

1727 – 2007

**REPORT AND RECOMMENDATIONS
OF THE FINANCE COMMITTEE**

**AND A COPY OF THE TOWN WARRANT
FISCAL YEAR 2008**



**ANNUAL TOWN MEETING
MAY 21, 2007
OAK MIDDLE SCHOOL AUDITORIUM
7:00 P.M.**

THINK

VOTERS CHECK LIST

To be considered on each vote:

1. **IS IT NECESSARY?** Or is it something that is not really needed or perhaps already being provided by a private or public group?
2. **CAN WE AFFORD IT?** Remember, there is no limit to what we would like, but there is a limit to what we can afford.
3. **WHAT WILL IT COST ULTIMATELY?** Many proposals are like icebergs - only a small fraction of the total is apparent on the surface.
4. **HOW WILL IT AFFECT BASIC LIBERTIES?** If it imposes unreasonable or illegal restraints on your life or that of others, it should be vigorously opposed.
5. **IS IT IN THE BALANCED BEST INTEREST OF ALL?** If it is designed to benefit a small group or special interests, while taking unfair advantage of others, work for its defeat.
6. **IS IT A "FOOT-IN-DOOR" PROPOSITION?** Compromising a little now may bring an oppressive burden later, either in more regulation or more taxes or a combination of both.
7. **DOES IT PLACE TOO MUCH POWER IN THE HANDS OF ONE INDIVIDUAL OR GROUP?** Once decisive power is granted to a non-elected public official, a commission or a municipal authority, the private citizens may lose effective control.
8. **DOES IT RECOGNIZE THE IMPORTANCE OF THE INDIVIDUAL AND THE MINORITY?** This is a cornerstone of our Republic.
9. **IS ITS APPEAL BASED ON EMOTIONAL PROPAGANDA OR FACTS?** The farther a proposition gets away from facts, the more critical one should be.
10. **DOES IT SQUARE WITH YOUR MORAL CONVICTIONS?** If so, fight for it. If not, oppose it.

From Finance Committee Handbook

TOWN MEETING PROCEDURES

The Town Moderator presides and conducts the Town Meeting and the Town Clerk keeps the official record of the Town's action on each Article. The Finance Committee reviews the Town Warrant prior to the meeting, and is required by law to make a recommendation on each Article. There is a Town Meeting quorum of 121. The vote taken (majority, 2/3, 4/5, etc..) is determined by state law or our own By-laws.

The Moderator presents each Article and Motion which will be moved and seconded by the board of Selectmen. This is a procedural step to begin debate and discussion. It does not imply that the Article is recommended by the Board. The Moderator will ask if there is any discussion on the motion. The Finance Committee will provide its recommendation during the discussion if it is not otherwise in the printed text describing each Article. During the discussion, motions may be made to amend (change) the original motion. If discussion on an Article becomes excessively prolonged, a Town Meeting Member may "move the question," which is a motion to vote to end the discussion and to vote on the motion at hand immediately without further discussion.

Our Town Meeting is a public forum open to all. Everyone is eligible to speak and question. However, only elected Town Meeting Members are eligible to vote. It is important to note that persons may not speak unless recognized by the Moderator and all questions or comments **MUST be directed to the Moderator**. Anyone wishing to speak must use one of the microphones provided, identify themselves and their precinct, and speak loudly and clearly.

When discussion on an amendment or on the main motion has ended, the Moderator will generally call for a voice vote (unless the law requires a count.) The Moderator will determine whether the motion has passed or failed. Any seven Town Meeting Members may question the Moderator's decision by rising and asking for a count.

The Town Meeting cannot be adjourned until all Articles and Motions have been voted upon and no motion can be referred to committees or tabled.

NOTES

FISCAL YEAR 2008 REPORT OF THE FINANCE COMMITTEE

INTRODUCTION:

It is the duty of the Finance Committee to consider all municipal questions relating to administration, finance, budgets and other municipal affairs, and to advise and make recommendations to town officers, town meeting members, boards, committees and departments.

The Finance Committee also has control of the town's Reserve Fund, which provides for "Extraordinary or Unforeseen Expenditures" (Massachusetts General Laws Chapter 40, Section 6.) This saves time and expense of calling a special town meeting for small needs. Transfers are made from this fund by the Committee when they conform to the requirements of the law, and can only be used for the purpose for which they were specifically transferred.

During the months of February through April of this year, the Finance Committee conducted budget hearings and informational meetings with the town manager, department heads, school committee, selectmen and other boards and groups in order to compile the information contained in this report and make its recommendations to the town meeting members for the fiscal year 2008 budget.

The recommendations contained within this report are based on the best information available when this report went to press. The Finance Committee recommendations contained herein are reflective of the requirement that the Finance Committee recommend a balanced budget to Town Meeting.

Town meeting members are advised that alternate recommendations may be necessary based upon the evolving fiscal picture in fiscal year 2008.

BUDGET OVERVIEW:

Based upon information available at the time of printing the Finance Committee recommends an Operating Budget of \$86,822,054 for fiscal year 2008. This total represents an increase of \$4,390,689 over the fiscal year 2007 budget. While the overall budget increases by 5.33%, which in good financial times would be considered modest, the Finance Committee advises that our revenue stream cannot maintain this level of spending. While the Town of Shrewsbury is constrained via a regulated revenue stream, there is no such regulation on the Commonwealth of Massachusetts or the United States of America which continue to mandate levels of service. Each year, members of the Finance Committee participate in a legislative workshop with Representative Polito, Senator Augustus and Congressman McGovern and stress that the State and Federal governments are not helpful in reducing the cost of government and in fact have the extreme opposite impact. We are not hopeful, however, that substantive changes will occur any time in the near future based upon the politics surrounding State and Federal mandates.

The Committee also notes the continuing increase in the budget in the areas of fixed costs involving support of employee benefits. Health insurance and pension costs continue to rise at a

rate that cannot be met with our existing revenue stream, a condition faced by most municipal and private employers in the Commonwealth. While legislative relief continues to be debated, time will determine if substantive reform is enacted.

In previous reports, we warned of the ongoing structural deficit facing Shrewsbury and so many other Massachusetts municipalities. We continue to find that the predictable and regular revenue streams afforded this community are not sufficient to keep pace with spending. While this budget is balanced, it is done so with the continued use of reserves. With direction from the Finance Committee, the town manager reduced the use of reserves to \$2.7 Million (\$2.5 Million in Free Cash and \$200,000 in Stabilization). We believe the answer to the structural deficit problem is threefold: a) an expansion of revenue through an increase in the Town’s tax levy capacity, b) an increase in local aid commensurate with mandated programs and service levels, and c) a reduction of mandated expenses. At this time the only revenue source we have control of is the tax levy.

Residents are directed to the work of the Fiscal Study Committee whose final report may be viewed at <http://www.shrewsbury-ma.gov/pdf/files/fiscalpolicy/2007finalreport.pdf>. This report details very clearly Shrewsbury’s current fiscal situation.

