted once but is carried forward from year to year. Temporary debt exclusions are added for a limited number of years and expire at the end of their stated purpose when a bond issue has been paid off. The current bond issues that are associated with debt exclusions are:

1. Floral Street School (\$9 Million - 1996)
2. Open Space Land Purchases (\$5 Million - 1999 & 2001)
3. High School Land Purchase (\$2.4 Million - 1999)
4. High School Construction (\$58.9 Million - 2001)
5. Oak Middle School Renovation (\$22 Million - 2004)
6. Allen Property (\$6.1 Million – Not Yet Issued)
7. Fire Facilities Project (\$6.8 Million – 2008)

The cost impact of the various exempted bond issues on the fiscal year 2009 average residential tax bill is as follows:

Project	Total Debt Service Fiscal Year 2010	SBA Funding & Other Adjustments	Net Debt Service	Tax Rate Impact*	Impact on Average Residential Tax Bill**	Impact on Average Residential Tax Bill FY 2009	Change FY 08 To 09
Floral Street School***	\$577,717	\$585,681	(\$7,964)	(\$0.00)	(\$0.63)	\$1.12	\$1.75
Land Acquisition Bond #1	\$225,408	\$0	\$225,408	\$0.05	\$17.94	\$18.49	\$0.55
Land Acquisition High School	\$178,380	\$0	\$178,380	\$0.04	\$14.20	\$14.62	\$0.43
Land Acquisition Bond #2	\$167,750	\$0	\$167,750	\$0.03	\$13.35	\$13.78	\$0.44
High School	\$4,996,625	\$3,403,172	\$1,593,453	\$0.32	\$126.80	\$134.44	\$7.64
Oak Middle School	\$597,967	\$0	\$597,967	\$0.12	\$47.58	\$49.58	\$1.99
BAN Costs Allen Property Purchase	\$152,077	\$69,605	\$82,472	\$0.02	\$6.56	\$16.75	\$10.19
BAN #2 Costs Oak Middle School	\$0	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0.00
Fire Aerial Truck	\$0	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0.00
Fire Facilities Project	\$596,433	\$0	\$596,433	\$0.12	\$47.46	\$52.97	\$5.51
	\$7,492,357	\$4,058,458	\$3,433,899	\$0.69	\$273.26	\$301.77	\$28.51

* Based on FY 2009 estimated total value of \$4.965 Billion
** Based on FY 2009 average residential value of \$395,098
*** Not shown is \$64,588 in debt service expenses for 10% of the Floral Street School Project that is not excluded which is worth an additional \$5.13 per average single family tax bill.

Note: Previous years impacts \$347.89 in FY 2005; \$353.78 in FY 2006; \$287.49 in FY 2007; \$254.15 in FY 2008

CONCLUSION:

The Finance Committee will continue to monitor the Town's financial ability to support existing town services as well as demands for new services. There is no question that the explosive growth of the last decade continues to impact the community adversely to the extent that a structural deficit has been created and continues to worsen. The collapse of the financial industry and its resulting recession will test this community's resolve.

Careful, considered, and thoughtful study of our vision for Shrewsbury must be addressed now and throughout the upcoming year as we must immediately begin preparation on how this community will address the fiscal challenges to be confronted during the Fiscal Year 2011

budget season. The Finance Committee will continue to work with the administration and other representative boards to protect the quality of life we have all enjoyed.

The question of how this community weathers these difficult financial conditions is dependent on a balance of revenue and reductions in expenses that must be pursued in an intellectually honest and thoughtful manner. We must consider service needs while balancing the very legitimate concerns of the Town's taxpayers.

In recent weeks, funding under the Federal Stimulus program has made its way into the Commonwealth providing a reprieve from the need to make additional reductions. At the time of this printing, the House of Representatives appears to be prepared to increase the Commonwealth's sales tax. These two new revenue sources may be viewed by some as evidence that all will return to normal in the very near future. The Finance Committee is concerned that the severe structural problem being faced by the vast majority of the municipalities of the Commonwealth, including Shrewsbury, will not be solved this easily or quickly. Significant reform in how municipalities conduct their business must be enacted by the General Court as we believe revenue enhancements from either the Federal or State governments are limited in their scope and duration.

The Finance Committee encourages the Town Manager to continue looking at every possible efficiency, alternate means of service delivery and consolidations to prepare for the upcoming fiscal years.

We express our appreciation to the selectmen, school committee, town officers, committees and boards, and department heads, for their time and cooperation this past year.

SHREWSBURY FINANCE COMMITTEE

Gene Buddenhagen, Chair
John Campbell, Vice Chair
Francis Russell
Clare O'Connor
John Masiello

Donna O'Connor
Charles Giacoppe
David L'Ecuyer
Bretta Karp

**Estimated Tax
Fiscal 2010
July 1, 2009 - June 30, 2010**

AMOUNTS TO BE RAISED

Operating Budget	\$87,649,351	
Capital Budget	\$1,746,417	
Solid Waste Enterprise	\$1,714,280	
Warrant Articles	\$2,662,827	
 TOTAL		 \$93,772,875
 State and County Charges	 \$1,735,138	
Overlay	\$650,000	
Cherry Sheet Offset	\$63,920	
CMRPC	\$7,623	\$2,456,681
 TOTAL TO BE RAISED		 \$96,229,556

REVENUE

State Aid	\$22,294,823	
SBAB Payment	\$3,488,853	
Local Receipts	\$11,094,000	
CATV Loan Payments	\$432,775	
CATV Payment to Town	\$626,307	
Cemetery Sale of Lots	\$18,000	
Light Dept. Loan Repayment	\$457,640	
Light Dept. Lieu of Taxes	\$150,384	
Sewer Surplus	\$3,313,131	
Sewer Construction (via transfer)	\$452,417	
Chapter 90	\$725,558	
Free Cash	\$1,050,000	
Free Cash to Reduce Levy	\$500,000	
Title V Loan Repayments	\$15,128	
Available Funds - Account Transfers	\$522,608	
Water Conservation Fund	\$200,000	
Bond Interest Reserve	\$500,000	
Stabilization	\$510,000	
Solid Waste Enterprise	\$804,000	
 TOTAL		 \$47,155,624
 NET TO BE RAISED BY TAXATION		 \$49,073,932

VALUE OF REAL AND PERSONAL PROPERTY	\$4,990,780,556	
ESTIMATED TAX RATE***	\$9.83	**
FISCAL 2009 TAX RATE	\$9.68	
RESIDENTIAL RATE INCREASE	\$0.15	**

<p>** Increase of \$0.15 per thousand translates into an increase of \$63.20 to the average residential single family home tax bill based upon a valuation of \$395,098.</p> <p>*** Tax rate is estimated on current real estate and personal property valuations which are subject to change as part of the FY 2010 certification process.</p>

NOTES

COMMONWEALTH OF MASSACHUSETTS

Worcester, ss.

To a Constable of the Town of Shrewsbury in the County of Worcester

GREETING:

In the name of the Commonwealth of Massachusetts you are directed to notify and warn the inhabitants of Shrewsbury qualified to vote in elections and town affairs, to meet at the several designated polling places in their respective precincts in said Shrewsbury, to wit:

- Precinct 1 Richard D. Carney Municipal Office Building 100 Maple Avenue
- Precinct 2 Frohsim Club 25 North Quinsigamond Avenue
- Precinct 3 Calvin Coolidge School Florence Street
- Precinct 4 Scandinavian Athletic Club 438 Lake Street
- Precincts 5 and 8 Sewer and Water Department 209 South Street
- Precinct 6 Senior Center 98 Maple Avenue
- Precinct 7 Spring Street School 121 Spring Street
- Precinct 9 Shrewsbury Fire Station #3 20 Centech Blvd.

THREE Trustees of Public Library to be elected for three years

ONE Shrewsbury Housing Authority member to be elected for five years

Representative Town Meeting Members for each precinct as follows:

Precinct 1 EIGHT to be elected for three years ONE to be elected for one year (to fill vacancy)

Precinct 2 EIGHT to be elected for three years

Precinct 3 EIGHT to be elected for three years ONE to be elected for one year (to fill vacancy) ONE to be elected for two years (to fill vacancy)

Precinct 4 NINE to be elected for three years

Precinct 5 NINE to be elected for three years

Precinct 6 EIGHT to be elected for three years

Precinct 7 TEN to be elected for three years ONE to be elected for one year (to fill vacancy)

Precinct 8 TEN to be elected for three years ONE to be elected for one year (to fill vacancy) ONE to be elected for two years (to fill vacancy)

Precinct 9 TEN to be elected for three years ONE to be elected for one year ONE to be elected for two years

on Tuesday, the fifth day of May A.D., 2009, then and there to act upon the following article:

To vote by ballot for the election of the following named Town Officers, to wit:

- ONE Moderator to be elected for three years
- ONE Selectmen to be elected for three years
- ONE School Committee member to be elected for three years

The polls will open at seven o'clock ante meridian and close at eight o'clock post meridian, at each and all said precincts, and all of the above officers are to be voted for on one ballot.

You are further hereby directed to notify and warn the said inhabitants of the Town of Shrewsbury to meet at the Oak Middle School Auditorium located at 45 Oak Street, in said Shrewsbury on Monday, the eighteenth day of May, A.D., 2009 at seven o'clock post meridian, at which time and place the following articles will be acted upon and determined exclusively by Town Meeting members, in accordance with the provisions of Chapter 553 of the Acts of 1953 and subject to the referendum provided for by section sixteen of said Act.

ARTICLE 1

To receive the reports of Town officers and committees and to act thereon.

Motion: To be made at Town Meeting

Recommendation to be made at Town Meeting.

ARTICLE 2

To choose the trustees of the Wright and Harlow Charitable Fund.

Motion: I move that the following individuals be named trustees of the Wright and Harlow Charitable Trust Fund:

- | | |
|-----------------|-------------------|
| Carlo P. Alano | Raymond G. Harlow |
| Gail E. Claffin | Dawn Shannon |
| Donald R. Gray | Bernice L. Gordon |
| Harry Shepard | |

Annual action by Town Meeting to appoint trustees to administer this fund. The current fund total is \$3,731.

Recommended by the Finance Committee.

ARTICLE 3

To see if the Town will vote to amend the Classification and Compensation Plan and the consolidated Personnel Bylaw.

Motion: I move that the Town amend the Classification and Compensation Plan and the Consolidated Personnel

Bylaw by repealing the salary schedules and the assignment of position classes to compensation grades and by adopting new salary schedules and new assignment of position classes to compensation grades prepared by the Personnel Board and on file in the office of the Town Clerk, and said new salary schedules and the assignment of position classes to be effective on July 1, 2009.

This article will establish the pay and classification plan for all Department Heads (DH) and Professional Administrative and Technical (PAT) personnel for the fiscal year beginning on July 1, 2009. The Personnel Board recommends no general salary increase for the upcoming fiscal year. Step increases will be granted. There is also a change in the miscellaneous classification establishing a new lower rate for van drivers who are hired after July 1, 2009. There will be a subsequent appropriation request to fund salary increases offered in the form of an amendment to the Personnel Board budget that is shown within the operating budget under Article 6. This will also be used to cover salary adjustments for employees covered by collective bargaining agreements.

Recommended by the Finance Committee.

ARTICLE 4

To see if the town will vote to raise and appropriate a sum of money to pay the medical expenses of retired disabled police officers and firefighters.

Motion: I move that the Town raise the sum of \$1,550.72 to pay the medical expenses of retired disabled police officers and firefighters.

Annually the Town Meeting is asked to fund the out of pocket medical expenses of retired disabled police officers and firefighters.

Recommended by the Finance Committee.

ARTICLE 5

To see if the Town will vote to transfer a sum of money from available funds in the treasury and appropriate said sum to various departmental appropriations for Fiscal 2009.

Motion: I move that the Town transfer \$560,000.00 from Free Cash to the following departmental appropriations for Fiscal 2009:

Department	Account	Acct Number	Amount	Reason
Highway	Salt and Chemicals	540060	\$137,000	Snow and Ice
	Equipment Rental	520140	\$23,000	Snow and Ice

Forestry	Removal Tree Trimming	520160	400,000	December Ice Storm (includes funding for all municipal properties and public ways)
		Total	\$560,000	

The above transfers are necessary to fund the specified accounts for the balance of this fiscal year and have been judged to be appropriate. The funding associated with storm debris will be reimbursed at the rate of 75% by FEMA.

Recommended by the Finance Committee.

ARTICLE 6

To see if the Town will vote to raise such sums of money by tax as may be deemed necessary to pay Town debts and charges and appropriate the same as they may see fit.

Motion: I move that the Town raise the sum of \$ _____ in the following manner:

- \$ _____ by taxation
- \$ _____ by transfer from Free Cash
- \$3,163,131.00 by transfer from Sewer Surplus and applying \$3,135,440.00 to the Sewer Department budget and \$27,691.00 to Debt and Interest
- \$200,000.00 By transfer from the Water Conservation Fund to be applied to the Water Department Budget
- \$457,640.00 by accepting said sum from the Municipal Light Department to be applied to Debt and Interest
- \$432,775.00 by accepting said sum from CATV funds of the Municipal Light Department to be applied to Debt and Interest
- \$15,128.00 by transfer from the Title V Loan Repayment Account to be applied to Debt and Interest
- \$500,000.00 by transfer from the Bond Interest Reserve Account to be applied to Debt and Interest

and accepting the same to the various departments and purposes as specifically set forth in detail in the report of the Finance Committee as amended except that line items 1, Salaries – Professional, Executive, Administrative, 2, Salaries – Secretarial and Clerical, and 3, Salaries – All Other, be combined under Salaries Grand Total 1-2-3 and considered as one appropriation for all budgets and that line items 4, Contractual Services, 5, Supplies and Materials, and 6, Other Expenses, be combined under total 4,5,6, and considered as one appropriation for all budgets and further appropriate all receipts and other sums of money in accordance with and as recommended in said report as amended, and do further move that, in accordance with Chapter 41, Section 108 of the General Laws, the salaries of all elected town officers be fixed at the amounts and rates set forth in the Finance Committee’s report, as amended, effective from July 1, 2009, and all salaries and wages are hereby made effective from July 1, 2009 said wages and salaries to be at the rates set in the Classification and Compensation Plan and the Consolidated Personnel Bylaw in effect July 1, 2009 that said report, as amended, be received and placed on file and that the sum of \$ _____ appearing in the Fiscal Year 2010 printed grand total of all departmental budgets be deleted and the sum of \$ _____ be substituted in place thereof.

Town Budget – See the following budget recommendations

Recommended by the Finance Committee.

General Government - 6.53% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
119 Personal Board				
RECOMMENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
122 Selectmen				
RECOMMENDED FISCAL YEAR 2010	\$8,750	\$1,500	\$0	\$10,250
APPROPRIATED FISCAL YEAR 2009	\$8,750	\$1,500	\$0	\$10,250
EXPENDED FISCAL YEAR 2008	\$8,604	\$1,851	\$0	\$10,455
EXPENDED FISCAL YEAR 2007	\$8,750	\$1,579	\$0	\$10,329
123 Town Manager				
RECOMMENDED FISCAL YEAR 2010	\$130,525	\$86,804	\$90,916	\$308,245
APPROPRIATED FISCAL YEAR 2009	\$140,525	\$86,814	\$90,916	\$318,255
EXPENDED FISCAL YEAR 2008	\$117,585	\$85,318	\$90,011	\$292,914
EXPENDED FISCAL YEAR 2007	\$115,279	\$83,549	\$88,256	\$287,084
131 Finance Committee				
RECOMMENDED FISCAL YEAR 2010	\$0	\$500	\$0	\$500
APPROPRIATED FISCAL YEAR 2009	\$0	\$500	\$0	\$500
EXPENDED FISCAL YEAR 2008	\$0	\$591	\$0	\$591
EXPENDED FISCAL YEAR 2007	\$0	\$316	\$0	\$316
135 Accounting				
RECOMMENDED FISCAL YEAR 2010	\$82,677	\$82,302	\$0	\$164,979
APPROPRIATED FISCAL YEAR 2009	\$82,677	\$82,228	\$0	\$164,905
EXPENDED FISCAL YEAR 2008	\$82,207	\$80,161	\$0	\$162,368
EXPENDED FISCAL YEAR 2007	\$79,092	\$79,004	\$0	\$158,096
141 Assessor				
RECOMMENDED FISCAL YEAR 2010	\$79,605	\$82,552	\$6,755	\$168,912
APPROPRIATED FISCAL YEAR 2009	\$87,826	\$82,502	\$10,265	\$180,593
EXPENDED FISCAL YEAR 2008	\$85,207	\$80,461	\$0	\$165,668
EXPENDED FISCAL YEAR 2007	\$79,019	\$79,384	\$0	\$158,403

Personnel Board

119-9 Does not reflect the amendment that will be proposed by the Personnel Board to fund adjustments to various pay and classification schedules for the various municipal departments. See Article 3 on the warrant for the Personnel Board recommendation. In FY 2009 the appropriation under 119-9 was \$380,000

Selectmen

122-1 Salaries – 5 Selectmen @ \$1,750.00.

General Government - 6.53% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$0	\$100	\$3,500	\$3,600	\$0	\$0	\$3,600
\$0	\$100	\$3,500	\$3,600	\$0	\$70,073	\$73,673
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$1,500	\$2,950	\$7,833	\$12,283	\$0	\$0	\$22,533
\$1,700	\$2,950	\$7,863	\$12,513	\$0	\$0	\$22,763
\$1,439	\$3,142	\$7,663	\$12,244	\$0	\$0	\$22,699
\$1,472	\$3,215	\$6,861	\$11,548	\$0	\$0	\$21,877
\$4,150	\$950	\$6,230	\$11,330	\$0	\$0	\$319,575
\$4,150	\$950	\$5,375	\$10,475	\$0	\$0	\$328,730
\$1,111	\$264	\$5,215	\$6,590	\$0	\$0	\$299,504
\$1,095	\$334	\$4,795	\$6,224	\$0	\$0	\$293,308
\$0	\$0	\$955	\$955	\$0	\$280,000	\$281,455
\$0	\$0	\$845	\$845	\$0	\$280,000	\$281,345
\$0	\$0	\$763	\$763	\$0	\$0	\$1,354
\$0	\$0	\$642	\$642	\$0	\$0	\$958
\$750	\$625	\$1,710	\$3,085	\$0	\$25,000	\$193,064
\$750	\$625	\$2,320	\$3,695	\$0	\$25,000	\$193,600
\$461	\$1,002	\$1,899	\$3,362	\$0	\$24,000	\$189,730
\$459	\$496	\$1,724	\$2,679	\$0	\$22,500	\$183,275
\$6,220	\$1,800	\$8,080	\$16,100	\$0	\$27,000	\$212,012
\$6,600	\$1,500	\$7,250	\$15,350	\$0	\$0	\$195,943
\$2,501	\$734	\$5,669	\$8,904	\$0	\$35,989	\$210,561
\$1,242	\$1,167	\$4,533	\$6,942	\$0	\$60,920	\$226,265

Finance Committee
131-9 Reserve Fund \$280,000.

Accounting
135-9 Annual Town Audit \$25,000.

Assessors
141-1 Includes two part-time Assessors @ \$1,500 each.
141-9 Funding to assist in tri-annual certification of values.

General Government - 6.53% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
145 Treasurer Collector				
RECOMMENDED FISCAL YEAR 2010	\$83,002	\$197,831	\$0	\$280,833
APPROPRIATED FISCAL YEAR 2009	\$83,002	\$230,180	\$0	\$313,182
EXPENDED FISCAL YEAR 2008	\$82,532	\$220,442	\$0	\$302,974
EXPENDED FISCAL YEAR 2007	\$80,807	\$221,915	\$0	\$302,722
151 Town Counsel				
RECOMMENDED FISCAL YEAR 2010	\$53,300	\$0	\$0	\$53,300
APPROPRIATED FISCAL YEAR 2009	\$53,300	\$0	\$0	\$53,300
EXPENDED FISCAL YEAR 2008	\$37,079	\$0	\$0	\$37,079
EXPENDED FISCAL YEAR 2007	\$47,127	\$0	\$0	\$47,127
155 Information Systems				
RECOMMENDED FISCAL YEAR 2010	\$90,741	\$0	\$56,521	\$147,262
APPROPRIATED FISCAL YEAR 2009	\$90,741	\$0	\$56,515	\$147,256
EXPENDED FISCAL YEAR 2008	\$90,225	\$0	\$55,162	\$145,387
EXPENDED FISCAL YEAR 2007	\$88,464	\$0	\$54,818	\$143,282
161 Town Clerk				
RECOMMENDED FISCAL YEAR 2010	\$68,280	\$40,714	\$0	\$108,994
APPROPRIATED FISCAL YEAR 2009	\$82,727	\$81,427	\$0	\$164,154
EXPENDED FISCAL YEAR 2008	\$80,718	\$79,337	\$0	\$160,055
EXPENDED FISCAL YEAR 2007	\$79,142	\$77,668	\$0	\$156,810
162 Election & Registration				
RECOMMENDED FISCAL YEAR 2010	\$2,650	\$33,580	\$5,206	\$41,436
APPROPRIATED FISCAL YEAR 2009	\$2,650	\$55,424	\$12,784	\$70,858
EXPENDED FISCAL YEAR 2008	\$2,650	\$42,660	\$8,432	\$53,742
EXPENDED FISCAL YEAR 2007	\$2,650	\$44,046	\$11,900	\$58,596
171 Conservation Commission				
RECOMMENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2007	\$0	\$0	\$0	\$0

Treasurer-Collector

145-2 Reflects elimination of one clerical position
 145-9 Clearing and sale of tax title accounts.

Town Counsel

151-4 Includes \$16,800 annual retainer to Town Counsel.

Information Systems

155-8 Includes \$10,000 for computer replacement.

General Government - 6.53% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$23,800	\$9,300	\$4,717	\$37,817	\$0	\$30,000	\$348,650
\$11,800	\$10,300	\$5,073	\$27,173	\$0	\$30,000	\$370,355
\$8,015	\$7,922	\$4,926	\$20,863	\$0	\$20,748	\$344,585
\$11,307	\$8,427	\$3,877	\$23,611	\$0	\$27,044	\$353,377
\$0	\$0	\$3,100	\$3,100	\$0	\$0	\$56,400
\$0	\$0	\$3,100	\$3,100	\$0	\$0	\$56,400
\$0	\$0	\$175	\$175	\$0	\$0	\$37,254
\$0	\$0	\$2,755	\$2,755	\$0	\$0	\$49,882
\$243,330	\$12,015	\$1,060	\$256,405	\$10,000	\$0	\$413,667
\$233,950	\$12,015	\$1,060	\$247,025	\$10,000	\$0	\$404,281
\$202,697	\$16,978	\$835	\$220,510	\$20,422	\$7,233	\$393,552
\$214,813	\$6,865	\$810	\$222,488	\$22,622	\$0	\$388,392
\$1,575	\$3,600	\$2,015	\$7,190	\$0	\$0	\$116,184
\$2,171	\$4,250	\$2,075	\$8,496	\$0	\$0	\$172,650
\$1,397	\$3,152	\$1,471	\$6,020	\$2,500	\$0	\$168,575
\$3,688	\$1,701	\$2,013	\$7,402	\$0	\$0	\$164,212
\$12,735	\$16,700	\$0	\$29,435	\$0	\$0	\$70,871
\$15,995	\$17,075	\$0	\$33,070	\$0	\$0	\$103,928
\$10,991	\$13,179	\$0	\$24,170	\$0	\$0	\$77,912
\$9,574	\$14,289	\$0	\$23,863	\$0	\$0	\$82,459
\$0	\$350	\$6,200	\$6,550	\$0	\$0	\$6,550
\$0	\$350	\$6,200	\$6,550	\$0	\$0	\$6,550
\$0	\$421	\$3,381	\$3,802	\$0	\$0	\$3,802
\$0	\$770	\$6,235	\$7,005	\$0	\$0	\$7,005

Town Clerk

161-2 Reflects elimination of one clerical position.

Elections and Registration

162-1 Three Registrars @ \$550 each; one at \$1,000

162-2 Election & Registration reflects one election in FY 2010

General Government - 6.53% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
175 Planning Board				
RECOMMENDED FISCAL YEAR 2010	\$1,000	\$150	\$0	\$1,150
APPROPRIATED FISCAL YEAR 2009	\$1,000	\$300	\$0	\$1,300
EXPENDED FISCAL YEAR 2008	\$600	\$0	\$0	\$600
EXPENDED FISCAL YEAR 2007	\$700	\$8	\$0	\$708
176 Board of Appeals				
RECOMMENDED FISCAL YEAR 2010	\$250	\$0	\$0	\$250
APPROPRIATED FISCAL YEAR 2009	\$250	\$0	\$0	\$250
EXPENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
192 Public Buildings				
RECOMMENDED FISCAL YEAR 2010	\$90,966	\$39,367	\$969,386	\$1,099,719
APPROPRIATED FISCAL YEAR 2009	\$90,916	\$39,254	\$1,093,674	\$1,223,844
EXPENDED FISCAL YEAR 2008	\$90,400	\$37,384	\$1,074,090	\$1,201,874
EXPENDED FISCAL YEAR 2007	\$88,639	\$35,541	\$1,055,867	\$1,180,047

Planning Board

175-1 Includes five Board members @ \$200.00.

Public Buildings

192-3 Reflects reduction of one custodial and three maintenance positions

192-4 Contractual cleaning takes place in the Floral Street School, Police Station, Sherwood Middle School, Former North Shore School, Oak Middle School, Municipal Office Building, Senior Center, and High School with a total savings at time of printing of \$918,00.

General Government - 6.53% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$200	\$300	\$1,250	\$1,750	\$0	\$0	\$2,900
\$600	\$500	\$900	\$2,000	\$0	\$0	\$3,300
\$0	\$144	\$758	\$902	\$0	\$0	\$1,502
\$0	\$73	\$600	\$673	\$0	\$0	\$1,381
\$0	\$250	\$180	\$430	\$0	\$0	\$680
\$0	\$350	\$70	\$420	\$0	\$0	\$670
\$0	\$133	\$180	\$313	\$0	\$0	\$313
\$0	\$156	\$260	\$416	\$0	\$0	\$416
\$2,068,500	\$132,250	\$2,118	\$2,202,868	\$0	\$98,200	\$3,400,787
\$2,062,350	\$133,125	\$2,075	\$2,197,550	\$0	\$102,400	\$3,523,794
\$1,963,075	\$125,137	\$3,250	\$2,091,462	\$16,000	\$112,934	\$3,422,270
\$1,885,018	\$122,597	\$1,515	\$2,009,130	\$0	\$87,458	\$3,276,635

192-9

High School:		Spring St.:	
Refinish gym floor	3,000	Tree removal and trimming	10,000
Oak Middle:		Beal:	
Refinish gym floor	2,800	Refinish gym floor	1,500
		Replace lighting in cafeteria and ceiling tiles	3,400
Sherwood Middle:		Floral St.:	
Refinish gym floor	2,400	Paint Gym	2,800
Install screens on all windows	9,500		
Pneumatic controls calibration	10,000	Floral St.:	
		Refinish Gym Floor	2,800
Coolidge School:		Repair HVAC units in room 264	16,000
Repair and paint exterior stucco (old building)	18,000	All Buildings:	
		Tree trimming/Tree removal	5,500
Paton:		All Schools:	
Refinish gym floor	1,500	Asbestos Removal	4,000
Pneumatic controls calibration	5,000		
		Total.	98,200

Public Safety - 8.06% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
210 Police				
RECOMMENDED FISCAL YEAR 2010	\$104,226	\$197,662	\$3,404,905	\$3,706,793
APPROPRIATED FISCAL YEAR 2009	\$100,545	\$231,022	\$3,629,911	\$3,961,478
EXPENDED FISCAL YEAR 2008	\$151,561	\$252,436	\$3,375,181	\$3,779,178
EXPENDED FISCAL YEAR 2007	\$162,263	\$260,296	\$3,210,144	\$3,632,703
220 Fire				
RECOMMENDED FISCAL YEAR 2010	\$96,958	\$17,422	\$2,449,191	\$2,563,571
APPROPRIATED FISCAL YEAR 2009	\$97,640	\$19,818	\$2,481,852	\$2,599,310
EXPENDED FISCAL YEAR 2008	\$106,919	\$38,707	\$2,385,770	\$2,531,396
EXPENDED FISCAL YEAR 2007	\$94,999	\$37,285	\$2,313,280	\$2,445,564
241 Building Inspector				
RECOMMENDED FISCAL YEAR 2010	\$82,827	\$38,942	\$40,728	\$162,497
APPROPRIATED FISCAL YEAR 2009	\$82,827	\$39,065	\$40,630	\$162,522
EXPENDED FISCAL YEAR 2008	\$82,357	\$37,748	\$39,818	\$159,923
EXPENDED FISCAL YEAR 2007	\$80,757	\$37,112	\$36,923	\$154,792
244 Weights & Measures				
RECOMMENDED FISCAL YEAR 2010	\$2,400	\$0	\$0	\$2,400
APPROPRIATED FISCAL YEAR 2009	\$2,400	\$0	\$0	\$2,400
EXPENDED FISCAL YEAR 2008	\$2,400	\$0	\$0	\$2,400
EXPENDED FISCAL YEAR 2007	\$2,400	\$0	\$0	\$2,400
291 Emergency Management				
RECOMMENDED FISCAL YEAR 2010	\$1,764	\$0	\$0	\$1,764
APPROPRIATED FISCAL YEAR 2009	\$1,764	\$0	\$0	\$1,764
EXPENDED FISCAL YEAR 2008	\$1,680	\$0	\$0	\$1,680
EXPENDED FISCAL YEAR 2007	\$1,600	\$0	\$0	\$1,600
294 Forestry				
RECOMMENDED FISCAL YEAR 2010	\$0	\$0	\$500	\$500
APPROPRIATED FISCAL YEAR 2009	\$0	\$0	\$500	\$500
EXPENDED FISCAL YEAR 2008	\$0	\$0	\$500	\$500
EXPENDED FISCAL YEAR 2007	\$0	\$0	\$500	\$500

Police

210-2 Reflects reduction of one PAT 8 position.

210-3 Includes funding for (3) Lt's, (6) Sgt's, (32) Ptl's (Reduction of 3) and (7) Dispatchers (Reduction of 1).

210-3 Career Incentive Program (Quinn Bill) - \$362,042.

210-3 Reflects transfer of School Crossing Guards to School Department.

Fire

220-3 Includes funding for (4) Captains and (32) Firefighters

Public Safety - 8.06% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$90,050	\$171,675	\$23,100	\$284,825	\$17,275	\$0	\$4,008,893
\$90,050	\$166,150	\$25,200	\$281,400	\$7,275	\$0	\$4,250,153
\$83,672	\$191,479	\$16,886	\$292,037	\$27,809	\$11,194	\$4,110,218
\$90,922	\$165,702	\$39,645	\$296,269	\$64,210	\$0	\$3,993,182
\$63,100	\$84,350	\$7,660	\$155,110	\$12,000	\$0	\$2,730,681
\$67,436	\$82,519	\$6,785	\$156,740	\$13,192	\$0	\$2,769,242
\$40,885	\$94,043	\$8,316	\$143,244	\$2,808	\$0	\$2,677,448
\$45,675	\$107,984	\$7,833	\$161,492	\$0	\$0	\$2,607,056
\$750	\$1,150	\$76,750	\$78,650	\$0	\$0	\$241,147
\$1,000	\$1,200	\$75,430	\$77,630	\$0	\$0	\$240,152
\$538	\$678	\$65,594	\$66,810	\$0	\$0	\$226,733
\$561	\$908	\$84,161	\$85,630	\$0	\$0	\$240,422
\$0	\$0	\$600	\$600	\$0	\$0	\$3,000
\$0	\$0	\$600	\$600	\$0	\$0	\$3,000
\$0	\$0	\$417	\$417	\$0	\$0	\$2,817
\$0	\$0	\$372	\$372	\$0	\$0	\$2,772
\$0	\$0	\$480	\$480	\$0	\$0	\$2,244
\$0	\$0	\$480	\$480	\$0	\$0	\$2,244
\$0	\$0	\$124	\$124	\$0	\$0	\$1,804
\$0	\$0	\$1,015	\$1,015	\$0	\$0	\$2,615
\$75,150	\$1,600	\$325	\$77,075	\$0	\$0	\$77,575
\$70,150	\$1,600	\$265	\$72,015	\$0	\$0	\$72,515
\$56,529	\$137	\$175	\$56,841	\$0	\$0	\$57,341
\$66,903	\$673	\$145	\$67,721	\$0	\$0	\$68,221

Building Inspector
241-6 Reflects plumbing and gas inspections. Program is self-supporting.

Forestry
294-4 Tree trimming and removal \$75,000. Includes no funding for tree planting program.

Retirement - 3.00% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
311 Retirement				
RECOMMENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2007	\$0	\$0	\$0	\$0

Public Works - 8.66% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
411 Engineer				
RECOMMENDED FISCAL YEAR 2010	\$99,923	\$41,142	\$270,567	\$411,632
APPROPRIATED FISCAL YEAR 2009	\$99,922	\$41,081	\$330,944	\$471,947
EXPENDED FISCAL YEAR 2008	\$97,415	\$40,098	\$326,183	\$463,696
EXPENDED FISCAL YEAR 2007	\$96,975	\$39,165	\$330,108	\$466,248
421 Highway				
RECOMMENDED FISCAL YEAR 2010	\$82,827	\$39,367	\$578,974	\$701,168
APPROPRIATED FISCAL YEAR 2009	\$82,827	\$39,254	\$633,950	\$756,031
EXPENDED FISCAL YEAR 2008	\$82,111	\$38,412	\$688,406	\$808,929
EXPENDED FISCAL YEAR 2007	\$80,404	\$36,408	\$591,634	\$708,446
424 Street Lighting				
RECOMMENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2007	\$0	\$0	\$0	\$0

Engineering

411-3 (2) Engineering positions are funded from non tax revenue in the form of water and sewer fees and conservation and planning fees. The conservation and planning fees are expended without appropriation.
411-3 Reflects reduction of one Jr. Civil Engineer position.