The recommended operating budget is allocated as follows:

	Fiscal Year 2007 Budget	Fiscal Year 2008 Current Recommendation	Difference	Percent
General Government*	\$18,634,088	\$19,514,850	\$880,762	4.73%
Water & Sewer	\$4,213,134	\$4,658,119	\$444,985	10.56%
Education	\$40,187,737	\$42,733,949	\$2,546,212	6.34%
Fixed Costs	\$19,396,406	\$19,915,136	\$518,730	2.67%
	\$82,431,365	\$86,822,054	\$4,390,689	5.33%

* Reflects the amendment that will be proposed by the Personnel Board to fund adjustments in the various pay and classification schedules for the various municipal departments

EDUCATIONAL FUNDING:

The funding of education continues to be the Town’s largest single area of expenditure. The most current recommended School Department budget for fiscal year 2008 is \$42,733,949, an increase of \$2,546,212 (6.34%) over fiscal year 2007. The Finance Committee notes the efforts of the School Committee to do its part to ensure the Town’s continued compliance within the tax levy limitations imposed by “Proposition 2 ½ “. This budget development season has been marked with a series of very focused meetings with all parties involved where many options were reviewed, debated and studied at great length.

The intensity of these discussions are a further indication of the dilemma Shrewsbury and so many other municipalities now face. An increase of 6.34% in operational funding alone (exclusive of increase in the other accounts that provide direct support to education) would historically result in continued improvement in our school system. Sadly, costs structures have

changed so dramatically that an increase of 6.34% is considered a major setback as opposed to a sense of opportunity for advancement. The Finance Committee calls upon all involved parties, particularly those at the State level, to take note of this phenomenon that is playing itself out across the Commonwealth.

The public is again reminded that Shrewsbury’s support for education comes in two forms. The first is the operating budget of the School Department; the second in the form of support provided by other municipal departments and other appropriations in the fixed costs area that directly support the educational effort.

For example, please note that the Public Buildings Department provides the heat, light, cleaning and maintenance needs of the School Department. Other departments that assist the school program are financial management services provided by Accounting, Retirement and the Collector/Treasurer offices, Highway for snow plowing and clearing of school parking lots, Parks for maintenance of school fields and MIS and the Light Department in the form of technical assistance and support of the computer network. In addition, employee benefit expenses are absorbed under appropriations for retirement, health insurance, Medicare and general insurance expenses including workers compensation and unemployment compensation.

Under the provisions of the Education Reform Act, communities are held to a spending standard in the form of net school spending. Net school spending is derived by taking the appropriated school operational budget and then primarily subtracting the transportation costs, and adding back those contributions made by a community to support the school effort, exclusive of debt service.

The Commonwealth of Massachusetts each year certifies a community’s compliance with net school spending. The following summarizes the Town of Shrewsbury’s compliance with this requirement for actual amounts expended in fiscal years 2004, 2005 and 2006 projected expenditures for fiscal year 2007:

Area of Expenditure	Fiscal Year 2004 Actual	Fiscal Year 2005 Actual	Fiscal Year 2006 Actual	Fiscal Year 2007 Projected
Adjusted Expenditures by School Committee	\$32,579,957	\$35,511,002	\$36,521,979	\$38,526,299
Expenditures by Community in Support of Education	\$7,607,278	\$8,582,885	\$9,060,600	\$10,221,610
Total	\$40,187,235	\$44,093,887	\$45,582,579	\$48,747,909
Less Charter Schools Reimbursement	\$8,408	\$36,574	\$125,387	\$290,214
Less Circuit Breaker Reimbursement	\$849,541	\$1,946,283	\$1,440,857	\$1,399,109
Total Reimbursement	\$857,949	\$1,982,857	\$1,566,244	\$1,689,323
Adjusted Net School Spending	\$39,329,286	\$42,111,030	\$44,016,335	\$47,058,586
Required Net School Spending	\$33,741,872	\$36,777,283	\$39,662,058	\$39,662,059
Amount in Excess of Net School Spending	\$5,587,414	\$5,333,747	\$4,354,277	\$7,396,527

The School Administration and School Committee prepared a detailed budget for fiscal year 2008 that was presented to the Finance Committee on March 7, 2007 and March 29, 2007. The School Committee explained the steps it took to propose tiered reductions in their fiscal year 2008 budget. In addition, discussions have been ongoing relative to additional spending that is required to maintain the current level of service. While we are concerned with any impact upon the very excellent educational program we enjoy, the Finance Committee remains acutely aware of its responsibility to provide a recommendation within the tax levy limitation that is imposed upon us.

Superintendent of Schools, Dr. Anthony Bent has prepared a narrative statement that follows the school department budget contained in this report.

FIXED COSTS:

Fixed cost spending continues to be the biggest area of growth. The categories of fixed spending are as follows:

Category	Fiscal Year 2004 Expended	Fiscal Year 2005 Expended	Fiscal Year 2006 Expended	Fiscal Year 2007 Budget	Fiscal Year 2008 Current Recommend	Percent FY 04 to FY 08
Pensions	\$1,774,518	\$1,321,034	\$1,879,499	\$1,931,719	\$2,538,769	43.07%
Debt Service	\$8,961,936	\$8,693,987	\$9,245,336	\$9,518,435	\$8,677,615	-3.17%
Unemployment Compensation	\$83,448	\$43,766	\$64,411	\$300,000	\$100,000	19.84%
Group Health and Life Insurance	\$4,483,109	\$5,529,698	\$5,374,673	\$6,075,000	\$6,940,000	54.80%
Medicare	\$454,086	\$512,640	\$534,477	\$645,000	\$610,000	34.34%
Gasoline and Oil	\$177,347	\$230,958	\$268,090	\$285,000	\$360,000	102.99%
General Insurance	\$519,550	\$482,845	\$477,320	\$632,500	\$680,000	30.88%
Non-Contributory Pensions	\$7,535	\$4,067	\$3,751	\$3,752	\$3,752	-50.21%
Telecom Expenses	\$30,000	\$3,252	\$143	\$5,000	\$5,000	-83.33%
	\$16,491,529	\$16,822,247	\$17,847,700	\$19,388,054	\$19,915,136	20.76%

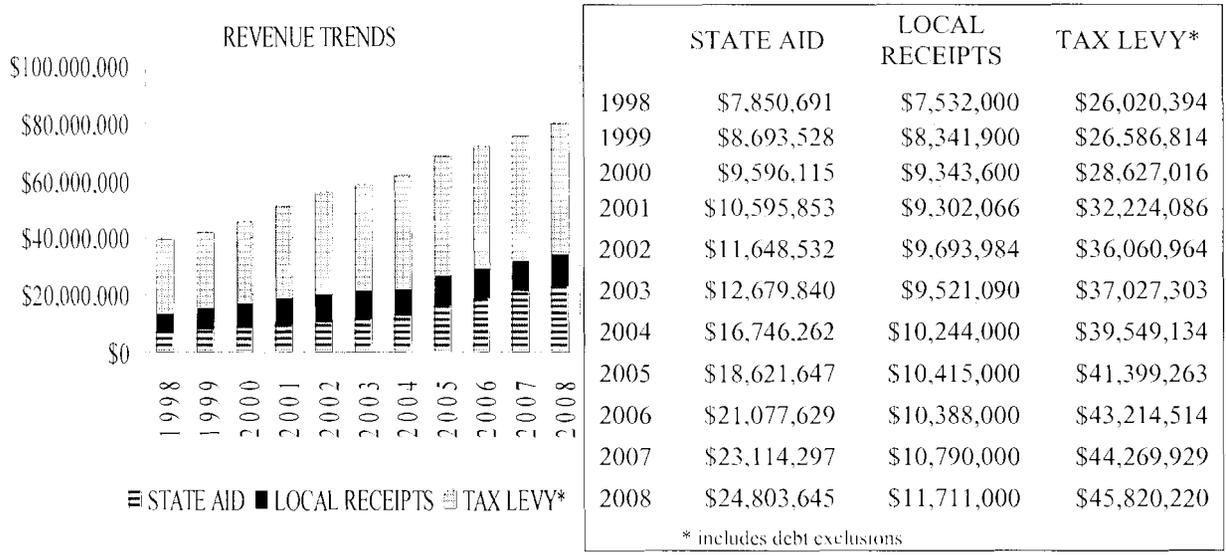
Employee Benefits:

The increase in pension expenses is the result of the most recent valuation study which may be viewed at <http://www.shrewsbury-ma.gov/pdf/files/manager/Retirement2006.pdf>. In the area of group health and life insurance, the Town is (18) months into membership into the West Suburban Health Group, a joint purchase group of sixteen (16) government entities who have pooled their insurance coverage for more than 10,000 members. Our participation has resulted in some cost avoidance as the fiscal year 2008 renewal increase would have been far greater had the Town not been member of this very large pool. Both the pension and health insurance problems facing this and every municipality can only be addressed via substantive reform at the State level

Debt Service:

Please direct your attention to the combined debt schedule that is printed within this report to better understand the status of the Town’s debt service. In fiscal year 2008, there will be an overall reduction in the debt service budget from the previous fiscal year that is reflective of the progress being made to reduce outstanding debt. Later in this report, there is chart showing the impact of excluded debt on the average residential taxpayer.

REVENUE SOURCES AND TRENDS:



The primary problem that the Finance Committee faced this budget season was to ascertain exactly where State Aid and Local Receipts were going for the upcoming fiscal period. The Committee has considered a number of scenarios that have been developed based upon the latest information being received from Boston. The enclosed budget recommendations are based on the recently enacted joint local aid resolution of the House and Senate which reduced the Governor’s House Bill One proposal for Shrewsbury by \$521,252.

On April 10, 2007, Finance Committee Chair Gene Buddenhagen joined members of the Board of Selectmen and School Committee at a meeting in the State House with Representative Polito and Senator Augustus. Also present was a representative of the Department of Education and a representative from the Senate Ways and Means Staff that outlined the change in the application of the distribution formula for Chapter 70 aid which resulted in the difference between the Governor’s proposal and what was enacted by joint resolution. Town representatives were advised to expect that future Chapter 70 increases will be moderated below increases seen in previous years and that the 9.56% increase for fiscal year 2008 is larger than increases to be seen in the immediate future.

The Finance Committee is also concerned over the slowdown in the motor vehicle excise tax receipts. It appears that growth in this tax area has slowed as fewer new vehicles are purchased and vehicles are kept longer.

The previous chart shows an increase in the property tax levy for fiscal year 2008. This estimated increase is calculated as follows:

Revenue Source	Amount
Increase allowed under Proposition 2½%	\$1,027,982
New Growth (estimated)	\$525,000
Exempted Debt Service (less any SBAB or other funding)	
Floral Street School	\$36,623
Land Purchases One	\$239,203
High School Land Purchase	\$92,658
New High School	\$1,582,018
Oak Middle School	\$619,704
Land Purchases Two	\$178,200
Fire facilities Project (BAN)	\$185,348
Allen Property (BAN)	\$215,385
Total Increase in Tax Levy	\$4,702,121

Resident should note the new growth estimate of \$525,000. This coupled with the projection for local receipts, illustrates the on-going challenge our Town faces to generate sufficient revenue to offset expenses associated with service demands. By way of comparison, the following chart shows the actual new growth amounts for the preceding ten years compared to the fiscal year 2008 estimate:

Year	Amount
Fiscal Year 2008	\$525,000
Fiscal Year 2007	\$997,304
Fiscal Year 2006	\$548,711
Fiscal Year 2005	\$551,544
Fiscal Year 2004	\$563,179
Fiscal Year 2003	\$804,735
Fiscal Year 2002	\$879,895
Fiscal Year 2001	\$1,419,357
Fiscal Year 2000	\$833,094
Fiscal Year 1999	\$1,122,922
Fiscal Year 1998	\$713,090

The Finance Committee recommends the use of the following reserves in addition to Free Cash to avoid making service reductions or to lessen the impact upon the tax rate. These reserves include:

Source of Funds	Amount	Funding Purpose
Coal Ash Trust Fund	\$530,000	Waste Collection and Disposal; Grant Funding Return
Bond Interest Reserve	\$500,000	To transfer towards High School debt service
Sale of Property Account	\$96,402	From sale of 52 Holden Street to be applied to the High School Land Bond Issue
Stabilization	\$200,000	To fund a portion of the Capital Budget
Total	\$1,326,402	

CAPITAL EQUIPMENT, REPAIRS AND MAJOR EXPENSE INCREASES

The Town’s operating budget and warrant articles include several equipment purchases, repairs, and other appropriations that the Finance Committee considers critically important to the town’s ability to provide service to town residents. Contained within the budget table are a number of footnotes highlighting major changes in spending for fiscal year 2008 and listing any special equipment purchases or appropriations.

Article 10 of the warrant contains the Omnibus Capital Budget, which is currently valued at \$1,608,000.

The Finance Committee annually reviews the capital budget prepared by the Town Manager. This document was presented to the Board of Selectmen and the Finance Committee, highlighting the major capital needs for fiscal year 2008 through fiscal year 2012. The Town Manager updates and reviews these requests annually when compiling the budget for the following year. Project funding is contingent on the Town’s ability to pay in a given year. In order to balance the fiscal year 2008 spending plan, some much needed capital budget items were eliminated.

Other major warrant articles recommended for funding are:

Article #	Article	Amount
3	Pay and Classification Plan	\$275,000
6	Fiscal Year 2006 Deficits	\$119,226
20	Storm Drains	\$150,000
21	Sidewalks	\$25,000
22	General Sewer Construction	\$300,000
23 & 24	Water System Upgrades on Rte 20 & Grafton Street	\$700,000
28	Return Landfill Capping Grant	\$105,000
29	Counseling and Educational Services	\$72,000
	Total	\$1,446,226

The Finance Committee requests the reader to carefully review the explanation that follows each warrant article for more information.