Highway

421-3 Reflects reduction of one equipment operator position.

Retirement - 3.00% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$0	\$0	\$0	\$0	\$0	\$2,629,497	\$2,629,497
\$0	\$0	\$0	\$0	\$0	\$2,629,497	\$2,629,497
\$0	\$0	\$0	\$0	\$0	\$2,552,769	\$2,552,769
\$0	\$0	\$0	\$0	\$0	\$1,931,719	\$1,931,719

Public Works - 8.66% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$5,500	\$8,700	\$6,238	\$20,438	\$0	\$5,000	\$437,070
\$7,000	\$9,200	\$6,270	\$22,470	\$0	\$5,000	\$499,417
\$2,091	\$6,955	\$4,744	\$13,790	\$774	\$5,052	\$483,312
\$3,522	\$8,924	\$4,303	\$16,749	\$799	\$7,688	\$491,484
\$393,090	\$554,650	\$10,550	\$958,290	\$0	\$0	\$1,659,458
\$382,665	\$462,571	\$6,894	\$852,130	\$0	\$0	\$1,608,161
\$382,472	\$538,679	\$9,331	\$930,482	\$0	\$0	\$1,739,411
\$277,064	\$397,455	\$4,467	\$678,986	\$20,769	\$0	\$1,408,201
\$162,258	\$0	\$0	\$162,258	\$0	\$0	\$162,258
\$148,943	\$0	\$0	\$148,943	\$0	\$0	\$148,943
\$153,053	\$0	\$0	\$153,053	\$0	\$0	\$153,053
\$143,404	\$0	\$0	\$143,404	\$0	\$0	\$143,404

Public Works - 8.66% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
440 Sewer				
RECOMMENDED FISCAL YEAR 2010	\$45,308	\$19,379	\$228,734	\$293,421
APPROPRIATED FISCAL YEAR 2009	\$45,308	\$19,383	\$228,635	\$293,326
EXPENDED FISCAL YEAR 2008	\$43,945	\$18,692	\$188,699	\$251,336
EXPENDED FISCAL YEAR 2007	\$43,586	\$18,453	\$183,785	\$245,824

450 Water				
RECOMMENDED FISCAL YEAR 2010	\$45,608	\$61,772	\$426,232	\$533,612
APPROPRIATED FISCAL YEAR 2009	\$45,558	\$61,477	\$429,674	\$536,709
EXPENDED FISCAL YEAR 2008	\$46,405	\$60,697	\$385,663	\$492,765
EXPENDED FISCAL YEAR 2007	\$45,003	\$59,165	\$375,495	\$479,663

460 Light

"Ordered that the income from sales of electricity to private consumers and for electricity supplied to municipal buildings, and for municipal power during the next Town fiscal year be approved for the Municipal Light Plant and the whole of said income and appropriation to be expended by the Manager of Municipal Lighting, under the direction and control of the Municipal Light Board for the expenses of the plant for said period and that if said sum and said income shall exceed said expenses for the last or next

491 Cemetery

RECOMMENDED FISCAL YEAR 2010	\$15,781	\$7,425	\$31,689	\$54,896
APPROPRIATED FISCAL YEAR 2009	\$15,781	\$7,426	\$89,493	\$112,700
EXPENDED FISCAL YEAR 2008	\$15,088	\$7,762	\$78,233	\$101,083
EXPENDED FISCAL YEAR 2007	\$14,655	\$6,897	\$98,549	\$120,101

499 Cable

"Ordered that the income from sales of CATV Service and from sales of appliances and jobbing during the current year be appropriated for expenses of the Cable Television system, the whole to be expended by the Manager of the Municipal Light and Cable Systems under the direction and control of the Municipal

Sewer Department

440-9 Operation of Westborough Treatment Plant \$2,355,769; Upper Blackstone District \$25,000; Town of Grafton Sewer Department \$15,000.

Water Department

450-8 Meter replacement (\$150,000); Control Updates (\$50,000)
450-9 Operation of Water Treatment Plant.

Cemetery Department

491-3 Only salaries 1-2-3 are raised by taxation. Expenses are paid from the trust fund in addition to \$18,000 being applied to Salaries #3 from sale of lots.
491-3 Reflects reduction of (.75) maintenance craftsman and a seasonal laborer
491-4 Cemetery operations converted to a contractual basis

Public Works - 8.66% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$230,750	\$136,750	\$78,750	\$446,250	\$0	\$2,395,769	\$3,135,440
\$230,000	\$97,900	\$78,200	\$406,100	\$0	\$2,072,202	\$2,771,628
\$240,509	\$57,468	\$21,061	\$319,038	\$0	\$1,726,122	\$2,296,496
\$202,966	\$82,445	\$1,897	\$287,308	\$0	\$1,642,865	\$2,175,997
\$394,500	\$260,000	\$28,000	\$682,500	\$200,000	\$678,325	\$2,094,437
\$390,000	\$261,000	\$30,550	\$681,550	\$200,000	\$577,014	\$1,995,273
\$343,263	\$129,945	\$26,324	\$499,532	\$177,739	\$555,288	\$1,725,324
\$287,786	\$173,754	\$24,114	\$485,654	\$70,162	\$462,728	\$1,498,207

Municipal Light Plant fiscal year, except that portion of the excess that may be accepted by the Town as payment in lieu of taxes or some other purposes, shall be transferred to the Construction Fund of said plant and appropriated and used for such additions to the plant as may be authorized by the Municipal Light Board." "We further recommend that the salary of the five Light Commissioners be fixed at \$200 each for the 12 month period."

\$45,000	\$0	\$0	\$45,000	\$0	\$0	\$99,895
\$12,000	\$0	\$0	\$12,000	\$0	\$0	\$124,700
\$24,037	\$8,281	\$1,605	\$33,923	\$0	\$0	\$135,006
\$21,939	\$12,135	\$473	\$34,547	\$0	\$0	\$154,648

Light Board and if the said shall exceed said expenses for said year, such excess shall be transferred to the town treasury, except such sum that shall remain in the CATV General Cash Account for Expenses encountered by the CATV System during its next fiscal year."

Human Services - 0.54% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
510 Health				
RECOMMENDED FISCAL YEAR 2010	\$9,740	\$38,942	\$50,910	\$99,592
APPROPRIATED FISCAL YEAR 2009	\$84,127	\$38,940	\$50,913	\$173,980
EXPENDED FISCAL YEAR 2008	\$82,118	\$37,671	\$49,677	\$169,466
EXPENDED FISCAL YEAR 2007	\$80,092	\$37,113	\$49,031	\$166,236
541 Council on Aging				
RECOMMENDED FISCAL YEAR 2010	\$74,763	\$73,685	\$86,138	\$234,586
APPROPRIATED FISCAL YEAR 2009	\$74,684	\$72,254	\$96,156	\$243,094
EXPENDED FISCAL YEAR 2008	\$68,024	\$67,070	\$86,470	\$221,564
EXPENDED FISCAL YEAR 2007	\$59,228	\$55,115	\$85,362	\$199,705
543 Veterans Benefits				
RECOMMENDED FISCAL YEAR 2010	\$12,821	\$0	\$0	\$12,821
APPROPRIATED FISCAL YEAR 2009	\$12,821	\$0	\$0	\$12,821
EXPENDED FISCAL YEAR 2008	\$14,152	\$0	\$0	\$14,152
EXPENDED FISCAL YEAR 2007	\$10,500	\$0	\$0	\$10,500
549 Commission on Disabilities				
RECOMMENDED FISCAL YEAR 2010	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2009	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2007	\$0	\$0	\$0	\$0

Board of Health

- 510-1 Includes salaries for Board Members (3) @ \$300.
Reflects reduction of Full Time Director of Public Health position which is now assumed by Building Inspector. Former Director funded on a per diem limited part time basis under 510-4.
- 510-4-5-6 Reduced by those expenses associated with the collection and disposal of solid waste. Solid Waste Enterprise is proposed under Articles 7 on this warrant.
- 510-9 There is no funding for any special collection program in FY 2010.

Council on Aging

- 541-3 Reflects reduction in hours of operation for vans operated under contract with the WRTA. Additional hours are funded for the Town owned van.

Human Services - 0.54% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$58,831	\$6,084	\$4,200	\$69,115	\$0	\$3,500	\$172,207
\$47,760	\$6,434	\$5,925	\$60,119	\$600	\$10,000	\$244,699
\$1,728,689	\$3,922	\$5,923	\$1,738,534	\$0	\$10,000	\$1,918,000
\$1,592,762	\$10,822	\$6,386	\$1,609,970	\$0	\$21,021	\$1,797,227
\$4,830	\$4,475	\$5,550	\$14,855	\$0	\$0	\$249,441
\$6,230	\$4,575	\$6,670	\$17,475	\$0	\$0	\$260,569
\$3,598	\$4,718	\$5,691	\$14,007	\$0	\$0	\$235,571
\$4,953	\$5,856	\$5,069	\$15,878	\$0	\$0	\$215,583
\$5,990	\$200	\$35,460	\$41,650	\$0	\$0	\$54,471
\$5,502	\$200	\$35,460	\$41,162	\$0	\$0	\$53,983
\$4,867	\$0	\$40,319	\$45,186	\$0	\$0	\$59,338
\$4,866	\$67	\$30,076	\$35,009	\$0	\$0	\$45,509
\$500	\$0	\$0	\$500	\$0	\$0	\$500
\$500	\$0	\$0	\$500	\$0	\$0	\$500
\$155	\$0	\$0	\$155	\$0	\$0	\$155
\$0	\$0	\$0	\$0	\$0	\$0	\$0

Veterans

543-1 Shrewsbury portion of District Director salary \$12,821
 543-4 District Assessment \$5,990.
 543-6 Financial Assistance is 75% reimbursed by Commonwealth.

Culture & Recreation - 1.73% of Total

	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Others	<1-2-3> Salaries - Grand Total
610 Library				
RECOMMENDED FISCAL YEAR 2010	\$90,616	\$576,097	\$104,802	\$771,515
APPROPRIATED FISCAL YEAR 2009	\$90,616	\$713,992	\$54,071	\$858,679
EXPENDED FISCAL YEAR 2008	\$87,852	\$681,094	\$66,296	\$835,242
EXPENDED FISCAL YEAR 2007	\$82,445	\$652,804	\$60,298	\$795,547
650 Parks & Recreation				
RECOMMENDED FISCAL YEAR 2010	\$67,321	\$3,695	\$232,239	\$303,255
APPROPRIATED FISCAL YEAR 2009	\$67,314	\$3,770	\$261,549	\$332,633
EXPENDED FISCAL YEAR 2008	\$66,004	\$11,397	\$210,178	\$287,579
EXPENDED FISCAL YEAR 2007	\$62,195	\$31,176	\$196,566	\$289,937

Library Department
610-1-9

Reductions taken across all areas of the budget via five full time positions being reduced to 19 hours. Part time hours are also curtailed along with various expenses including library materials. State certification is maintained.

Parks & Recreation
650-3

Reflects reduction of maintenance craftsman position that is shared with the Highway Department.

650-9

Includes \$35,000 for field maintenance at the Shrewsbury High School, Oak Middle School and other locations.

Culture & Recreation - 1.73% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment Less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$122,062	\$178,778	\$300	\$301,140	\$5,000	\$0	\$1,077,655
\$127,271	\$188,750	\$1,700	\$317,721	\$0	\$0	\$1,176,400
\$129,584	\$196,687	\$1,333	\$327,604	\$6,961	\$0	\$1,169,807
\$109,706	\$185,065	\$2,738	\$297,509	\$10,500	\$0	\$1,103,556
\$44,700	\$33,975	\$5,429	\$84,104	\$7,050	\$41,300	\$435,709
\$51,100	\$38,560	\$4,603	\$94,263	\$3,500	\$51,000	\$481,396
\$51,180	\$29,673	\$6,543	\$87,396	\$4,872	\$55,566	\$435,413
\$40,296	\$31,243	\$5,966	\$77,505	\$1,263	\$40,131	\$408,836

Debt Service
Fiscal Year 2010 to Fiscal Year 2028

FISCAL YEAR	1996 (2005) \$10,000,000 FLORAL ST	1996 (2005) \$1,000,000 TOWN HALL	1999 \$5,300,000 CATV	1999 \$3,000,000 OPEN SPACE LAND PURCHASE	1999 \$2,400,000 HIGH SCHOOL LAND PURCHASE	2000 \$86,947 TITLE V LOAN PROGRAM	2001 \$58,900,000 SENIOR HIGH SCHOOL	2001 \$2,000,000 OPEN SPACE LAND PURCHASE	2001 \$1,760,000 LIGHT PLANT
2010	\$642,305	\$76,890	\$432,775	\$225,408	\$178,380	\$4,831	\$4,996,625	\$167,750	\$156,750
2011	\$621,344		\$416,675	\$218,278	\$172,860	\$4,831	\$4,842,875	\$162,250	\$151,250
2012	\$594,606		\$400,400	\$211,070	\$167,280	\$4,831	\$4,689,125	\$156,750	\$145,750
2013-2028	\$2,032,413		\$750,750	\$1,166,225	\$1,007,400	\$33,807	\$38,430,125	\$1,056,000	\$759,000
TOTAL	\$3,890,668	\$76,890	\$2,000,800	\$1,820,981	\$1,525,920	\$48,300	\$52,958,750	\$1,542,750	\$1,212,750

FISCAL YEAR	2004 \$286,611 CWMP	2004 \$105,896 TITLE V LOAN PROGRAM	2004 \$7,400,000 OAK MIDDLE SCHOOL	2004 \$1,250,000 NORTH SHORE SCHOOL ADDITION	2005 \$94,573 TITLE V LOAN PROGRAM	2007 \$169,732 CWMP	2008 \$6,800,000 FIRE FACILITIES PROJECT	2008 \$1,000,000 LIGHT PLANT	2008 \$1,250,000 WATER SYSTEM UPGRADE	TOTAL DEBT SERVICE
2010	\$14,717	\$5,568	\$597,967	\$117,729	\$4,729	\$12,973	\$596,433	\$224,000	\$160,314	\$8,616,144
2011	\$14,734	\$5,568	\$586,173	\$115,019	\$4,729	\$12,973	\$585,033	\$218,000	\$156,563	\$8,289,155
2012	\$14,988	\$5,568	\$573,685	\$112,150	\$4,729	\$12,973	\$573,633	\$212,000	\$152,813	\$8,032,351
2013-2028	\$134,650	\$61,071	\$6,138,208	\$758,306	\$66,199	\$116,760	\$6,696,461	\$206,000	\$836,248	\$60,249,623
TOTAL	\$179,089	\$77,775	\$7,896,033	\$1,103,204	\$80,386	\$155,679	\$8,451,560	\$660,000	\$1,305,938	\$85,187,272

DEBT SERVICE FUNDED FROM WITHIN THE TAX LEVY	DEBT SERVICE FUNDED FROM OUTSIDE THE TAX LEVY***	DEBT SERVICE FUNDED FROM NON TAX REVENUE	TOTAL DEBT SERVICE
\$181,960	\$7,340,638	\$1,093,547	\$8,616,144
\$177,153	\$7,126,679	\$985,323	\$8,289,155
\$171,611	\$6,906,688	\$954,052	\$8,032,351
\$961,547	\$56,323,590	\$2,964,485	\$60,249,623
\$1,492,271	\$77,697,595	\$5,997,407	\$85,187,272

*** Not adjusted for SBAB Reimbursement

DEBT AND INTEREST - 10.00% OF TOTAL

710 RETIREMENT OF DEBT								
LINE ITEM NO.	DEPARTMENT	BY TAXATION 2010	FROM LIGHT DEPT.	FROM CATV	TOTAL RECOMMENDED FISCAL 2010	APPR. FISCAL 2008	EXPENDED FISCAL 2008	EXPENDED FISCAL 2007
590010	SCHOOLS	\$520,350			\$520,350	\$529,000	\$537,500	\$541,850
590020	C.A.T.V.			\$350,000	\$350,000	\$355,000	\$355,000	\$355,000
590050	LIGHT*		\$74,650		\$74,650	\$76,000	\$77,500	\$78,150
590090	OPEN SPACE LAND ACQUISITION	\$155,000			\$155,000	\$155,000	\$155,000	\$155,000
590100	HIGH SCHOOL LAND ACQUISITION	\$120,000			\$120,000	\$120,000	\$120,000	\$120,000
590110	SENIOR CENTER					\$100,000	\$100,000	\$100,000
590120	TITLE V LOAN**	\$15,128			\$15,128	\$15,128	\$15,128	\$15,128
590130	ASSABET RIVER CONSORTIUM***	\$24,904			\$24,904	\$25,554	\$11,262	\$11,119
590140	NEW HIGH SCHOOL	\$3,075,000			\$3,075,000	\$3,075,000	\$3,075,000	\$3,075,000
590160	OPEN SPACE LAND ACQUISITION	\$110,000			\$110,000	\$110,000	\$110,000	\$110,000
590170	LIGHT DEPT UPGRADE		\$310,000		\$310,000	\$310,000	\$110,000	\$110,000
590190	OAK MIDDLE SCHOOL	\$370,000			\$370,000	\$370,000	\$370,000	\$370,000
590200	NORTH SHORE SCHOOL (Parker Road)	\$85,000			\$85,000	\$85,000	\$85,000	\$85,000
590210	FIRE DEPARTMENT ARIEL TRUCK						\$26,319	\$768,204
590220	FIRE FACILITIES PROJECT	\$380,000			\$380,000	\$380,000		
590230	WATER SYSTEM IMPROVEMENTS	\$125,000			\$125,000	\$125,000		
710 DEBT TOTAL		\$4,980,382	\$384,650	\$350,000	\$5,715,032	\$5,830,682	\$5,147,709	\$5,894,451
751 INTEREST ON DEBT								
590010	SCHOOLS	\$121,955			\$121,955	\$137,825	\$153,950	\$170,205
590020	C.A.T.V.			\$82,775	\$82,775	\$98,750	\$114,370	\$129,635
590050	LIGHT*		\$2,240		\$2,240	\$4,520	\$6,845	\$9,189
590090	OPEN SPACE LAND ACQUISITION	\$70,408			\$70,408	\$77,383	\$84,203	\$90,868
590100	HIGH SCHOOL LAND ACQUISITION	\$58,380			\$58,380	\$63,780	\$69,060	\$74,220
590110	SENIOR CENTER					\$4,500	\$8,900	\$13,200
590130	ASSABET RIVER CONSORTIUM***	\$2,787			\$2,787	\$3,000	\$3,109	\$3,236
590140	NEW HIGH SCHOOL	\$1,921,625			\$1,921,625	\$2,075,375	\$2,213,750	\$2,336,750
590160	OPEN SPACE LAND ACQUISITION	\$57,750			\$57,750	\$63,250	\$68,200	\$72,600
590170	LIGHT DEPT UPGRADE		\$70,750		\$70,750	\$82,250	\$57,200	\$61,600
590190	OAK MIDDLE SCHOOL	\$227,967			\$227,967	\$239,067	\$249,704	\$260,572
590200	NORTH SHORE SCHOOL (Parker Road)	\$32,729			\$32,729	\$35,279	\$37,722	\$40,219
590210	FIRE DEPARTMENT ARIEL TRUCK							\$601
590220	FIRE FACILITIES PROJECT	\$216,433			\$216,433	\$227,833		
590230	WATER SYSTEM IMPROVEMENTS	\$35,313			\$35,313	\$39,063		
751 INTEREST TOTAL		\$2,745,347	\$72,990	\$82,775	\$2,901,112	\$3,151,875	\$3,067,013	\$3,262,895

DEBT AND INTEREST - 10.00% OF TOTAL

752 INTEREST ON TEMPORARY BORROWING							
590080 ANTICIPATION INTEREST							
752 TEMP. BORROWING****	\$152,077			\$152,077	\$228,750	\$596,215	\$370,415
GRAND TOTAL	\$7,877,806	\$457,640	\$432,775	\$8,768,221	\$9,211,307	\$8,810,937	\$9,527,761

* Municipal Office Building Addition

** To be Funded via Transfer for Title V Loan Repayment Account

*** To be Funded via Transfer from Sewer Surplus Account

**** Allen Land Purchase

Shrewsbury Public Schools
Shrewsbury, Massachusetts 01545

Anthony J. Bent
Superintendent

April 29, 2009

The School Budget for FY10: Reductions and Returns

The budget development process began at a School Committee workshop in October. At that time, the Committee reviewed the general parameters for budget development for the 2009-10 school year. Given the fragile and weak fiscal environment, principals and directors were subsequently asked to prepare conservative budgets for their programs. The "first" budget of the school administration to the School Committee reflected the simple approach of carrying the current program forward into the next academic year. An increase of \$2.3 million was indicated, though no increase in personnel was requested. The cost drivers, as is the case each year, were anticipated increases in compensation for staff and increases in special education costs. The budget request for FY10 from the administration was \$48,204,693, representing a 5.1% increase over the current, FY09 budget.

The School Committee and administration knew that an increase of 5.1% exceeded the town's resources without an increase in the levy limit. We also realized that an override ballot question was not feasible this year. At the same time, the School Committee and administration agreed that the community needed to know what level of funding was required to bring the already-lean school program into FY10 without doing any further harm to it. Not presenting a "level service" budget would deprive the community of important information about the cost of educational services in Shrewsbury.

During the late fall and winter months, School Department administrators began a series of reduction scenarios in order to approach the town manager's initial recommendation of \$43,801,695 (-4.5%) or \$2.1M below FY09. By February, in combination with cost mitigations, reductions in textbook and materials accounts, and professional development resources, we had identified over 40 positions in the district to be eliminated. My note to the staff on February 6 announcing those layoffs was a dark day in this school district. (Principals had previously spoken to each affected staff member individually.)

Events began to turn in our favor when the Federal Government passed the American Recovery and Reinvestment Act (ARRA) that was specifically designed to

The Shrewsbury Public Schools, in partnership with the community, will provide students with the skills and knowledge for the 21st century, an appreciation of our democratic tradition, and the desire to continue to learn throughout life.

protect school department budgets in these very challenging times. Shrewsbury has been allocated approximately \$2.1 million, half of which can be used to replace existing losses in the budget. (The other half is for what are called “strategic investments.”) Concurrently, negotiations with the Shrewsbury Education Association resulted in additional savings. The combination of these two events, in particular, provided the opportunity to call back many of the personnel slated to be laid off. A more optimistic note was sent to the staff on April 16. Our current staff reduction profile is contained in the chart below:

Group	Full Time Equivalent (FTE)
Teachers	2.9
Paraprofessionals	8.5
Secretaries	5.0
Total	16.4

On April 15, The Shrewsbury School Committee voted a School Department budget of \$44,601,695 or a reduction of 2.75% below current, FY09 funding. Though this number was initially \$800,000 above the -4.5% budget of the town manager, changes in the revenue picture for municipal finances subsequently resulted in the town manager’s support for the School Committee budget. As of this writing, both the Selectmen and Finance Committee have endorsed a school budget of \$44,601,695 for FY10.

All of us in the School Department feel that we have avoided a crisis this year. In terms of the appropriated budget, and cost to Shrewsbury’s taxpayers, the schools will cost \$1.2 million fewer dollars in FY10 than in FY09. However, savings from the teachers’ contract, the federal stimulus funds, and an increase in transportation fees (\$102,000), will bring our revenue available to close to two percent above FY09.

Allow me to thank Ms. Anne Mahan, Dr. Joseph Sawyer, Mr. Thomas Kennedy, and Ms. Melissa Maguire in the central office for extraordinary work and leadership during the budget process. The principals and directors in the district also worked cooperatively with us to make the difficult and unpleasant choices during the dark days of the winter.

Finally, it is not to be taken for granted that Shrewsbury’s School Committee is the biggest cheerleader in this town for high quality education and excellent teachers. Their work energizes us in the system to continue to reach high for our students.

Anthony J. Bent

900 - SCHOOL DEPARTMENT - 50.89% of TOTAL

LINE ITEM NO.	CLASSIFICATION	SCHOOL REQUEST 2010	RECOMMENDED FISCAL 2010	APPROP. FISCAL 2009	EXPENDED		
					FISCAL 2008	FISCAL 2007	
900-1	SALARIES - PROFES., -EXEC., -ADMIN.,	\$ 29,178,812		\$ 30,088,869	\$ 27,898,683	\$ 26,071,649	
900-2	SALARIES - SECR. AND CLERICAL	\$ 967,624		\$ 1,175,337	\$ 1,122,676	\$ 1,022,726	
900-3	SALARIES - ALL OTHER	\$ 4,133,361		\$ 4,015,809	\$ 3,959,485	\$ 3,199,435	
900-4	CONTRACTUAL SERVICES	\$ 1,243,301		\$ 1,290,104	\$ 1,246,674	\$ 1,212,884	
900-4G	TRANSPORTATION	\$ 2,904,734		\$ 3,221,218	\$ 2,901,596	\$ 3,050,469	
900-5	EDUC. SUPPLIES, EQUIPMENT, & TEXTS	\$ 741,175		\$ 1,045,484	\$ 1,526,734	\$ 1,254,972	
900-6	OTHER EXPENSES	\$ 308,298		\$ 327,080	\$ 305,176	\$ 328,628	
900-7	OUT OF STATE TRAVEL	\$ -		\$ -	\$ -	\$ -	
900-9	SEPARATELY IDENTIFIABLE APPROPRIATIONS						
900-9	TUITIONED OUT PUPILS	\$ 5,124,390		\$ 4,701,748	\$ 3,755,448	\$ 3,603,043	
900-9	SCHOOL LUNCH	\$ -					
900-ST	SUB TOTAL 9	\$ 5,124,390		\$ 4,701,748	\$ 3,755,448	\$ 3,603,043	
900-T	TOTAL	\$ 44,601,695	\$ 44,601,695 *	\$ 45,865,649	\$ 42,716,472	\$ 39,743,807	

*Under the provisions of Proposition 2 1/2, the Finance Committee's recommendation for the School Department budget is based upon the total appropriation. The recommendation of the Finance Committee is subject to change as the Town's fiscal situation continues to develop.

OPERATING SUPPORT - 10.59% OF TOTAL

CLASSIFICATION	TOTAL RECOMMENDED FISCAL 2010	APPRO. FISCAL 2009	EXPENDED FISCAL 2008	EXPENDED FISCAL 2007
UNEMPLOYMENT COMPENSATION INSURANCE	\$250,000	\$250,000	\$27,302	\$87,191
GROUP HEALTH AND LIFE INSURANCE	\$7,100,000	\$6,940,000	\$6,734,763	\$5,684,151
MEDICARE	\$680,000	\$655,000	\$608,243	\$545,000
PRINTING AND POSTAGE	\$121,347	\$121,027	\$101,627	\$94,599
GASOLINE AND OIL	\$390,000	\$511,392	\$427,699	\$323,003
RADIO MAINTENANCE	\$10,421	\$10,425	\$10,421	\$10,421
MEMORIAL DAY	\$3,205	\$3,195	\$2,829	\$1,767
GENERAL INSURANCE	\$640,000	\$640,000	\$567,739	\$571,934
NON-CONTRIBUTORY PENSIONS	\$0	\$0	\$948	\$3,751
OUT OF STATE TRAVEL	\$0	\$0	\$0	\$0
EMPLOYEE ASSISTANCE PROGRAM	\$4,000	\$4,000	\$3,980	\$3,980
WAREP PAYMENT	\$0	\$0	\$5,000	\$1,000
TELECOM & NETWORK EQUIPMENT	\$5,000	\$5,000	\$0	\$0
BILLS OF PRIOR YEAR	\$0	\$275	\$3,570	\$0
AMBULANCE CONTRACT	\$79,956	\$79,956	\$71,876	\$67,716
OPERATING SUPPORT TOTAL	\$9,283,929	\$9,220,270	\$8,565,997	\$7,394,513

GRAND TOTAL ALL DEPARTMENT BUDGETS FOR FISCAL 2010 \$87,649,351 *

2009	APPROPRIATED	\$89,367,680
2008	EXPENDED	\$85,247,035
2007	EXPENDED	\$98,673,181
2006	EXPENDED	\$76,204,492
2005	EXPENDED	\$72,697,863

* Includes the amendment that will be proposed by the Personnel Board to fund adjustments in the various pay and classification schedules for the various municipal departments

ARTICLE 7

To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to operate the Municipal and Residential Solid Waste Collection, Processing and Disposal Services Enterprise, or to take any other action in relation thereto.

Motion: I move that the Town vote to appropriate the sum of \$1,714,280.00 to operate the Municipal and Residential Solid Waste Collection, Processing and Disposal Services enterprise as follows:

Collection	\$1,099,000.00
Disposal	\$498,360.00
Expenses	\$116,920.00
	\$1,714,280.00

and that the \$1,714,280.00 be raised as follows:

Department Receipts	\$804,000.00
Tax Levy	\$910,280.00
	\$1,714,280.00

This article authorizes the budget to fund the Municipal and Residential Solid Waste Collection, Processing and Disposal Services enterprise for the fiscal year beginning July 1, 2009.

Recommended by the Finance Committee.

ARTICLE 8

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury such sums of money as may be deemed necessary to fund the costs associated with the adoption of an Omnibus Capital Budget for the fiscal period beginning July 1, 2009.

Motion: I move that the Town raise the sum of \$122,392.48, transfer the sum of \$150,000.00 from Sewer Surplus and transfer the sum of \$511,607.52 from the following accounts:

<u>01019210 Public Buildings</u>	
571220 Facilities Study	\$99,868.90
585610 Fire Headquarters	\$36,985.19
585660 Replace Roof - Coolidge	\$11,891.50
585670 Replace Roof - Police	\$11,440.00
585900 Re-seam MOB Roof	\$11,400.00
585954 Power Wash & Repoint Beal	\$40,550.00
<u>01021010 Police Department</u>	
580490 Replace/Upgrade Radio Sys	\$15.02
585952 Replace Video Equipment	\$663.26
<u>01022010 Fire Department</u>	
571120 STM Prelim Study Fire	\$7,182.79
<u>01041110 Engineering</u>	
570890 Whitney Street	\$61,771.94
585760 Holden/Grafton/Reservoir	\$93,438.80
<u>01042110 Highway Department</u>	

570820 Radio Systems	\$20,000.00
585340 Street Sweeper	\$12,094.95
585870 Resurface Garage Roof	\$7,575.00
585998 Replace Snow Blower Attach	\$90,000.00
<u>01065010 Parks & Recreation</u>	
585957 Softball Lights	\$6,730.17
	\$511,607.52

to fund the costs associated with the adoption of an Omnibus Capital Budget for the fiscal period beginning July 1, 2009 as follows:

Department	Item/Project	Amount	Funding Source	Explanation/Comment
Highway	Construct New Salt Shed	\$350,000.00	Fund Transfer Taxation	Construction of second salt shed to increase storage capacity.
	Improvements to Public Ways	\$150,000.00	Fund Transfer	Annual appropriation for general street reconstruction and related expenses. Present balance on account is \$438,770.
Police	Replace Marked Cruiser	\$28,000.00	Fund Transfer	Replaces 2005 Ford Crown Victoria Cruiser
	Replace Marked Cruiser	\$28,000.00	Fund Transfer	Replaces 2006 Ford Crown Victoria Cruiser
	Replace Unmarked Cruiser with Marked Cruiser	\$28,000.00	Fund Transfer	2004 Unmarked Ford Crown Victoria Cruiser is retained for Detective Bureau.
Sewer	I & I Removal Project	\$100,000.00	Sewer Surplus	Ongoing project to find and remove infiltration and inflow from the system.
	Building Demolition	\$100,000.00	Sewer Surplus Taxation (Water Fees)	To demolish former sewer and water structures no longer in use.
		\$784,000.00		

The above represents the Capital Budget for FY 2010 for all Town Departments that is the result of the review of the Fiscal Years 2010-2014 Capital Budget. Due to the current fiscal climate a number of projects submitted for funding in FY 2010 are not being presented for funding. The above, in addition to Articles 9, 32, 33 and 34, represent the sum total of capital projects that the Finance Committee recommends for funding for FY 2010. Note, this proposed Capital Budget is subject to change based on the situation as it develops. The balance in the Sewer Surplus Account was \$5,333,688 as of 3/31/2009.

Recommended by the Finance Committee.

ARTICLE 9

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury a sum of money for the replacement of Fire Engine #3 for the Fire Department, or to take any other action in relation thereto.

Motion: I move that the Town transfer \$ _____ from the Stabilization Fund to fund the replacement of Fire Engine #3 for the Fire Department.

The current Engine #3 is 23 years old and in serious need for replacement. The balance in the Stabilization Fund is \$626,694. As of the time of printing, the replacement engine is out to bid.

Recommendation to be made at Town Meeting.

ARTICLE 10

To see if the Town will vote to appropriate, borrow or transfer from available funds, a sum of money to be expended under the direction of the Sherwood School Building Committee for the Sherwood Middle School, 30 Sherwood Street, for which feasibility study the Town may be eligible for a grant from the Massachusetts School Building Authority (MSBA). The MSBA's grant program is a non-entitlement, discretionary program based on need, as determined by the MSBA, and any costs the Town incurs in connection with the feasibility study in excess of any grant approved by and received from the MSBA shall be the sole responsibility of the Town.