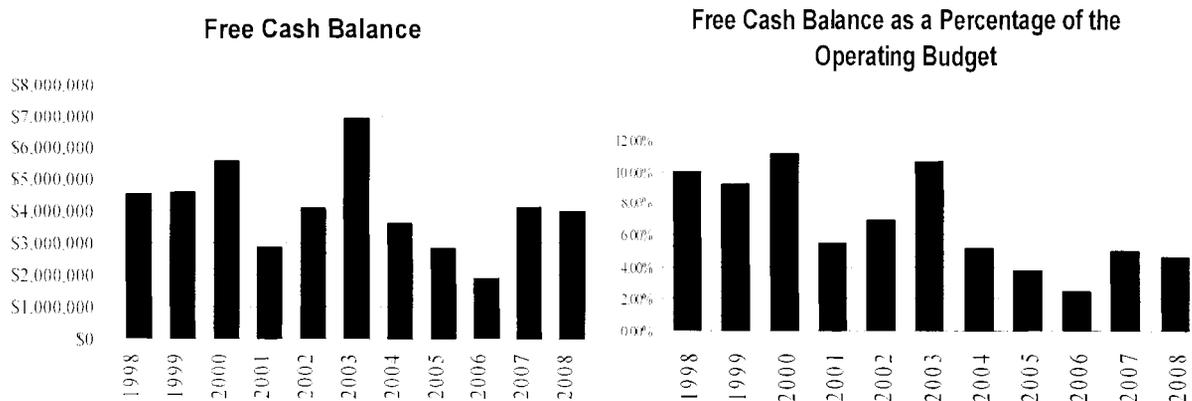
Free Cash Analysis:

Free Cash represents funds under the Town’s control that are not specifically committed to appropriations approved at Town Meeting. The Free Cash balance is normally replenished at the end of each fiscal year when departments return unspent monies and when local receipts exceed budgeted estimates. In addition, delinquent property taxes collected from prior years help to enhance the free cash balance.

As of the fiscal year ending June 30, 2006, the State Department of Revenue certified Shrewsbury’s free cash balance at \$4,137,833. This is an excellent improvement over the previous fiscal year when our Free Cash balance fell below \$2,000,000 for the first time since 1991.

The Town Manager has included the use of \$2,500,000 of Free Cash in establishing the fiscal year 2008 spending plan.

The Department of Revenue recommends that towns maintain a Free Cash balance equal to no less than 5% of their fiscal year operating budget. The following graphs illustrate our position on Free Cash over the past decade. It is estimated that the Free Cash balance on July 1, 2007 will be \$3.5 Million to \$4.0 Million in real terms once bond interest receipts and bond premium payments are deducted. In a time of growing operating expenses and constricted revenue, it becomes more and more challenging to achieve the DOR recommended benchmark of 5% in free cash.



IMPACT OF PROPOSITION 2-1/2:

Proposition 2-1/2 places two constraints on the amount of money that can be raised by the tax levy:

1. A cap is placed on the maximum amount of the tax levy, and
2. A cap is placed on the annual increase in the tax levy.

In the first case, the maximum is placed such that a community cannot establish a tax of more than 2.5% of total value of all taxable property in the community. This amounts to a maximum tax rate of \$25 per \$1000 of assessed value.

Second, a community's tax is also constrained by how much it can grow from year to year. This annual growth is based upon three factors:

- *Automatic 2.5% yearly increase.* Each year, the tax levy may increase by only 2.5% over the previous year's tax levy limit.
- *Growth resulting from new construction.* A community is able to increase its tax levy each year to reflect growth in the assessed value resulting from certain new construction and land subdivisions.
- *Overrides/Exclusions.* a community can increase its levy by successfully voting an override. There are two major types of overrides: permanent (operational) and temporary (debt exclusion). A permanent override is voted once but is carried forward from year to year. Temporary debt exclusions are added for a limited number of years and expire at the end of their stated purpose when a bond issue has been paid off. The current bond issues that are associated with debt exclusions are:
 1. Floral Street School (\$9 Million - 1996)
 2. Open Space Land Purchases (\$5 Million - 1999 & 2001)
 3. High School Land Purchase (\$2.4 Million - 1999)
 4. High School Construction (\$58.9 Million - 2001)
 5. Oak Middle School Renovation (\$22 Million - 2004)
 6. Allen Property (\$6.1 Million – Not Yet Issued)
 7. Fire Facilities Project (7.4 Million – Not Yet Issued)

The cost impact of the various exempted bond issues on the average residential tax bill is as follows:

Project	Total Debt Service Fiscal Year 2008	SBA Funding & Other Adjustments	Net Debt Service	Tax Rate Impact*	Impact on Average Residential Tax Bill** FY 2008	Impact on Average Residential Tax Bill FY 2007	Change FY 07 To 08	Impact on Average Residential Tax Bill FY 2006
Floral Street School***	\$622,304	(\$585,681)	\$36,623	\$0.007	\$2.95	\$4.06	(\$1.11)	\$6.99
Land Acquisition Bond #1	\$239,203	\$0	\$239,203	\$0.046	\$19.28	\$18.25	\$1.03	\$20.65
Land Acquisition High School	\$189,060	(\$96,402)	\$92,658	\$0.018	\$7.47	\$0.00	\$7.47	\$16.31
Land Acquisition Bond #2	\$178,200	\$0	\$178,200	\$0.035	\$14.36	\$13.56	\$0.81	\$15.77
High School	\$5,288,750	(\$3,706,732)	\$1,582,018	\$0.307	\$127.51	\$104.30	\$23.20	\$191.76
Oak Middle School	\$619,704	\$0	\$619,704	\$0.120	\$49.95	\$46.81	\$3.13	\$64.12
BAN Costs Oak Middle School	\$0	\$0	\$0	\$0.000	\$0.00	\$3.42	(\$3.42)	\$23.25
BAN Costs Allen Property Purchase	\$243,323	(\$27,938)	\$215,385	\$0.042	\$17.36	\$15.00	\$2.36	\$14.93
Fire Department Aerial Truck	\$0	\$0	\$0	\$0.000	\$0.00	\$59.39	(\$59.39)	\$0.00
BAN Costs Fire Facilities Project	\$206,000	(\$20,652)	\$185,348	\$0.036	\$14.94	\$0.00	\$14.94	\$0.00
	\$7,586,544	(\$4,437,405)	\$3,149,139	\$0.611	\$253.81	\$264.80	(\$25.93)	\$353.78

* Based on FY 2007 total value of \$5.155 Billion
** Based on FY 2007 average residential value of \$415,501; median residential value is \$371,400.
*** Not shown is \$69,145 in debt service expenses for 10% of the Floral Street School Project that is not excluded which is worth an additional \$3.91 per average single family tax bill.

OVERRIDE:

On May 1, 2007, voters are being asked to consider a \$5 Million operational override. This proposal offers a multi-year approach to the question of the Town’s fiscal planning; the Board of Selectmen has advised that if approved, no additional operational override question will be considered for fiscal years 2009 and 2010.

The Finance Committee endorses this question and this concept since it accomplishes three things:

1. Additional resources are made available to the Town Meeting in the form of \$5 Million in additional levy capacity.
2. In order to make this proposal work for fiscal year 2009 and fiscal year 2010, aggressive budgeting must begin on May 2, 2007. The Finance Committee strongly recommends that any additional spending in fiscal year 2008 resulting from a successful override question be kept to the extreme minimum to avoid an even greater fiscal challenge in fiscal year 2009 and fiscal year 2010.
3. A successful question puts control back into the hands of the Town Meeting to undertake substantive multi-year budgeting discussion and action missing in the recent Town Meetings due to a lack of knowledge of what the revenue picture will be in subsequent fiscal years.

Additional levy capacity of \$5 Million does not solve the Town's structural deficit problem; this problem can only be resolved through a combination of a robust economy, a re-alignment of how local aid to cities and towns is paid, or a reduction in the cost of doing business which can only be achieved legislatively through the General Court. This override amount does give the community time to await a change in the fiscal environment of the Commonwealth and avoids a wholesale destruction of service levels in this community.

Contained within this warrant is Article 8 which is a supplemental budget proposal and Article 9 which seeks to create a new Stabilization Fund. For more details please read the explanation following each of the articles.

CONCLUSION:

The Finance Committee will continue to monitor the Town's financial ability to support existing town services as well as demands for new services. There is no question that the explosive growth of the last decade is impacting the community adversely to the extent that a structural deficit has been created and continues to worsen. Without some relief in school enrollment, the prospect of continuing to fund services within the existing revenue stream without serious reductions in levels of service will not be possible. The ability to balance the budget via the use of reserves and one time revenue is exhausted.

Careful, considered, and thoughtful study of our vision for Shrewsbury must be addressed now and throughout the upcoming year as we must immediately begin preparation on how this community will address the fiscal challenges to be afforded during the Fiscal Year 2009 budget season. The Finance Committee will continue to work with the administration and other representative boards to protect the quality of life we have all enjoyed.

We express our appreciation to the selectmen, school committee, town officers, committees and boards, and department heads, for their time and cooperation this past year.

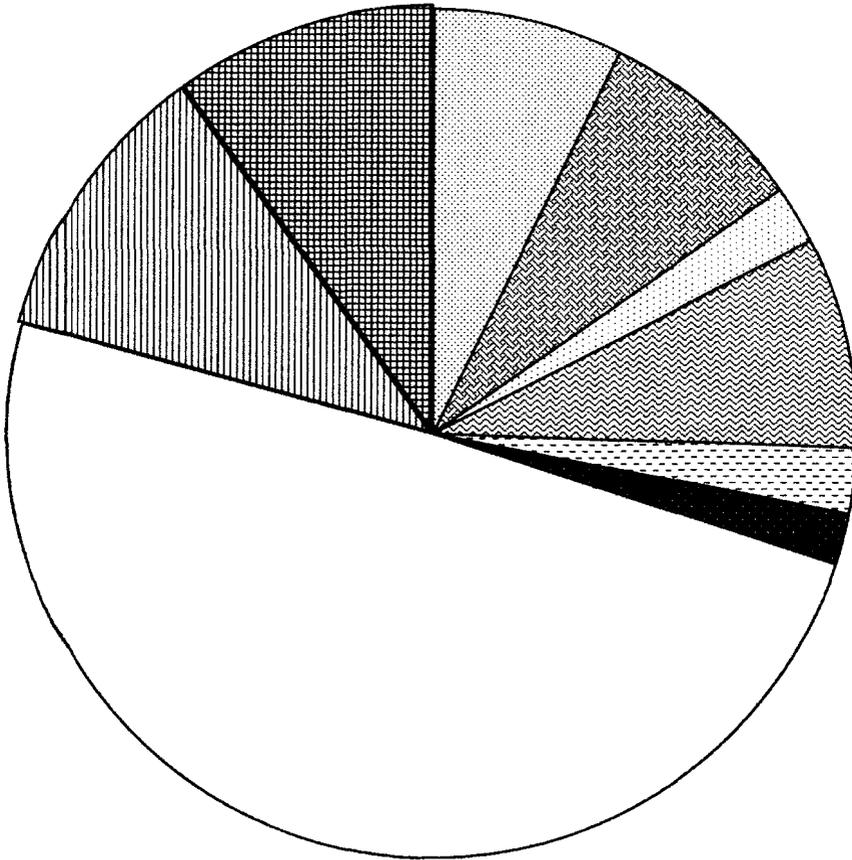
SHREWSBURY FINANCE COMMITTEE

Gene Buddenhagen, Chair
Mary K. Alexander, Vice Chair
Francis Russell
David L'Ecuyer
Johanna Musselman

Donna O'Connor
Charles Giacoppe
John Campbell
Clare O'Connor

PREVIEW OF FISCAL 2008 RECOMMENDED OPERATING BUDGET

12



	Amount	% of Total
Interest & Maturing Debt	\$8,677,615	9.99%
Operating Support	\$8,923,372	10.28%
General Government	\$5,952,965	6.86%
Public Safety	\$7,030,121	8.10%
Retirement	\$2,538,769	2.92%
Public Works	\$6,955,644	8.01%
Human Services	\$2,301,107	2.65%
Culture and Recreation	\$1,708,512	1.97%
Education	\$42,733,949	49.22%
Total	\$86,822,054	

**Estimated Tax
Fiscal 2008
July 1, 2007 - June 30, 2008**

AMOUNTS TO BE RAISED

Operating Budget	\$86,822,054	
Capital Budget	\$1,608,000	
Warrant Articles	\$1,600,055	
 TOTAL		 \$90,030,109
 State and County Charges	 \$1,163,825	
Overlay	\$500,000	
Cherry Sheet Offset	\$78,551	
CMRPC	\$7,256	\$1,749,632
 TOTAL TO BE RAISED		 \$91,779,741

REVENUE

State Aid	\$21,655,670	
SBAB Payment	\$3,792,413	
Local Receipts	\$11,711,000	
CATV Loan Payments	\$469,370	
CATV Payment to Town	\$492,491	
Cemetery Sale of Lots	\$18,000	
Light Dept. Loan Repayment	\$291,434	
Light Dept. Lieu of Taxes	\$189,358	
Sewer Surplus	\$3,186,086	
Free Cash	\$2,000,000	
Free Cash to Reduce Levy	\$500,000	
Title V Loan Repayments	\$15,128	
Coal Ash Reserve	\$530,000	
Available Funds - Account Transfers	\$200,000	
Water Conservation Fund	\$150,000	
Sale of Property	\$96,402	
Stablization	\$200,000	
Bond Interest Reserve	\$500,000	
 TOTAL		 \$45,997,352

NET TO BE RAISED BY TAXATION \$45,782,389

VALUE OF REAL AND PERSONAL PROPERTY	\$5,215,903,063	
ESTIMATED TAX RATE	\$8.78	**
FISCAL 2007 TAX RATE	\$8.66	
RESIDENTIAL RATE INCREASE	\$0.12	**

<p>** Increase of \$0.12 per thousand translates into an increase of \$49.86 to the average residential single family home tax bill based upon a valuation of \$415,501.</p>
--

COMMONWEALTH OF MASSACHUSETTS

Worcester, ss.