Motion: I move that the Town vote to appropriate the sum of One Million (\$1,000,000.00) Dollars for the Sherwood Middle School, 30 Sherwood Street, said sum to be expended under the direction of the Sherwood School Building Committee, and to meet said appropriation the sum of Four Hundred Thousand (\$400,000.00) Dollars be transferred from Account 0192-10-585620 and the Treasurer, with the approval of the Board of Selectmen is authorized to borrow up to Six Hundred Thousand (\$600,000.00) Dollars under M.G.L. Chapter 44, or any other enabling authority; that the Town of Shrewsbury acknowledges that the Massachusetts School Building Authority's ("MSBA") grant program is a non-entitlement, discretionary program based on need, as determined by the MSBA, and any costs the Town of Shrewsbury incurs in excess of any grant approved by and received from the MSBA shall be the sole responsibility of the Town of Shrewsbury, and that the amount of borrowing authorized pursuant to this vote shall be reduced by any grant amount set forth in the Feasibility Study Agreement that may be executed between the Town of Shrewsbury and the MSBA.

The Massachusetts School Building Authority has selected the Sherwood Middle School for consideration to conduct a feasibility study.

Recommended by the Finance Committee.

ARTICLE 11

To see if the Town will vote to authorize the Board of Selectmen to file a petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment), which will modify the requirements of G.L. c.40A§4 and Chapter 553 of the Acts of 1953 (The Representative Town Meeting Act) regarding the method of determination of the allocation of the number of Town Meeting members among precincts.

MOTION: I move that the Town vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

AN ACT AMENDING THE REQUIREMENTS REGARDING THE METHOD OF DETERMINATION OF THE ALLOCATION OF THE NUMBER OF TOWN MEETING MEMBERS AMONG PRECINCTS IN THE TOWN OF SHREWSBURY

Section 1. Notwithstanding the provisions of G.L. c.43A §4 or any other general or special law to the contrary, the provisions of Chapter 53 of the Acts of 1953 are hereby amended as follows:

By striking out the following words appearing in Section 7 of said Chapter 553: "the number of which shall be the largest number divisible by three."

Section 2. This Act shall be effective upon its passage.

Recommended by the Finance Committee.

ARTICLE 12

To see if the Town will amend Article 1 Representative Town Government of the General By-laws of the Town of Shrewsbury, or to take any action in relation thereto.

MOTION: I move that the Town vote to amend Article 1, Representative Town Government of the General By-laws of the Town by deleting Section 2, Section 3 and Section 4 in their entirety and inserting in place thereof the following Section 2 and Section 3:

Section 2. In December of 1960, and every four years thereafter, the Town Clerk shall certify to the Selectmen the number of residents at the time of the past Town census, and the Selectmen shall thereupon determine and certify to the Town Clerk the number of representatives for each precinct.

There shall be elected two hundred forty (240) town meeting representatives, who shall be elected by precinct. Each precinct shall be represented in the town meeting by that number of elected representatives which shall bear the same proportion to the total elected membership as the number of residents in the precinct bears to the total number of residents in the town based upon the last preceding town census, as nearly as may be.

Section 3. In order to determine the number of representatives for each precinct, the total number of residents as certified by the Town Clerk to the Selectmen shall be divided by the total number of town meeting representatives, or two hundred forty (240). The number which results, rounded to the nearest whole number, shall then be divided into the number of residents in each precinct as reported by the Town Clerk. The whole number which results shall be the preliminary number of representatives for each precinct. The preliminary number of representatives for each precinct shall be added, and, if such number is less than two hundred forty (240), the total shall be subtracted from two hundred forty (240). The result shall be the number of additional representatives which shall be allocated among the precincts by determining the numerical/decimal remainders above their whole numbers and by allocating an additional representative in descending ranking order to those precincts which have the largest remainders until the total number of two hundred forty (240) is reached.

Recommended by the Finance Committee.

ARTICLE 13 (By Petition)

To see if the Town will vote to accept the provisions of General Laws Chapter 40, Section 8I which would establish an Energy Resources Commission, or to take any other action in relation thereto.

MOTION: I move that the Town vote to accept the provisions of General Laws Chapter 40, Section 8I which would establish an Energy Resources Commission.

Acceptance of G. L. c. 40, s. 8I will create an Energy Resources Commission for the promotion and development of energy resources for the Town. The commission will consist of not less than three members nor more than seven members and will be appointed by the town manager subject to the approval of the Board of Selectmen.

Not recommended by Finance Committee.

ARTICLE 14 (By Petition)

To see if the Town will vote to amend Section II Definitions of the Zoning By-Law by amending the definition of Kennel, Coop, Pen or Barn, or to take any other action in relation thereto.

MOTION: I move that the Town vote to amend Section II Definitions of the Zoning By-Law by amending the definition of Kennel, Coop, Pen or Barn by deleting the current definition and inserting in place the following:

Kennel, Coop, Pen or Barn

Accessory building or enclosure for keeping of domestic pets, animals or birds for use of or pleasure of residents limited to litters, and three (3) or less such pets or animals three (3) months or older in age. There shall not be allowed the keeping of birds or fowl in any zoning district in the Town.

The purpose of this zoning amendment is to prohibit the keeping of birds or fowl in any zoning district in the Town. The current limit is (24) birds.

Recommendation to be made at Town Meeting.

ARTICLE 15 (By Petition)

To see if the Town will vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act creating term limits in the Town of Shrewsbury

Section 1. Notwithstanding any provision to the contrary, the term of office of all elected officials shall not exceed two full consecutive terms. If an elected official fills a vacancy for a partial term, the partial term shall not count as a term served. After completing two full terms, an elected official shall be required to not run for re-election for the same office for one full term. After a full term has passed, the official shall be eligible to run for another two full consecutive terms, to be followed by another one full term of ineligibility.

Section 2 This act shall be effective upon its passage.

MOTION: I move that the Town vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act creating term limits in the Town of Shrewsbury

Section 1. Notwithstanding any provision to the contrary, the term of office of all elected officials shall not exceed two full consecutive terms. If an elected official fills a vacancy for a partial term, the partial term shall not count as a term served. After completing two full terms, an elected official shall be required to not run for re-election for the same office for one full term. After a full term has passed, the official shall be eligible to run for another two full consecutive terms, to be followed by another one full term of ineligibility.

Section 2 This act shall be effective upon its passage.

This is a Home Rule petition that if adopted by the Town Meeting would be submitted to the Great and General Court for enactment into law. The purpose of this petition is to establish term limits for all elected officials of not more than two full consecutive terms.

Not recommended by the Finance Committee.

**ARTICLE 16
(By Petition)**

To see if the Town will vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act modifying the ability of the Town of Shrewsbury to fill vacancies

Section 1. Notwithstanding the provisions of G.L. c. 41, s. 11, a vacancy on any elected board, committee and commission of the Town shall be filled on the basis on the number of votes the unsuccessful candidates received in the most recent election. The second highest vote-getter shall be offered the position first. Should the second-highest vote-getter decline, the next highest vote-getter shall be offered the position. The offers are repeated until all unsuccessful candidates have declined the position.

Section 2. If none of the unsuccessful candidates accept the position, the position shall be filled pursuant to G. L. c. 41, s. 11.

Section 3 This act shall be effective upon its passage.

MOTION: I move that the Town vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act modifying the ability of the Town of Shrewsbury to fill vacancies

Section 1. Notwithstanding the provisions of G.L. c. 41, s. 11, a vacancy on any elected board, committee and

commission of the Town shall be filled on the basis on the number of votes the unsuccessful candidates received in the most recent election. The second highest vote-getter shall be offered the position first. Should the second-highest vote-getter decline, the next highest vote-getter shall be offered the position. The offers are repeated until all unsuccessful candidates have declined the position.

Section 2. If none of the unsuccessful candidates accept the position, the position shall be filled pursuant to G. L. c. 41, s. 11.

Section 3 This act shall be effective upon its passage.

This is a Home Rule petition that if adopted by the Town Meeting would be submitted to the Great and General Court for enactment into law. The purpose of this petition is to establish an alternate mechanism for filling vacancies on all elected boards, committees and commission as set forth above. The current mechanism is set forth in G. L. 41, s. 11 whereby the remaining members of the elected board with the vacancy meet in joint session with the Board of Selectmen for the purposes of jointly appointing a person to fill the vacancy until the next regular election.

Not recommended by the Finance Committee.

**ARTICLE 17
(By Petition)**

To see if the Town will vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act amending the process of nomination of town meeting members for the Town of Shrewsbury

Section 1. Section 8 of Chapter 553 of the Acts of 1953 is amended by adding the following paragraph:

Attached to each nomination paper, the candidate shall provide a statement listing the candidate's full name, current address and precinct number, place of employment, current and past service as elected or appointed town/school positions, family members currently working for the Town/School or serving on an appointed board or committee.

Section 2 This act shall be effective upon its passage.

MOTION: I move that the Town vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act amending the process of nomination of town meeting members for the Town of Shrewsbury

Section 1. Section 8 of Chapter 553 of the Acts of 1953 is amended by adding the following paragraph:

Attached to each nomination paper, the candidate shall provide a statement listing the candidate's full name, current address and precinct number, place of employment, current and past service as elected or appointed town/school positions, family members currently working for the Town/School or serving on an appointed board or committee.

Section 2 This act shall be effective upon its passage.

This is a Home Rule petition that if adopted by the Town Meeting would be submitted to the Great and General Court for enactment into law. The purpose of this petition is to amend the current process of nominating persons to appear on the ballot as a candidate for town meeting member by requiring a statement providing additional information as set forth above.

Not recommended by the Finance Committee.

ARTICLE 18 (By Petition)

To see if the Town vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act limiting the holding of multiple offices in the Town of Shrewsbury

Section 1. Notwithstanding any provision to the contrary, no resident shall only occupy more than one elected or appointed position at one time. If appointed or elected to another town position, the citizen shall decide which position to occupy within two weeks of the respective appointment or election. This shall not apply to Federal and Commonwealth mandated positions

Section 2 This act shall be effective upon its passage.

MOTION: I move that the Town vote to authorize the Board of Selectmen to file the following petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment):

An act limiting the holding of multiple offices in the Town of Shrewsbury

Section 1. Notwithstanding any provision to the contrary, no resident shall only occupy more than one elected or appointed position at one time. If appointed or elected to another town position, the citizen shall decide which position to occupy within two weeks of the respective appointment or election. This shall not apply to Federal and Commonwealth mandated positions

Section 2 This act shall be effective upon its passage.

This is a Home Rule petition that if adopted by the Town Meeting would be submitted to the Great and General Court for enactment into law. The purpose of this petition is to prohibit any resident from occupying more than one elected or appointed position at any one time.

Not recommended by the Finance Committee.

ARTICLE 19 (By Petition)

To see if the Town will vote to create a special committee to be called the Alternate Form of Government for Shrewsbury Study Group. The study group shall be comprised of three town meeting members from each precinct. None of the representatives shall hold any other official capacity in the town. Only town meeting members may vote for the representatives. Any town meeting member may nominate him/her-self or another town meeting member. Election shall be held via USPS mail.

Dates and deadlines shall be established by the Town Clerk. The top three vote-getters shall represent their respective precincts. If an insufficient number of candidates apply or if vacancies occur, or in case of a tie, the Board of Selectmen shall appoint by a majority vote at their earliest convenience.

The group shall elect from their own ranks a Chair, Assistant Chair, Secretary and Sub-committees as needed.

A monthly progress status report shall be submitted to the Board of Selectmen.

The final report shall be submitted to the Board of Selectmen by February 1, 2010 for possible inclusion on the ballot and/or the Warrant for May 2010.

MOTION: I move that the Town vote to create a special committee to be called the Alternate Form of Government for Shrewsbury Study Group. The study group shall be comprised of three town meeting members from each precinct. None of the representatives shall hold any other official capacity in the town. Only town meeting members may vote for the representatives. Any town meeting member may nominate him/her-self or another town meeting member. Election shall be held via USPS mail.

Dates and deadlines shall be established by the Town Clerk. The top three vote-getters shall represent their respective precincts. If an insufficient number of candidates apply or if vacancies occur, or in case of a tie, the Board of Selectmen shall appoint by a majority vote at their earliest convenience.

The group shall elect from their own ranks a Chair, Assistant Chair, Secretary and Sub-committees as needed.

A monthly progress status report shall be submitted to the Board of Selectmen.

The final report shall be submitted to the Board of Selectmen by February 1, 2010 for possible inclusion on the ballot and/or the Warrant for May 2010.

The purpose of this proposal is to create a special committee of the Town Meeting to study an alternate form of government for the Town of Shrewsbury as outlined above.

Not recommended by the Finance Committee.

ARTICLE 20
(By Petition)

To see if the Town will vote to amend Article 3, Finance Committee of the General By-Laws of the Town of Shrewsbury, or to take any other action in relation thereto.

MOTION: I move the Town vote to amend Article 3 – Finance Committee of the General By-Laws of the Town by deleting Section 2 in its entirety and inserting in place the following new Section 2:

Section 2. Members of the Finance Committee shall be elected by the voters at the annual town election for three-year terms of office via the process of precinct representation whereby each precinct shall elect one Finance Committee member. The Committee membership

shall be so structured that the term of office of three members of the Committee shall expire on an annual basis.

For the purposes of transition, in May of 2010, Finance Committee members shall be elected from Precincts 1, 4 and 7. In May of 2011, from Precincts 2, 5 and 8. In May of 2012, from Precincts 3, 6 and 9. Members currently serving upon the adoption of this section shall serve out their terms.

The term of office of said members shall commence on July 1st of the year of their election.

Not later than July 31st of each fiscal year, the Finance Committee members shall meet and choose its Chairman, Vice-Chairman and Clerk.

Vacancies shall be filled according to Chapter 553 of the Acts of 1953, Section 11, Vacancies whereby town meeting members of the affected precinct will meet to elect a Finance Committee member to serve until the next annual town election.

The purpose of this proposal is to change the method of selection for members of the Finance Committee from appointment by the Town Moderator to direct election at the Annual Town Election.

Not recommended by the Finance Committee.

ARTICLE 21

To see if the Town will vote to amend The Zoning Bylaw, Section VII. Development of Sites and Location of Buildings and Structures, by adding the following new Subsection P, Flexible Development Overlay District.

To see if the Town will vote to amend The Zoning Bylaw, Section VII. Development of Sites and Location of Buildings and Structures, by adding the following new Subsection P, Flexible Development Overlay District.

P. FLEXIBLE DEVELOPMENT OVERLAY DISTRICT

1. Purposes and Intent.

The purposes of the Flexible Development Overlay District are to:

- a. Encourage planned developments that provide employment and fiscal benefits to the Town;
- b. Provide flexibility to develop office, research, health care, light industrial, and accessory uses;
- c. Consolidate development review and permitting procedures, as appropriate, for a Priority Development Site designated by the Town under the provisions of G.L. c. 43D; and
- d. Facilitate shared access and appropriate links to adjoining properties, thereby reducing the need for curb cuts and improving traffic safety on Route 20.

2. Applicability.

The Flexible Development Overlay District applies to land located within the Office/Research District on South Street and Route 20, as shown on the Flexible Development Overlay District map dated March 17, 2009, on file with the Town Clerk. The Flexible Development Overlay District Map amends and is hereby made part of the Official Zoning Map of the Town of Shrewsbury.

In the Flexible Development Overlay District, all requirements of the underlying district shall remain in effect except where these provisions provide an alternative to such requirements, in which case these provisions shall supersede. In the event that an applicant wishes to develop in accordance with the regulations hereunder, the rules and regulations of the Flexible Development Overlay District shall apply, and by filing an application for a Special Permit, site plan review or building permit under this Section VII.P, the owner shall be deemed to accept and agree to them. In such event, where the provisions of the Flexible Development Overlay District are silent on a zoning regulation that applies in the underlying district, the requirements of the underlying district shall apply.

If the applicant elects to proceed under the zoning provisions of the underlying district, the zoning bylaws applicable in the underlying district shall control and the provisions of the Flexible Development Overlay District shall not apply.

3. Use Regulations

a. The following uses are permitted in the Flexible Development Overlay District:

- 1) All uses permitted in the Office-Research District.
- 2) Accessory uses customarily incidental to a permitted use.
- 3) Uses exempt under G. L. c. 40A, s. 3.

b. Uses and Structures Allowed by Special Permit. The Planning Board may grant a Special Permit for the following uses in accordance with Section VII.P(6):

1) In Subdistrict A:

- a) Uses allowed by Special Permit in the Office-Research District.
- b) Manufacturing enterprise, which may include up to 15 percent accessory retail, measured by gross floor area, and warehouse space as an accessory use.
- c) Health care facility, such as a medical office building, medical clinic, ambulatory surgery facility, or hospital.
- d) Assisted living residence or continuing care retirement community, which may include an adult day care facility.
- e) Corporate conference or training center with reception areas, meeting rooms or meeting halls equipped for conferences and training programs, and which may include accessory uses such as a function hall, guest dining facilities, and guest rooms for overnight occupancy. As used in this bylaw, corporate conference or training center shall not be construed to mean a hotel or motel, an apartment hotel or extended stay hotel, or a lodging house.
- f) For-profit educational use. As used in this bylaw, for-profit educational use means an educational use that is not exempt under G.L. c. 40A, s. 3.
- g) Campus Master Plan Development on ten (1) or more acres of land, in accordance with Section VII.P(7).
- h) Other accessory uses customarily incidental to a Special Permitted use.

2) In Subdistrict B:

- a) Any use allowed by Special Permit in Subdistrict A.
- b) Warehousing and distribution.

- c) Restaurant, with food service limited to the interior of the building, except that an outdoor dining area directly adjacent to the building may be allowed as an accessory use.
- d) Indoor athletic facility or health club as a principal use.

c. Use variances shall not be granted in the Flexible Development Overlay District.

4. Dimensional and Intensity Regulations

a. Uses in the Flexible Development Overlay District shall comply with the following requirements except as provided under subsection 4(b) below:

Minimum Lot Area:	80,000 sq. ft., except for lots created within a Campus Master Plan Development, for which the minimum lot area shall be 40,000 square feet
Minimum Frontage:	150 feet
Yard Setbacks	
Minimum Front Yard Setback:	50 feet
Minimum Side Yard Setback:	50 feet *
Minimum Rear Yard Setback:	50 feet *
Minimum Open Space % Lot Area:	25%
Maximum Lot Coverage:	50%
Maximum Height:	50 feet and 4 stories
* Except that Table II, footnote 8, shall also apply in the Flexible Development Overlay District.	

b. Alternatives Allowed by Special Permit. The Planning Board may grant a Special Permit for the following alternatives to VII.P(4)(a):

- 1) A minimum lot frontage of 100 feet for a development that provides consolidated or shared access for two or more adjoining parcels.
- 2) For a Campus Master Plan Development: An increase in height up to 60 feet and five stories, provided that the Planning Board may require an increase in yard setbacks, stepping-down of building elevations, visual buffering, screening, or other appropriate measures to provide a height transition between the development and adjacent uses. Such increase in height shall not be approved except for a proposed building that meets one or both of the following conditions:
 - a) A building with parking for at least 100 cars to be located at grade under the building, with the parking facility constituting one story; or
 - b) If the increase in building height is necessary to accommodate one or more renewable energy sources or manufacturing processes.

5. Site Plan Approval

Section VII.F of this Bylaw shall apply to all uses in the Flexible Development Overlay District. For uses requiring a Special Permit from the Planning Board, Site Plan Approval under Section VII.F(3) shall be combined with the Special Permit application and the Special Permit decision shall include any Site Plan conditions or modifications imposed by the Planning Board. In such cases, the public hearing, review and decision timeline for Site Plan Approval shall be in accordance with G.L. c.40A, s. 9 and Section IX of this Bylaw.

6. Special Permits in the Flexible Development Overlay District

- a. The Special Permit Granting Authority (SPGA) in the Flexible Development Overlay District shall be the Planning Board. The application, review, decision and appeal procedures shall be in accordance with G.L. c.40A, Section 9 and Section IX of this Bylaw, and the rules and regulations of the Planning Board.
 - b. Special Permit Granting Criteria. The Planning Board may grant a Special Permit in the Flexible Development Overlay District only upon finding that the proposed development:
 - 1) Complies with all applicable requirements of the Zoning Bylaw;
 - 2) Provides adequate space for vehicular access to the site and off-street parking and loading/unloading on the site;
 - 3) Provides adequate water supply and distribution for domestic use and fire protection;
 - 4) Complies with DEP and Town of Shrewsbury stormwater management requirements;
 - 5) Provides adequate methods of storage and disposal for sewage, refuse and other wastes resulting from the uses permitted on the site; and
 - 6) Provides for water conservation by incorporating low-impact development techniques in the design of the site and buildings, to the maximum feasible extent given the development's location, size, and proposed use(s).
 - 7) For a Campus Master Plan Development, the Planning Board shall further find that the proposed development complies with Section VII.P(7)(d) below.
 - c. Uses requiring a Special Permit shall be subject to this Section VII.P(6). However, if such uses are proposed for ten (10) or more acres of land, the applicant may elect to apply under the provisions of Section VII.P(7), Campus Master Plan Development.
7. Campus Master Plan Development.
- a. Purposes and Intent. The purposes of this Campus Master Plan Development provision are to encourage planned, unified developments that make efficient use of land; to protect abutting properties and natural resources; to increase employment in the Town of Shrewsbury; and to establish a process for reviewing and permitting major developments that will be constructed in phases. For a Campus Master Plan Development, the Planning Board may grant a Special Permit for a concept plan subject to the provisions of this Section VII.P(7), and shall be the issuing authority for Site Plan Approval as provided below.
 - b. Campus Master Plan Special Permit; Procedures.
 - 1) The applicant is strongly encouraged to meet with the Planning Board prior to submitting a Campus Master Plan Development Special Permit application. The purpose of the pre-application meeting is to provide an opportunity for the applicant to discuss plans for the site with the Planning Board and to receive feedback and guidance from the Planning Board at an early stage in the development process. The Planning Board shall invite other boards with issuing authority to participate in the meeting and shall conduct the meeting as a scoping session.
 - 2) The applicant shall submit a Campus Master Plan Special Permit application to the Planning Board. The Special Permit application shall be in accordance with Section IX of this Bylaw and the rules and regulations of the Planning Board, and shall include a concept plan for the proposed development. The concept plan may be prepared from existing data, such as deed information, USGS topographical maps, FEMA floodplain maps, assessor's maps, orthophotographs, soil maps, and Department of Environmental Protection (DEP) Wetlands Conservancy Program maps, unless the applicant has already obtained approval of a resource area delineation from the Shrewsbury Conservation Commission under G.L. c.131 Section 40.
 - 3) The concept plan shall be prepared by a registered civil engineer and a registered landscape architect, and shall include all of the following:
 - a) A title block with the name of the owner of record, name of applicant, address of the property, the assessors' map and lot number; name of the individual or firm preparing the plan, address and phone number, and date of plan;
 - b) The location of the proposed development;

- c) The size of the site in acres;
 - d) The proposed use(s) of the site;
 - e) The total number and approximate locations of the proposed buildings, the approximate size of each building in square feet, the approximate height of each building, and schematic elevation drawings;
 - f) The approximate delineation of areas that will be used for buildings, access, and parking, including calculation of the required and proposed number of off-street parking spaces;
 - g) The areas and approximate acres to be reserved as open space;
 - h) A preliminary landscaping plan;
 - i) A general description of how stormwater and drainage will be handled, and the general area of the site to be used for stormwater management facilities;
 - j) A narrative submission that describes existing conditions on the site, the applicant's water and energy conservation plans for the development, and a description of how the proposed development addresses or will be designed to address the Development Standards in Section VII.P(7)(d); and
 - k) A traffic impact analysis, unless waived by the Planning Board.
- 4) The Planning Board shall hold a public hearing within 65 days of receipt of a complete Campus Master Plan Development Special Permit application. Notice of the public hearing shall be in accordance with G.L. c.40A, s. 11.
 - 5) The Planning Board shall invite other boards, commissions, or departments of the Town with authority to issue permits for any aspect of the proposed development to attend the public hearing. In addition, the Planning Board may conduct its public hearing process jointly with any other permitting authority that also is required to conduct a public hearing.
 - 6) The Planning Board shall issue a written decision no later than 90 days from the close of the public hearing. For a site designated as a Priority Development Site under G.L. c.43D, the Planning Board shall make every reasonable effort to expedite its decision process.
 - 7) The Planning Board may grant a Campus Master Plan Special Permit, subject to any conditions or limitations it deems appropriate, or deny the Special Permit in accordance with the decision criteria in Section VII.P(6) and Section IX of this Bylaw.
 - 8) The Campus Master Plan Special Permit shall lapse no later than two years from the date of issuance if a substantial use thereof has not commenced sooner, except for good cause. For a Priority Development Site, the Special Permit shall lapse in accordance with the provisions of G.L. c. 43D. The issuance of a building permit or commencement of any construction activity in the development shall be deemed to constitute substantial use of rights under the Campus Master Plan Special Permit.
- c. Special Permit Amendments. The applicant may propose to amend, modify or supplement a Campus Development Master Plan Special Permit in order to bring the plan into conformity with changed circumstances, ongoing development, and information disclosed through detailed study and engineering of particular development sites within the Campus Master Plan Development. The Planning Board may approve such amendments and shall hold a public hearing, with notice given under G.L. c.40A, s. 11, if it deems the proposed modification to be substantial.
 - d. Relationship to Subdivision Control. For any project requiring subdivision approval, the applicant shall submit a subdivision plan to the Planning Board under the Planning Board's Subdivision Rules and Regulations. A decision on the Special Permit shall not constitute a decision on the subdivision plan.
 - e. Site Plan Approval; Procedures.
 - 1) No building permit shall be issued for a Campus Master Plan Development unless a Site Plan has been approved by the Planning Board in accordance with the provisions of this section.

- 2) For Site Plans submitted under an approved Campus Development Master Plan Special Permit, the submission requirements shall be the same as for Site Plan Approval under Section VII.F(3). In addition, the applicant shall provide written statements that the project for which a building permit is sought complies with (a) the Campus Development Master Plan Special Permit, and (b) all requirements of this Section P, and shall provide such plans, information, analyses, computations and other data as are reasonably necessary to document such statements.
 - 3) The Planning Board shall review the Site Plan within 45 days of the date of submission.
 - 4) The Planning Board shall approve the Site Plan, subject to any conditions or modifications it deems appropriate, or disapprove the site plan if (a) the applicant fails to furnish adequate information for the Planning Board to render a decision or (b) if the Site Plan does not comply with the Campus Development Master Plan Special Permit. The Board's decision shall be based on the criteria in Section VII.F(3) and this Section P.
 - 5) If no action is taken on the Site Plan within sixty (60) days of the date of submission, the application shall be deemed approved as submitted except where the Planning Board and the applicant have agreed in writing to extend the review period and such extension has been filed with the Town Clerk.
- f. Campus Master Plan Development Standards. A Campus Master Plan Development shall address the following standards:
- 1) Overall unity of site design and attention to the public realm, including coordinated patterns for streets, ways and pedestrian paths; distributed open space, appropriate landscaping; aesthetic harmony of features including building architecture, street furniture, pedestrian amenities and signage.
 - 2) Preservation and integration of open spaces, wetlands, mature trees and other features of environmental significance into the design of the site.
 - 3) Drainage systems that protect and appropriately employ open spaces and wetlands, utilizing best management practices and other measures to manage stormwater runoff in accordance with the Town of Shrewsbury's stormwater management bylaw and requirements of the Massachusetts Department of Environmental Protection (DEP).
 - 4) Underground utilities, except for existing above ground electric and telephone lines.
 - 5) Mitigation of the adverse effects of development on traffic circulation and street capacity; air quality; noise (including that generated by traffic); stormwater runoff on adjacent and downstream surface water bodies; flooding, erosion, sedimentation, changes in water tables; wildlife, wildlife habitat, rare or endangered plant or animal species; water supply, including adverse impacts on aquifers and the public water distribution system; and adverse effects of sewage disposal on ground water, aquifers, surface water and, where applicable, the municipal sewer system.
 - 6) Compatibility with uses of abutting properties, including aesthetic compatibility; or appropriate separation and buffers from such abutting property by plantings or terrain.
 - 7) Availability of public services and impacts on municipal services, including but not limited to police and fire services, public road maintenance, traffic control and solid waste disposal.
 - 8) Facilities for meeting transportation needs, and planning for control and reduction of vehicle trips by means such as ride sharing, car pooling or use of vans or shuttles.
 - 9) Organizational and management arrangements and documents pursuant to which the master plan will be implemented and common facilities will be maintained, including provisions for architectural review and control, enforcement of applicable restrictions, and the planning with respect to transportation.

8. Severability. If any portion of this Bylaw is declared to be invalid, the remainder shall continue to be in full force and effect.

Motion: I move that the Town vote to amend the Zoning Bylaw, Section VII. Development of Sites and Location of Buildings and Structures, by adding the following new Subsection P, Flexible Development Overlay District.

P. FLEXIBLE DEVELOPMENT OVERLAY DISTRICT

To see if the Town will vote to amend The Zoning Bylaw, Section VII. Development of Sites and Location of Buildings and Structures, by adding the following new Subsection P, Flexible Development Overlay District.

P. FLEXIBLE DEVELOPMENT OVERLAY DISTRICT

9. Purposes and Intent.

The purposes of the Flexible Development Overlay District are to:

- a. Encourage planned developments that provide employment and fiscal benefits to the Town;
- b. Provide flexibility to develop office, research, health care, light industrial, and accessory uses;
- c. Consolidate development review and permitting procedures, as appropriate, for a Priority Development Site designated by the Town under the provisions of G.L. c. 43D; and
- d. Facilitate shared access and appropriate links to adjoining properties, thereby reducing the need for curb cuts and improving traffic safety on Route 20.

10. Applicability.

The Flexible Development Overlay District applies to land located within the Office/Research District on South Street and Route 20, as shown on the Flexible Development Overlay District map dated March 17, 2009, on file with the Town Clerk. The Flexible Development Overlay District Map amends and is hereby made part of the Official Zoning Map of the Town of Shrewsbury.

In the Flexible Development Overlay District, all requirements of the underlying district shall remain in effect except where these provisions provide an alternative to such requirements, in which case these provisions shall supersede. In the event that an applicant wishes to develop in accordance with the regulations hereunder, the rules and regulations of the Flexible Development Overlay District shall apply, and by filing an application for a Special Permit, site plan review or building permit under this Section VII.P, the owner shall be deemed to accept and agree to them. In such event, where the provisions of the Flexible Development Overlay District are silent on a zoning regulation that applies in the underlying district, the requirements of the underlying district shall apply.

If the applicant elects to proceed under the zoning provisions of the underlying district, the zoning bylaws applicable in the underlying district shall control and the provisions of the Flexible Development Overlay District shall not apply.

11. Use Regulations

- a. The following uses are permitted in the Flexible Development Overlay District:
 - 1) All uses permitted in the Office-Research District.
 - 2) Accessory uses customarily incidental to a permitted use.
 - 3) Uses exempt under G. L. c. 40A, s. 3.
- b. Uses and Structures Allowed by Special Permit. The Planning Board may grant a Special Permit for the following uses in accordance with Section VII.P(6):
 - 1) In Subdistrict A:
 - a) Uses allowed by Special Permit in the Office-Research District.

- b) Manufacturing enterprise, which may include up to 15 percent accessory retail, measured by gross floor area, and warehouse space as an accessory use.
- c) Health care facility, such as a medical office building, medical clinic, ambulatory surgery facility, or hospital.
- d) Assisted living residence or continuing care retirement community, which may include an adult day care facility.
- e) Corporate conference or training center with reception areas, meeting rooms or meeting halls equipped for conferences and training programs, and which may include accessory uses such as a function hall, guest dining facilities, and guest rooms for overnight occupancy. As used in this bylaw, corporate conference or training center shall not be construed to mean a hotel or motel, an apartment hotel or extended stay hotel, or a lodging house.
- f) For-profit educational use. As used in this bylaw, for-profit educational use means an educational use that is not exempt under G.L. c. 40A, s. 3.
- g) Campus Master Plan Development on ten (1) or more acres of land, in accordance with Section VII.P(7).
- h) Other accessory uses customarily incidental to a Special Permitted use.

2) In Subdistrict B:

- a) Any use allowed by Special Permit in Subdistrict A.
- b) Warehousing and distribution.
- c) Restaurant, with food service limited to the interior of the building, except that an outdoor dining area directly adjacent to the building may be allowed as an accessory use.
- d) Indoor athletic facility or health club as a principal use.

c. Use variances shall not be granted in the Flexible Development Overlay District.

12. Dimensional and Intensity Regulations

a. Uses in the Flexible Development Overlay District shall comply with the following requirements except as provided under subsection 4(b) below:

Minimum Lot Area:	80,000 sq. ft., except for lots created within a Campus Master Plan Development, for which the minimum lot area shall be 40,000 square feet
Minimum Frontage:	150 feet
Yard Setbacks	
Minimum Front Yard Setback:	50 feet
Minimum Side Yard Setback:	50 feet *
Minimum Rear Yard Setback:	50 feet *
Minimum Open Space % Lot Area:	25%
Maximum Lot Coverage:	50%
Maximum Height:	50 feet and 4 stories
* Except that Table II, footnote 8, shall also apply in the Flexible Development Overlay District.	

b. Alternatives Allowed by Special Permit. The Planning Board may grant a Special Permit for the following alternatives to VII.P(4)(a):

- 1) A minimum lot frontage of 100 feet for a development that provides consolidated or shared access for two or more adjoining parcels.
- 2) For a Campus Master Plan Development: An increase in height up to 60 feet and five stories, provided that the Planning Board may require an increase in yard setbacks, stepping-down of building elevations, visual buffering, screening, or other appropriate measures to provide a height transition between the development and adjacent uses. Such increase in height shall not be approved except for a proposed building that meets one or both of the following conditions:
 - a) A building with parking for at least 100 cars to be located at grade under the building, with the parking facility constituting one story; or
 - b) If the increase in building height is necessary to accommodate one or more renewable energy sources or manufacturing processes.