To a Constable of the Town of Shrewsbury in the County of Worcester

GREETING:

In the name of the Commonwealth of Massachusetts you are directed to notify and warn the inhabitants of Shrewsbury qualified to vote in elections and town affairs, to meet at the several designated polling places in their respective precincts in said Shrewsbury, to wit:

- Precinct 1 Richard D. Carney Municipal Office Building
100 Maple Avenue
- Precinct 2 Frohsinn Club
25 North Quinsigamond Avenue
- Precinct 3 Calvin Coolidge School
Florence Street
- Precinct 4 Scandinavian Athletic Club
438 Lake Street
- Precincts 5 Sewer and Water Department
and 8 209 South Street
- Precinct 6 Senior Center
98 Maple Avenue
- Precinct 7 Spring Street School
121 Spring Street
- Precinct 9 Liberty Assembly of God Church
495 Hartford Turnpike

on Tuesday, the first day of May A.D., 2007, then and there to act upon the following article:

To vote by ballot for the election of the following named Town Officers, to wit:

- TWO Selectmen to be elected for three years
- TWO School Committee members to be elected for three years
- THREE Trustees of Public Library to be elected for three years
- ONE Shrewsbury Housing Authority member to be elected for five years

Representative Town Meeting Members for each precinct as follows:

- Precinct 1 EIGHT to be elected for three years
- Precinct 2 NINE to be elected; 8 for three years; 1 for one year
ONE to be elected for one year (to fill vacancy)
- Precinct 3 NINE to be elected; 8 for three years, 1 for one year
- Precinct 4 NINE to be elected for three years
ONE to be elected for two years (to fill vacancy)
- Precinct 5 NINE to be elected for three years
- Precinct 6 NINE to be elected; 8 for three years, 1 for one year
ONE to be elected for two years (to fill vacancy)
- Precinct 7 TEN to be elected for three years
- Precinct 8 TEN to be elected for three years
- Precinct 9 NINE to be elected for three years

Question:

Shall the Town of Shrewsbury be allowed to assess an additional \$5,000,000 in real estate and personal property taxes for the purposes of funding the town and school budgets for the fiscal year beginning July 1, 2007?

Yes _____ No _____

The polls will open at seven o'clock ante meridian and close at eight o'clock post meridian, at each and all said precincts, and all of the above officers are to be voted for on one ballot.

You are further hereby directed to notify and warn the said inhabitants of the Town of Shrewsbury to meet at the Oak Middle School Auditorium located at 45 Oak Street, in said Shrewsbury on Monday, the twenty-first day of May, A.D., 2007 at seven o'clock post meridian, at which time and place the following articles will be acted upon and determined exclusively by Town Meeting members, in accordance with the provisions of Chapter 553 of the Acts of 1953 and subject to the referendum provided for by section sixteen of said Act.

ARTICLE 1

To receive the reports of Town officers and committees and to act there on.

Motion: To be made at Town Meeting

Recommendation to be made at Town Meeting

ARTICLE 2

To choose the trustees of the Wright and Harlow Charitable Fund.

Motion: I move that the following individuals be named trustees of the Wright and Harlow Charitable Trust Fund:

- | | |
|-------------------|-------------------|
| Carlo P. Alano | Raymond G. Harlow |
| Gail E. Claflin | Dawn Shannon |
| Beverly S. Fisher | Donald R. Gray |
| Bernice L. Gordon | |

Annual action by Town Meeting to appoint trustees to administer this fund. The current fund total is \$3,405.

Recommended by the Finance Committee.

ARTICLE 3

Motion: I move that the Town amend the Classification and Compensation Plan and the Consolidated Personnel Bylaw by repealing the salary schedules and the assignment of position classes to compensation grades and by adopting new salary schedules and new assignment of position classes to compensation grades prepared by the Personnel Board and on file in the office of the Town Clerk, and said new salary schedules and the assignment of position classes to be effective on July 1, 2007

This will increase the salaries of the non-union Town employees on the PAT and DH pay and classification schedules by 2% on July 1, 2007. In addition, the Seasonal Laborer (M-6) pay rate was changed to \$13.23. These employees work part time from April to October assisting the Parks and Cemetery department during their busy season. Employees performing this work have been compensated at the W-1 rate of the public works collective bargaining agreement, currently, \$14.52 to \$16.66. Because these employees are not in the union, the Personnel Board recommends that they be placed on the PAT schedule. Active employees in this classification will have their pay frozen at their current rate. The subsequent appropriation request to fund salary increases offered in the form of an amendment to the Personnel Board budget

that is shown within the operating budget under Article 7 is also used to cover salary adjustments for employees covered by collective bargaining agreements.

Recommended by the Finance Committee

ARTICLE 4

Motion: I move that the Town amend the Consolidated Personnel Bylaw in the Consolidated Personnel Bylaw by amending SECTION 18. VACATION LEAVE by adding a new section i). as follows: (i) Notwithstanding the aforementioned sections, vacation leave for employees on unpaid leave resulting from active military service for a period of six months or greater, shall be credited at one vacation day per month of military service up to a maximum of ten days for the continuous tour of duty, regardless of length. Said vacation leave must be used by the employee within twelve months from the date of return to paid status with the Town.

and by further amending SECTION 20. HOURS OF WORK AND OVERTIME by deleting paragraph g.) which reads as follows: g.) An employee recalled to duty because of an emergency shall be credited with not less than 3 hours for such recall duty. Compensatory time off for such overtime may be allowed if agreeable to the employee and his Department Head.

and replacing said language with

g.) An employee recalled to duty because of an emergency determined by the Appointing Authority or his/her designee shall be credited with not less than 3 hours for such recall duty paid at one and one-half times the regular rate. An employee held over his/her regularly scheduled daily work hours because of an emergency shall be compensated at one and one-half times the regular work for all hours worked until his/her next regularly scheduled shift. This rate shall be paid to those whose regular work week is 40 hours as well as those whose regular week is 37.5 hours.

The Personnel Board has recommended two changes to the Personnel Bylaw:

The first proposal seeks to authorize employees in non-pay status as a result of long term military activation the ability to earn a vacation leave allowance to be used within a year upon their return to work for the Town. The military authorizes up to 30 days per year of leave during a tour of duty but all unused leave must be taken upon their return to civilian life. Because they are not in the employment of the Town during their absence, they do not accumulate vacation leave.

ARTICLE 5

The second proposal seeks to allow full time employees who work a 37.5 hour work week and who are called in or held over for emergency situations to be compensated at time and one-half their hourly rate. The current practice pays them straight time until they reach 40 hours in a pay week.

Recommended by the Finance Committee

To see if the town will raise and appropriate a sum of money to pay the medical expenses of retired disabled police officers and firefighters.

Motion: I move that the Town raise the sum of \$829.37 to pay the medical expenses of retired disabled police officers and firefighters.

Annually the Town Meeting is asked to fund the out of pocket medical expenses of retired disabled police officers and firefighters.

Recommended by the Finance Committee.

ARTICLE 6

To see if the Town will transfer a sum of money from available funds in the treasury and appropriate said sum to various departmental appropriations for Fiscal 2007.

Motion: I move that the Town transfer the sum of \$119,226.00 from Free Cash to the following departmental appropriations for Fiscal 2007:

Department	Account	Acct Number	Amount	Reason
Police	Overtime	01-0210-03-510090	\$50,000	To fund overtime expenses for the balance of the fiscal year. The department incurred large overtime expenses early in the fiscal year during the period when several officers were in the police academy.
Veterans Services	Veterans Benefits	01-0543-06-570130	\$10,600	To fund veterans benefits with these expenses being 75% reimbursable by the Commonwealth. Additional veterans have been added to the program over the current fiscal year.
Debt Service	Short Term Interest	01-0752-09-590080	\$22,626	To fund bond anticipation notes associated with the Oak Middle School Project.
Operating Support	Oil & Fuel	01-0159009-540020	\$36,000	To fund additional gasoline and diesel purchases to finish the fiscal year.
Total			\$119,226	

The above transfers are necessary to fund the specified accounts for the balance of this fiscal year and have been judged to be appropriate.

Recommended by the Finance Committee.