13. Site Plan Approval

Section VII.F of this Bylaw shall apply to all uses in the Flexible Development Overlay District. For uses requiring a Special Permit from the Planning Board, Site Plan Approval under Section VII.F(3) shall be combined with the Special Permit application and the Special Permit decision shall include any Site Plan conditions or modifications imposed by the Planning Board. In such cases, the public hearing, review and decision timeline for Site Plan Approval shall be in accordance with G.L. c.40A, s. 9 and Section IX of this Bylaw.

14. Special Permits in the Flexible Development Overlay District

- a. The Special Permit Granting Authority (SPGA) in the Flexible Development Overlay District shall be the Planning Board. The application, review, decision and appeal procedures shall be in accordance with G.L. c.40A, Section 9 and Section IX of this Bylaw, and the rules and regulations of the Planning Board.
- b. Special Permit Granting Criteria. The Planning Board may grant a Special Permit in the Flexible Development Overlay District only upon finding that the proposed development:
 - 1) Complies with all applicable requirements of the Zoning Bylaw;
 - 2) Provides adequate space for vehicular access to the site and off-street parking and loading/unloading on the site;
 - 3) Provides adequate water supply and distribution for domestic use and fire protection;
 - 4) Complies with DEP and Town of Shrewsbury stormwater management requirements;
 - 5) Provides adequate methods of storage and disposal for sewage, refuse and other wastes resulting from the uses permitted on the site; and
 - 6) Provides for water conservation by incorporating low-impact development techniques in the design of the site and buildings, to the maximum feasible extent given the development's location, size, and proposed use(s).
 - 7) For a Campus Master Plan Development, the Planning Board shall further find that the proposed development complies with Section VII.P(7)(d) below.
- c. Uses requiring a Special Permit shall be subject to this Section VII.P(6). However, if such uses are proposed for ten (10) or more acres of land, the applicant may elect to apply under the provisions of Section VII.P(7), Campus Master Plan Development.

15. Campus Master Plan Development.

- a. Purposes and Intent. The purposes of this Campus Master Plan Development provision are to encourage planned, unified developments that make efficient use of land; to protect abutting properties and natural resources; to increase employment in the Town of Shrewsbury; and to establish a process for reviewing and permitting major developments

that will be constructed in phases. For a Campus Master Plan Development, the Planning Board may grant a Special Permit for a concept plan subject to the provisions of this Section VII.P(7), and shall be the issuing authority for Site Plan Approval as provided below.

b. **Campus Master Plan Special Permit; Procedures.**

- 1) The applicant is strongly encouraged to meet with the Planning Board prior to submitting a Campus Master Plan Development Special Permit application. The purpose of the pre-application meeting is to provide an opportunity for the applicant to discuss plans for the site with the Planning Board and to receive feedback and guidance from the Planning Board at an early stage in the development process. The Planning Board shall invite other boards with issuing authority to participate in the meeting and shall conduct the meeting as a scoping session.
- 2) The applicant shall submit a Campus Master Plan Special Permit application to the Planning Board. The Special Permit application shall be in accordance with Section IX of this Bylaw and the rules and regulations of the Planning Board, and shall include a concept plan for the proposed development. The concept plan may be prepared from existing data, such as deed information, USGS topographical maps, FEMA floodplain maps, assessor's maps, orthophotographs, soil maps, and Department of Environmental Protection (DEP) Wetlands Conservancy Program maps, unless the applicant has already obtained approval of a resource area delineation from the Shrewsbury Conservation Commission under G.L. c.131 Section 40.
- 3) The concept plan shall be prepared by a registered civil engineer and a registered landscape architect, and shall include all of the following:
 - a) A title block with the name of the owner of record, name of applicant, address of the property, the assessors' map and lot number; name of the individual or firm preparing the plan, address and phone number, and date of plan;
 - b) The location of the proposed development;
 - c) The size of the site in acres;
 - d) The proposed use(s) of the site;
 - e) The total number and approximate locations of the proposed buildings, the approximate size of each building in square feet, the approximate height of each building, and schematic elevation drawings;
 - f) The approximate delineation of areas that will be used for buildings, access, and parking, including calculation of the required and proposed number of off-street parking spaces;
 - g) The areas and approximate acres to be reserved as open space;
 - h) A preliminary landscaping plan;
 - i) A general description of how stormwater and drainage will be handled, and the general area of the site to be used for stormwater management facilities;
 - j) A narrative submission that describes existing conditions on the site, the applicant's water and energy conservation plans for the development, and a description of how the proposed development addresses or will be designed to address the Development Standards in Section VII.P(7)(d); and
 - k) A traffic impact analysis, unless waived by the Planning Board.
- 4) The Planning Board shall hold a public hearing within 65 days of receipt of a complete Campus Master Plan Development Special Permit application. Notice of the public hearing shall be in accordance with G.L. c.40A, s. 11.
- 5) The Planning Board shall invite other boards, commissions, or departments of the Town with authority to issue permits for any aspect of the proposed development to attend the public hearing. In addition, the Planning Board

may conduct its public hearing process jointly with any other permitting authority that also is required to conduct a public hearing.

- 6) The Planning Board shall issue a written decision no later than 90 days from the close of the public hearing. For a site designated as a Priority Development Site under G.L. c.43D, the Planning Board shall make every reasonable effort to expedite its decision process.
 - 7) The Planning Board may grant a Campus Master Plan Special Permit, subject to any conditions or limitations it deems appropriate, or deny the Special Permit in accordance with the decision criteria in Section VII.P(6) and Section IX of this Bylaw.
 - 8) The Campus Master Plan Special Permit shall lapse no later than two years from the date of issuance if a substantial use thereof has not commenced sooner, except for good cause. For a Priority Development Site, the Special Permit shall lapse in accordance with the provisions of G.L. c. 43D. The issuance of a building permit or commencement of any construction activity in the development shall be deemed to constitute substantial use of rights under the Campus Master Plan Special Permit.
- c. **Special Permit Amendments.** The applicant may propose to amend, modify or supplement a Campus Development Master Plan Special Permit in order to bring the plan into conformity with changed circumstances, ongoing development, and information disclosed through detailed study and engineering of particular development sites within the Campus Master Plan Development. The Planning Board may approve such amendments and shall hold a public hearing, with notice given under G.L. c.40A, s. 11, if it deems the proposed modification to be substantial.
- d. **Relationship to Subdivision Control.** For any project requiring subdivision approval, the applicant shall submit a subdivision plan to the Planning Board under the Planning Board's Subdivision Rules and Regulations. A decision on the Special Permit shall not constitute a decision on the subdivision plan.
- e. **Site Plan Approval; Procedures.**
- 1) No building permit shall be issued for a Campus Master Plan Development unless a Site Plan has been approved by the Planning Board in accordance with the provisions of this section.
 - 2) For Site Plans submitted under an approved Campus Development Master Plan Special Permit, the submission requirements shall be the same as for Site Plan Approval under Section VII.F(3). In addition, the applicant shall provide written statements that the project for which a building permit is sought complies with (a) the Campus Development Master Plan Special Permit, and (b) all requirements of this Section P, and shall provide such plans, information, analyses, computations and other data as are reasonably necessary to document such statements.
 - 3) The Planning Board shall review the Site Plan within 45 days of the date of submission.
 - 4) The Planning Board shall approve the Site Plan, subject to any conditions or modifications it deems appropriate, or disapprove the site plan if (a) the applicant fails to furnish adequate information for the Planning Board to render a decision or (b) if the Site Plan does not comply with the Campus Development Master Plan Special Permit. The Board's decision shall be based on the criteria in Section VII.F(3) and this Section P.
 - 5) If no action is taken on the Site Plan within sixty (60) days of the date of submission, the application shall be deemed approved as submitted except where the Planning Board and the applicant have agreed in writing to extend the review period and such extension has been filed with the Town Clerk.
- f. **Campus Master Plan Development Standards.** A Campus Master Plan Development shall address the following standards:
- 1) Overall unity of site design and attention to the public realm, including coordinated patterns for streets, ways and pedestrian paths; distributed open space, appropriate landscaping; aesthetic harmony of features including building architecture, street furniture, pedestrian amenities and signage.
 - 2) Preservation and integration of open spaces, wetlands, mature trees and other features of environmental significance into the design of the site.

- 3) Drainage systems that protect and appropriately employ open spaces and wetlands, utilizing best management practices and other measures to manage stormwater runoff in accordance with the Town of Shrewsbury's stormwater management bylaw and requirements of the Massachusetts Department of Environmental Protection (DEP).
- 4) Underground utilities, except for existing above ground electric and telephone lines.
- 5) Mitigation of the adverse effects of development on traffic circulation and street capacity; air quality; noise (including that generated by traffic); stormwater runoff on adjacent and downstream surface water bodies; flooding, erosion, sedimentation, changes in water tables; wildlife, wildlife habitat, rare or endangered plant or animal species; water supply, including adverse impacts on aquifers and the public water distribution system; and adverse effects of sewage disposal on ground water, aquifers, surface water and, where applicable, the municipal sewer system.
- 6) Compatibility with uses of abutting properties, including aesthetic compatibility; or appropriate separation and buffers from such abutting property by plantings or terrain.
- 7) Availability of public services and impacts on municipal services, including but not limited to police and fire services, public road maintenance, traffic control and solid waste disposal.
- 8) Facilities for meeting transportation needs, and planning for control and reduction of vehicle trips by means such as ride sharing, car pooling or use of vans or shuttles.
- 9) Organizational and management arrangements and documents pursuant to which the master plan will be implemented and common facilities will be maintained, including provisions for architectural review and control, enforcement of applicable restrictions, and the planning with respect to transportation.

16. Severability. If any portion of this Bylaw is declared to be invalid, the remainder shall continue to be in full force and effect.

The purpose of this zoning amendment is to create a Flexible Development Overlay District that would apply to the 60 acre Allen Property located on South Street/Route 20 purchased by the Town in 2002 that is now located within the Office/Research District.

Recommendation to be made at Town Meeting.

ARTICLE 22

To see if the Town will amend the Zoning Map by rezoning land, located at the northeast corner of Main Street and Interstate 290, from Rural A and Rural B to Commercial Business as shown on a Plan entitled "Proposed Zoning Change, 151-155 Main Street & I-290 Shrewsbury, Massachusetts dated January 26, 2009," on file in the office of the Town Clerk.

Motion: I move that the Town vote to amend the Zoning Map by rezoning land, located at the northeast corner of Main Street and Interstate 290, from Rural A and Rural B to Commercial Business as shown on a Plan entitled "Proposed Zoning Change, 151-155 Main Street & I-290 Shrewsbury, Massachusetts dated January 26, 2009,".

The purpose of this zoning amendment is to re-zone land to allow for the construction of a hotel, restaurant and related uses on a parcel now zoned Rural A and Rural B.

Recommendation to be made at Town Meeting.

ARTICLE 23

To see if the Town will amend the Zoning Bylaw, Town of Shrewsbury, Massachusetts. Section VII D, 1, e by inserting the following sentence at the end of subsection e:

The Planning Board may grant a Special Permit to allow the reduction of off street parking requirements related to conference rooms and/or ancillary spaces therein.

Motion: I move that the Town vote to amend the Zoning Bylaw, Town of Shrewsbury, Massachusetts, Section VII D, 1, e by inserting the following sentence at the end of subsection e: The Planning Board may grant a Special Permit to allow the reduction of off street parking requirements related to conference rooms and/or ancillary spaces therein.

The purpose of this zoning amendment is to allow by special permit the reduction of off street parking requirements as set forth above.

Recommendation to be made at Town Meeting.

ARTICLE 24

To see if the Town of Shrewsbury will grant a Temporary Easement for grading and landscaping purposes over the parcel owned by the Town of Shrewsbury as shown on a Plan entitled "Proposed Easement 151-155 Main Street & I-290 Shrewsbury, Massachusetts dated January 26, 2009," on file in the office of the Town Clerk. Said Temporary Easement shall expire on the sixth (6th) year anniversary of approval by Town Meeting.

Motion: I move that the Town vote to grant a Temporary Easement for grading and landscaping purposes over the parcel owned by the Town of Shrewsbury as shown on a Plan entitled "Proposed Easement 151-155 Main Street & I-290 Shrewsbury, Massachusetts dated January 26, 2009," on file in the office of the Town Clerk. Said Temporary Easement shall expire on the sixth (6th) year anniversary of approval by Town Meeting.

The purpose of this proposal is to allow for landscaping and other buffer improvements to be made on a Town owned parcel adjacent to 151-155 Main Street and Route 290

Recommendation to be made at Town Meeting.

ARTICLE 25

To see if the Town will amend the Zoning Map by rezoning land, located at 5 Church Road currently zoned as Residential B-1 to Limited Business so that the entire parcel will be zoned Limited Business.

Motion: I move that the Town vote to amend the Zoning Map by rezoning land, located at 5 Church Road currently zoned as Residential B-1 to Limited Business so that the entire parcel will be zoned Limited Business.

The purpose of this zoning amendment is to re-zone a portion of the parcel of land located at 5 Church Road (The Sumner House) from Residential B-1 to Limited Business.

Recommendation to be made at Town Meeting.

ARTICLE 26

To see if the Town will vote to amend Article 14 Dog Control Law, Section 6A of General By-Laws of the Town of Shrewsbury, or to take any other action in relation thereto.

Motion: I move that the Town vote to amend Article 14 Dog Control Law, Section 6A of General By-Laws of the Town of Shrewsbury by deleting "(Less than 4)" and inserting "(Less than 5)".

This proposal corrects an error in the current by-law which states "The fees for a kennel license shall be \$50.00 (Less than 4), \$100.00 (5-9), and \$125.00 (10 +)"

Recommended by the Finance Committee.

ARTICLE 27

To see of the Town will vote to adopt a new schedule of fees for the Sealer of Weights and Measures, or to take any other action in relation thereto.

Motion: I move that the Town vote to establish the following new schedule of fees for the Sealer of Weights and Measures:

DEVICE	Current Fee	Proposed Fee
Balances & Scales over 10,000 lbs	\$75 00	\$100.00
5,000 to 10,000 lbs	\$50.00	\$60.00
1,000 to 5,000 lbs	\$30.00	\$40.00
100 to 1,000 lbs	\$20 00	\$30.00
More than 10 lbs less than 100 lbs	\$12.00	\$17.00
10 lbs or less	\$10.00	\$15.00
WEIGHTS		
Avoirdupois (each)	\$1 00	\$2.00
Metric (each)	\$1 00	\$2.00
Apothecary (each)	\$1.00	\$2.00
Troy (each)	\$1.00	\$2.00
VEHICLE TANKS		
Each Indicator	\$8.00	\$10 00
Each 100 gallon or fraction	\$8.00	\$10 00
Thereof	\$4.00	\$6 00
LIQUID		
1 gallon or less	\$1.00	\$2.00
More than 1 gallon	\$2.00	\$4.00
LIQUID MEASURING METERS		
Inlet 1 1/2" or less		
Oil and Grease	\$6.00	\$8 00
Inlet more than 1/2" to 1"		
Gasoline	\$12.00	\$16 00
Inlet more than 1"		
Vehicle Tank pump	\$25.00	\$30 00
Vehicle Tank Gravity	\$25.00	\$30.00
Bulk Storage	\$40.00	\$50 00
Company Supply Prover	\$20.00	\$30.00
PUMPS		
Each Stop on pump	\$2 00	\$3.00
OTHER DEVICES		
Taxi meters	\$10.00	\$15.00
Odometer - Hubodmeter	\$10 00	\$15.00
Leather Measure	\$5.00	\$8.00
Fabric Measuring	\$5 00	\$8.00
Wire - Rope - Cordage	\$5 00	\$8.00
LINEAR MEASURE		
Yard Sticks	\$2.00	\$4.00
Ropes	\$2.00	\$4.00
MISCELLANEOUS		
*Reverse Vending	\$10.00	\$10.00
Scanners store with:		
*1-3 scanners	\$75.00	\$75.00
*4-11 scanners	\$150.00	\$150 00
*12 or more scanners	\$250.00	\$250.00

The last time fees were adjusted was in 2001.

Recommended by the Finance Committee.

ARTICLE 28

To see if the Town will vote to increase the gross receipts that seniors may have in the prior calendar year to be eligible to defer property taxes under G. L. c. 59, s. 5, Clause 41A with such increase to be effective for deferrals granted for taxes assessed for any fiscal year beginning on or after July 1, 2009, or to take any other action in relation thereto.

Motion: I move that the Town vote to increase the gross receipts that seniors may have in the prior calendar year to be eligible to defer property taxes under G. L. c. 59, s. 5, Clause 41A from \$40,000.00 to \$48,000.00 with such increase to be effective for deferrals granted for taxes assessed for any fiscal year beginning on or after July 1, 2009.

This proposal will increase to the maximum amount allowed by current law the gross receipts that seniors may have in the prior calendar year to be eligible to defer property taxes under G. L. c. 59, s. 5, Clause 41A. Currently two persons participate in this program with the rate of interest on the deferred taxes being 4.0%.

Recommended by the Finance Committee.

ARTICLE 29

To see if the Town will transfer a sum of money from the Sale of Cemetery Lots account to the Cemetery Department for the care, improvement, embellishment or enlargement of the Cemetery.

Motion: I move that the Town transfer the sum of \$18,000.00 from the Sale of Cemetery Lots account to the Cemetery Department for the care, improvement and embellishment or enlargement of the cemetery.

Annually the Town Meeting transfers funds from this account to offset the salary expenses associated with the operation of the cemetery.

Recommended by the Finance Committee.

ARTICLE 30

To see if the Town will raise and appropriate the necessary sum of money to pay departmental bills contracted in prior years.

Motion: I move that the Town raise the sum of \$1.00 to pay departmental bills contracted in a prior year.

There are no bills of prior year.

Not Recommended by the Finance Committee

ARTICLE 31

To hear and act upon the report of the Board of Selectmen in laying out and making public the following streets, in whole or in part, as shown on plans filed in the office of the Town Clerk, and authorize the Selectmen to acquire by eminent domain an easement therein for all the purposes of a Town way and all necessary easements.

STREET	SUBDIVISION
Darren Drive	Shannon's Woods
Galahad Road (P/O)	Galahad Road
Grace Avenue (P/O)	Shannon's Woods
Holt Street	Federal Estates
Shannon Drive	Shannon's Woods

Motion: I move that the Town accept the report of the Board of Selectmen in laying out and making public the following streets, in whole or in part, as shown on plans filed in the office of the Town Clerk.

STREET	SUBDIVISION
Darren Drive	Shannon's Woods
Galahad Road (P/O)	Galahad Road
Grace Avenue (P/O)	Shannon's Woods
Holt Street	Federal Estates
Shannon Drive	Shannon's Woods

These streets or portions of streets have been constructed to Town standards by developers. They are ready for acceptance as public way. Note, the list of streets may be reduced in number if the streets are not fully completed by Town Meeting.

Recommendation to be made at Town Meeting.

ARTICLE 32

To see if the Town will appropriate a sum of money for construction, reconstruction, and other improvement of the Reservoir Sewer Pump Station and related appurtenances including engineering, and all other related professional fees and expenses associated with the design of this project, and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to acquire land or easements in connection herewith, or take any other action relative thereto

Motion: I move that the Town vote to transfer the total sum of \$452,417.00 from the Rolfe Avenue Grinder Pump Project (19-0440-10-585600), Hill Street Pump Station Project (19-0440-10-585740), Cherry Street Pump Station

Project (19-0440-10-585750) and Sewer Replacement - Rte 9 Project (19-0440-10-585790) for the construction, reconstruction, and other improvement of the Reservoir Sewer Pump Station and related appurtenances including engineering, and all other related professional fees and expenses associated with the design of this project, and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to acquire land or easements in connection herewith.

This project involves the general upgrading of this pump station with all related controls and appurtenances.

Recommended by the Finance Committee.

ARTICLE 33

To see if the Town will appropriate a sum of money to fund general water system improvements along Hartford Turnpike (Route 20) from Blackstone Street westerly to the Worcester/Shrewsbury line including related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements, and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to further authorize the Board of Selectmen, acting for and on behalf of the Town to acquire land or easements in connection herewith, or take any other action relative thereto.

Motion: I move that the Town vote to transfer the sum of \$ _____ from the Water System Improvements Account to fund general water system improvements along Hartford Turnpike (Route 20) from Blackstone Street westerly to the Worcester/ Shrewsbury line including related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements, and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to further authorize the Board of Selectmen, acting for and on behalf of the Town to acquire land or easements in connection herewith.

This project involves the replacement of 3,500 linear feet of 6" water line to 12" water line on Route 20. The current balance of the Water System Improvements Account is \$1,584,160.

Recommendation to be made at Town Meeting.

ARTICLE 34

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury a sum of money for the improvement of the water system including extension, relocation and relaying of water mains and replacement or improvement of water system appurtenances, buildings and equipment and authorize the Board of Selectmen to acquire land or easements in connection therewith, or to take any other action in relation thereto.

Motion: I move that the Town raise the sum of \$850,000.00 to be added to the Water System Improvements Account for the improvement of the water system including extension, relocation and relaying of water mains and replacement or improvement of water system appurtenances, buildings and equipment and authorize the Board of Selectmen to acquire land or easements in connection therewith.

This article will add a sum to the existing Water System Improvements Account with a current balance of \$1,584,160. The value is based on an estimate of water revenue to be generated in FY 2010 less operation, maintenance and capital cost so that all water revenue is used for water supply purposes.

Recommendation to be made at Town Meeting.

ARTICLE 35

To see if the Town will vote to accept a sum of money from the Commonwealth of Massachusetts in accordance with Chapter 86 of the Acts of 2008 and transfer said funds to the Highway Department.

Motion: I move that the Town vote to accept \$725,558.00 from the Commonwealth of Massachusetts in accordance with Chapter 86 of the Acts of 2008 and transfer said funds to the Highway Department.

The \$725,558.00 is the FY 2009 Chapter 90 allocation to the Town of Shrewsbury.

Recommended by the Finance Committee.

ARTICLE 36

To see if the Town will authorize the use of a revolving fund for the operation and maintenance of the Donahue Rowing Center under the provisions of Chapter 44, Section 53E 1/2 of the General Laws.

Motion: I move that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the Donahue Rowing Center. All receipts for the use of this facility and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Park and Cemetery Commission upon

approval by the Town Manager. Expenditures for Fiscal 2010 shall not exceed \$200,000.00.

This article allows the use of Rowing Center receipts for operating and capital costs. The value of expenditures for FY 2008 was \$43,505.29.

Recommended by the Finance Committee.

ARTICLE 37

To see if the Town will authorize the use of a revolving fund for the operation and maintenance of a bus operated by the Council on Aging under the provisions of Chapter 44, Section 53E 1/2 of the General Laws.

Motion: I move that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the bus operated by the Council on Aging. All receipts paid to the Council on Aging by users of the bus and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Council on Aging upon approval by the Town Manager. Expenditures for Fiscal 2010 shall not exceed \$75,000.00.

This article allows the use of bus receipts for operating costs associated with the third bus. The value of expenditures for FY 2008 was \$13,387.94.

Recommended by the Finance Committee.

ARTICLE 38

To see if the Town will vote to raise and appropriate a sum of money for counseling and educational services to families.

Motion: I move that the Town raise the sum of \$ 72,000.00 for counseling and educational services to families.

These funds are used to purchase counseling and education services under contract with Shrewsbury Community Services. The amount of the Fiscal Year 2009 appropriation is \$72,000.

Recommended by the Finance Committee.

ARTICLE 39

To see if the Town will vote to transfer a sum of money from available funds in the Treasury to the Cemetery Trust Fund, or to take any other action in relation thereto.

Motion: I move that the Town vote to transfer \$11,000.00 from Account 01-0491-10-571200 Roadway Paving Project to the Cemetery Trust Fund.

The funding being transferred is the remaining balance for a completed project and will now be returned to the Trust Fund.

Recommended by the Finance Committee.

ARTICLE 40

To see if the Town will approve the filing of a formal proposal with the Interagency Permitting Board for the designation as an overlay under the provisions of Chapter 43D of the Massachusetts General Laws as amended pursuant to Section 11 of Chapter 205 of the Acts of 2006 for an 85+/- parcel of land owned by the Worcester Business Development Corporation and The Commonwealth of Massachusetts located between CenTech Boulevard and Green Street, or to take any other action in relation thereto.

Motion: I move that the Town vote to approve the filing of a formal proposal with the Interagency Permitting Board for the designation as an overlay under the provisions of Chapter 43D of the Massachusetts General Laws as amended pursuant to Section 11 of Chapter 205 of the Acts of 2006 for an 85+/- parcel of land owned by the Worcester Business Development Corporation and the Commonwealth of Massachusetts located between CenTech Boulevard and Green Street.

This proposal will extend the benefits of the Chapter 43D program to the parcel owned by the Worcester Business Development Corporation and the Commonwealth of Massachusetts. This program allows for expediting permitting and eligibility for grant programs. Previously the Town Meeting has made a similar designation for the town owned Allen Property.

Recommendation to be made at Town Meeting.

ARTICLE 41

To see if the Town will accept a sum of money from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2009.

Motion: I move that the Town accept a sum of \$626,307.00 from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2010.

Recommended by the Finance Committee.

ARTICLE 42

To see if the Town will accept a sum of money received from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2009.

Motion: I move that the Town accept a sum of \$150,384.00 from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2010.

Recommended by the Finance Committee.

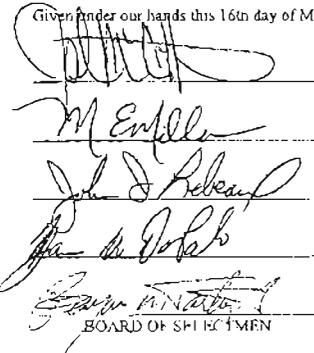
ARTICLE 43

To see if the Town will transfer from available funds in the treasury a sum of money and appropriate said sum for the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2009.

Motion: I move that the Town transfer the sum of \$500,000.00 from Free Cash and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2010.

Recommendation to be made at Town Meeting.

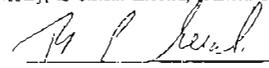
And you are directed to serve this Warrant by posting an attested copy thereof at the Municipal Office Building on Maple Avenue and at the Post Office on Boston Turnpike (Rte. 9) in said Shrewsbury fourteen days at least before the time of holding said meeting. Fail not and make due return on this Warrant with your doing thereon to the Town Clerk of Shrewsbury before the meeting aforesaid.

Given under our hands this 16th day of March, 2009

 BOARD OF SELECTMEN

Worcester, ss

Shrewsbury, Massachusetts

This is to certify that I have served the foregoing Warrant by posting an attested copy thereof at the Municipal Office Building on Maple Avenue and at the Post Office on Boston Turnpike (Rte. 9), in said Shrewsbury, as therein directed, fourteen days before the time of holding said meeting


 Constable
 3-15-09

TRANSFERS FROM RESERVE FUND

July 1, 2007 - June 30, 2008

GENERAL GOVERNMENT

Selectmen

01012202	510010	S & W - Full Time	600.00
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Town Manager

01012302	510080	Sick Leave Plan II	611.46
01012303	510080	Sick Leave Plan II	1,354.88
01012304	570030	In State Travel	2,400.00

Finance Committee

01013102	510020	S & W - Part Time	100.00
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Accounting

01013501	510080	Sick Leave Plan II	1,539.61
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Assessors

01014101	510080	Sick Leave Plan II	1,539.61
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Treasurers

01014501	510080	Sick Leave Plan II	1,539.61
01014502	510080	Sick Leave Plan II	850.73

Information Services

01015501	510080	Sick Leave Plan II	1,693.60
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Operating Support

01015909	540020	Oil & Fuel	7,700.00
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Public Buildings

01019201	510080	Sick Leave Plan II	1,693.60
01019203	510080	Sick Leave Plan II	3,626.52

PUBLIC SAFETY

Police Department

01021001	510080	Sick Leave Plan II	1,706.74
01021002	510080	Sick Leave Plan II	1,951.68
01021003	510080	Sick Leave Plan II	1,879.00
01021010	571040	ATM Art 7 Repalce Cruisers	18,600.00

Fire Department

01022010	585951	ATM Art 10 Radio Tower	8,400.00
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Building Inspector

01024101	510080	Sick Leave Plan II	1,539.61
01024103	510080	Sick Leave Plan II	454.50

		RETIREMENT	
01031109	510350	Pensions & Annuities-Contrib	14,000.00

PUBLIC WORKS

Town Engineer

01041103	510080	Sick Leave Plan II	3,496.18
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Highway Department

01042101	510080	Sick Leave Plan II	1,539.61
01042102	510080	Sick Leave Plan II	852.75
01042103	510010	S & W Full Time	6,000.00
01042103	510080	Sick Leave Plan II	2,678.80

Water Department

01045001	510080	Sick Leave Plan II	1,693.60
01045003	510080	Sick Leave Plan II	790.80
01045009	510080	Sick Leave Plan II	675.84

Cemetery

01049103	510080	Sick Leave Plan II	759.20
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HUMAN SERVICES

Council of Aging

01054101	510080	Sick Leave Plan II	933.48
01054102	510080	Sick Leave Plan II	686.71

CULTURE AND RECREATION

Library

01061002	510080	Sick Leave Plan II	3,009.45
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Parks & Recreation

01065003	510080	Sick Leave Plan II	1,825.68
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<u>98,723.25</u>

Chapter 319 of the Acts of 2002 authorized the Town to establish certain special funds. The Coal Ash Residue fund deposits 75 per cent of income derived from the acceptance of Coal Ash Residue in an agreement between Wheelabrator Environmental Systems, Inc., Wheelabrator Millbury Inc. and the town of Shrewsbury. Income earned from these funds total \$8,470.67 for the period of 01/01/08 to 12/31/08. Annual Town Meeting, 05/19/08 authorized the transfer of \$399,109.38 to fund the Pay-As-You-Throw (PAYT) program. The total balance of the fund has been transferred as of 12/31/08.

The town has also established a fund for deposits of all income derived from investment of the proceeds of bonds and notes issued for school construction projects. All amounts shall be applied solely to the payment of debt service associated with a school building project or projects for which bonds or notes have been authorized or both authorized and issued. This fund was established August, 2000. Income earned from investments of these proceeds total \$57,812.29 for the period of 01/01/08 to 12/31/08. The balance of the fund, as of 12/31/08, is \$688,090.64.

Carolyn J. Marcotte, Town Treasurer

Report Date: 04/14/2009

SOME COMMON TOWN FINANCE TERMS

APPROPRIATION

An amount of money voted to be spent for specific purposes.

ARTICLES

Each of the numbered items of business in the Warrant is called an Article. Articles for a town meeting are submitted to the selectmen by boards, departments, and by citizens of Shrewsbury. All Articles must be voted upon; none can be withdrawn from the Warrant.

CHERRY SHEET

The cherry colored form received each year from the state listing the town's State Aid and county and state charge against the town.

FISCAL YEAR

July 1st through June 30th and normally designated by the year in which it ends.

FREE CASH - AVAILABLE FUNDS

Surplus revenue less all uncollected taxes from prior years. A source for funds at special town meetings, special projects or lowering the tax rate. Actual amount is determined at the close of each fiscal year. Free Cash should be thought of as being the town's "Savings Account"

GENERAL FUND

The fund into which the general (not-earmarked) revenues of the town are deposited and from which money is appropriated to pay the general expenses of the municipality.

LOCAL RECEIPTS

Money collected by the town departments for Automobile Excise taxes, licenses issued by the clerk's office, Parks and Recreation activities, etc.

OVERLAY

The amount raised by the Assessors in excess of appropriations and other charges to cover abatements granted and avoiding fractions.

OVERLAY SURPLUS

The accumulated amount of the not used overlay for various years which may be used for extraordinary or unforeseen purposes or voted into the Reserve Fund.

OVERRIDE

A referendum question on the ballot in a general election which allows a town to assess taxes in excess of the allowable 2 ½ % yearly increased allowed by law. Override questions must specify the purpose of the override and require a majority vote for approval.

RESERVE FUND

A fund to provide for extraordinary or unforeseen expenditures. A sum may be appropriated at the Annual Town Meeting not to exceed 5% of the tax levy of the preceding year.

SPECIAL EDUCATION (SPED)

Special Education is a program that serves students who have disabilities that impair learning. The town is partially reimbursed through Chapter 70 based on availability of funds and through recently enacted circuit breaker legislation.

SURPLUS REVENUE

The amount by which cash, accounts receivable and other assets exceed liabilities and reserve (a bookkeeping item not be confused with Available Funds.) Actual amount is determined at the close of each fiscal year.

TAX LEVY

The revenue a community can raise through real estate and personal taxes. This is limited by Proposition 2 ½ but can be increased by an override.

TRANSFER

The authorization to use an appropriation for a different purpose or from the Reserve Fund for extraordinary or unforeseen expenditures.

WARRANT

The list of items, known as Articles, to be considered at the town meeting is called the Town Warrant. The only business that may be considered is that listed in the Town Warrant.