ARTICLE 7

To see if the Town will raise such sums of money by tax as may be deemed necessary to pay Town debts and charges and appropriate the same as they may see fit.

Motion: I move that the Town raise the sum of \$ _____ in the following manner:

- \$ _____ by taxation
- \$1,880,774 by transfer from Free Cash
- \$2,746,086 by transfer from Sewer Surplus and applying \$2,731,715.00 to the Sewer Department budget and \$14,371.00 to Debt and Interest
- \$291,434.00 by accepting said sum from the Municipal Light Department to be applied to Debt and Interest
- \$469,370.00 by accepting said sum from CATV funds of the Municipal Light Department to be applied to Debt and Interest
- \$150,000.00 By transfer from the water conservation fund to be applied to the Water Department budget.
- \$15,128.00 by transfer from the Tittle V Loan Repayment Account to be applied to Debt and Interest
- \$96,402.00 by transfer from the Sale of Property Account and to be applied to Debt and Interest
- \$500,000.00 By transfer from the Bond Interest Reserve Account to be applied to Debt and Interest
- \$425,000.00 by transfer from the Coal Ash Reserve Account and applying it to the Board of Health budget

and accepting the same to the various departments and purposes as specifically set forth in detail in the report of the Finance Committee as amended except that line items 1, Salaries – Professional, Executive, Administrative, 2, Salaries – Secretarial and Clerical, and 3, Salaries – All Other, be combined under Salaries Grand Total 1-2-3 and considered as one appropriation for all budgets and that line items 4, Contractual Services, 5, Supplies and Materials, and 6, Other Expenses, be combined under total 4,5,6, and considered as one appropriation for all budgets and further appropriate all receipts and other sums of money in accordance with and as recommended in said report as amended, and do further move that, in accordance with Chapter 41, Section 108 of the General Laws, the salaries of all elected town officers be fixed at the amounts and rates set forth in the Finance Committee’s report, as amended, effective from July 1, 2007, and all salaries and wages are hereby made effective from July 1, 2007 said wages and salaries to be at the rates set in the Classification and Compensation Plan and the Consolidated Personnel Bylaw in effect July 1, 2007 that said report, as amended, be received and placed on file and that the sum of \$86,822,054 appearing in the Fiscal Year 2008 printed grand total of all departmental budgets be deleted and the sum of \$ _____ be substituted in place thereof.

Town Budget – See the following budget recommendations

Recommended by the Finance Committee

General Government – 6.86% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
119 Personnel Board				
RECOMMENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$0	\$0
122 Selectmen				
RECOMMENDED FISCAL YEAR 2008	\$8,750	\$1,200	\$0	\$9,950
APPROPRIATED FISCAL YEAR 2007	\$8,750	\$1,200	\$0	\$9,950
EXPENDED FISCAL YEAR 2006	\$8,750	\$1,450	\$0	\$10,200
EXPENDED FISCAL YEAR 2005	\$8,750	\$1,333	\$0	\$10,083
123 Town Manager				
RECOMMENDED FISCAL YEAR 2008	\$115,279	\$83,054	\$86,923	\$285,256
APPROPRIATED FISCAL YEAR 2007	\$115,279	\$80,189	\$84,399	\$279,867
EXPENDED FISCAL YEAR 2006	\$111,922	\$79,313	\$85,688	\$276,923
EXPENDED FISCAL YEAR 2005	\$108,662	\$76,631	\$79,927	\$265,220
131 Finance Committee				
RECOMMENDED FISCAL YEAR 2008	\$0	\$500	\$0	\$500
APPROPRIATED FISCAL YEAR 2007	\$0	\$500	\$0	\$500
EXPENDED FISCAL YEAR 2006	\$0	\$400	\$0	\$400
EXPENDED FISCAL YEAR 2005	\$0	\$293	\$0	\$293
135 Accounting				
RECOMMENDED FISCAL YEAR 2008	\$79,092	\$78,594	\$0	\$157,686
APPROPRIATED FISCAL YEAR 2007	\$76,798	\$76,021	\$0	\$152,819
EXPENDED FISCAL YEAR 2006	\$76,747	\$75,192	\$0	\$151,939
EXPENDED FISCAL YEAR 2005	\$74,520	\$72,649	\$0	\$147,169
141 Assessor				
RECOMMENDED FISCAL YEAR 2008	\$82,093	\$78,894	\$0	\$160,987
APPROPRIATED FISCAL YEAR 2007	\$79,798	\$76,321	\$1,300	\$157,419
EXPENDED FISCAL YEAR 2006	\$79,798	\$75,492	\$0	\$155,290
EXPENDED FISCAL YEAR 2005	\$78,992	\$73,601	\$390	\$152,983

Personnel Board

119-9 Does not reflect the amendment that will be proposed by the Personnel Board to fund adjustments to various pay and classification schedules for the various municipal departments.

Selectmen

122-1 Salaries – 5 Selectmen @ \$1,750.00.

General Government – 6.86% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$0	\$100	\$0	\$100	\$0	\$0	\$100
\$0	\$100	\$0	\$100	\$0	\$400,500	\$400,600
\$0	\$0	\$1,374	\$1,374	\$0	\$4,400	\$5,774
\$0	\$0	\$6,436	\$6,436	\$0	\$13,192	\$19,628
\$1,700	\$2,950	\$7,863	\$12,513	\$0	\$0	\$22,463
\$1,700	\$2,600	\$7,863	\$12,163	\$0	\$0	\$22,113
\$1,018	\$2,763	\$6,002	\$9,783	\$0	\$0	\$19,983
\$1,526	\$2,057	\$7,381	\$10,964	\$0	\$0	\$21,047
\$2,650	\$950	\$4,975	\$8,575	\$0	\$0	\$293,831
\$2,650	\$950	\$4,700	\$8,300	\$0	\$0	\$288,167
\$1,664	\$438	\$5,214	\$7,316	\$0	\$0	\$284,239
\$9,282	\$897	\$5,651	\$15,830	\$0	\$0	\$281,050
\$0	\$0	\$845	\$845	\$0	\$280,000	\$281,345
\$0	\$0	\$825	\$825	\$0	\$280,000	\$281,325
\$0	\$0	\$652	\$652	\$0	\$0	\$1,052
\$0	\$0	\$556	\$556	\$0	\$0	\$849
\$750	\$625	\$2,040	\$3,415	\$0	\$24,000	\$185,101
\$990	\$850	\$1,880	\$3,720	\$0	\$22,000	\$178,539
\$672	\$525	\$1,527	\$2,724	\$0	\$22,000	\$176,663
\$802	\$623	\$1,987	\$3,412	\$0	\$21,500	\$172,081
\$3,500	\$1,500	\$5,050	\$10,050	\$0	\$36,000	\$207,037
\$2,200	\$1,500	\$6,050	\$9,750	\$0	\$57,400	\$224,569
\$2,334	\$927	\$5,475	\$8,736	\$0	\$31,590	\$195,616
\$31,906	\$553	\$7,317	\$39,776	\$0	\$0	\$192,759

Finance Committee

131-9 Reserve Fund \$280,000.

Accounting

135-9 Annual Town Audit \$24,000.

Assessors

141-1 Includes two part-time Assessors @ \$1,500 each.

141-9 Listing and discovery services.

General Government – 6.86% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
145 Treasurer Collector				
RECOMMENDED FISCAL YEAR 2008	\$79,417	\$224,453	\$0	\$303,870
APPROPRIATED FISCAL YEAR 2007	\$76,998	\$217,046	\$0	\$294,044
EXPENDED FISCAL YEAR 2006	\$75,927	\$205,792	\$0	\$281,719
EXPENDED FISCAL YEAR 2005	\$70,576	\$196,830	\$0	\$267,406
151 Town Counsel				
RECOMMENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$0	\$0
155 Information Systems				
RECOMMENDED FISCAL YEAR 2008	\$86,798	\$0	\$55,061	\$141,859
APPROPRIATED FISCAL YEAR 2007	\$84,273	\$0	\$52,789	\$137,062
EXPENDED FISCAL YEAR 2006	\$85,886	\$0	\$51,803	\$137,689
EXPENDED FISCAL YEAR 2005	\$83,263	\$0	\$50,431	\$133,694
161 Town Clerk				
RECOMMENDED FISCAL YEAR 2008	\$79,142	\$77,961	\$0	\$157,103
APPROPRIATED FISCAL YEAR 2007	\$69,241	\$75,451	\$0	\$144,692
EXPENDED FISCAL YEAR 2006	\$69,242	\$74,593	\$0	\$143,835
EXPENDED FISCAL YEAR 2005	\$67,225	\$72,004	\$0	\$139,229
162 Election & Registration				
RECOMMENDED FISCAL YEAR 2008	\$2,650	\$43,582	\$8,432	\$54,664
APPROPRIATED FISCAL YEAR 2007	\$2,650	\$53,824	\$12,784	\$69,258
EXPENDED FISCAL YEAR 2006	\$2,330	\$35,786	\$8,024	\$46,140
EXPENDED FISCAL YEAR 2005	\$2,650	\$51,784	\$15,520	\$69,954
171 Conservation Commission				
RECOMMENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$0	\$0

Treasurer-Collector

145-9 Clearing and sale of tax title accounts.

Town Counsel

151-4 Includes \$14,400 annual retainer to Town Counsel.

Information Systems

155-8 Includes \$10,000 for computer replacement and \$20,000 to replace primary file server.

155-9 Includes \$11,000 for upgrade of office suite and CITRIX remote access software.

General Government – 6.86% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$11,800	\$10,300	\$6,423	\$28,523	\$0	\$30,000	\$362,393
\$12,800	\$10,300	\$5,073	\$28,173	\$0	\$30,000	\$352,217
\$3,403	\$7,932	\$3,605	\$14,940	\$0	\$19,819	\$316,478
\$3,377	\$8,740	\$3,829	\$15,946	\$4,900	\$28,744	\$316,996
\$53,300	\$0	\$3,100	\$56,400	\$0	\$0	\$56,400
\$53,300	\$0	\$3,100	\$56,400	\$0	\$0	\$56,400
\$46,028	\$0	\$32	\$46,060	\$0	\$0	\$46,060
\$51,480	\$0	\$60	\$51,540	\$0	\$0	\$51,540
\$229,680	\$11,440	\$1,060	\$242,180	\$30,000	\$11,000	\$425,039
\$211,130	\$10,945	\$1,060	\$223,135	\$23,500	\$0	\$383,697
\$175,221	\$12,004	\$714	\$187,939	\$10,000	\$2,744	\$338,372
\$194,383	\$11,670	\$510	\$206,563	\$30,665	\$0	\$370,922
\$2,495	\$4,120	\$1,850	\$8,465	\$2,500	\$0	\$168,068
\$2,495	\$3,770	\$1,850	\$8,115	\$0	\$0	\$152,807
\$1,355	\$2,088	\$1,393	\$4,836	\$0	\$0	\$148,671
\$4,146	\$2,893	\$1,762	\$8,801	\$0	\$0	\$148,030
\$11,945	\$15,715	\$0	\$27,660	\$0	\$0	\$82,324
\$22,231	\$15,865	\$0	\$38,096	\$0	\$0	\$107,354
\$11,770	\$12,822	\$0	\$24,592	\$0	\$0	\$70,732
\$11,431	\$13,698	\$0	\$25,129	\$0	\$0	\$95,083
\$0	\$350	\$6,200	\$6,550	\$0	\$0	\$6,550
\$0	\$250	\$6,200	\$6,450	\$0	\$0	\$6,450
\$0	\$296	\$44,967	\$45,263	\$0	\$0	\$45,263
\$0	\$290	\$783	\$1,073	\$0	\$3,000	\$4,073

Elections and Registration

- 162-1 Three Registrars @ \$550 each; one at \$850.
- 162-2 Election & Registration reflects two elections in FY 2008

Conservation Commission

- 171-9 Eliminates trout stocking program to now be provided by private donors.

General Government – 6.86% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
175 Planning Board				
RECOMMENDED FISCAL YEAR 2008	\$1,000	\$300	\$0	\$1,300
APPROPRIATED FISCAL YEAR 2007	\$1,000	\$300	\$0	\$1,300
EXPENDED FISCAL YEAR 2006	\$400	\$91	\$0	\$491
EXPENDED FISCAL YEAR 2005	\$800	\$0	\$0	\$800
176 Board of Appeals				
RECOMMENDED FISCAL YEAR 2008	\$0	\$250	\$0	\$250
APPROPRIATED FISCAL YEAR 2007	\$0	\$250	\$0	\$250
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$0	\$0
192 Public Buildings				
RECOMMENDED FISCAL YEAR 2008	\$87,306	\$36,821	\$1,109,354	\$1,233,481
APPROPRIATED FISCAL YEAR 2007	\$84,449	\$34,911	\$1,055,808	\$1,175,168
EXPENDED FISCAL YEAR 2006	\$84,449	\$34,215	\$1,033,033	\$1,151,697
EXPENDED FISCAL YEAR 2005	\$79,977	\$28,466	\$1,011,611	\$1,120,054

Planning Board

175-1 Includes five Board members @ \$200.00.

Public Buildings

192-3 Includes reduction of (.5) vacant custodial position.

192-4 Contractual cleaning takes place in the Floral Street School, Police Station, Sherwood Middle School, Former North Shore School, Oak Middle School, Municipal Office Building and High School with a total value at time of printing of \$874,221.00.

192-4 Increases in natural gas and fuel oil costs. All energy accounts under review.

192-8 New Mower to replace unit at Sherwood Middle School (17 years old).

General Government – 6.86% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$600	\$500	\$900	\$2,000	\$0	\$0	\$3,300
\$600	\$500	\$900	\$2,000	\$0	\$0	\$3,300
\$0	\$137	\$425	\$562	\$0	\$0	\$1,053
\$336	\$155	\$675	\$1,166	\$0	\$0	\$1,966
\$0	\$350	\$70	\$420	\$0	\$0	\$670
\$0	\$350	\$70	\$420	\$0	\$0	\$670
\$0	\$319	\$0	\$319	\$0	\$0	\$319
\$0	\$285	\$70	\$355	\$0	\$0	\$355
\$2,023,050	\$128,738	\$2,075	\$2,153,863	\$16,000	\$180,000	\$3,583,344
\$2,000,450	\$124,150	\$1,729	\$2,126,329	\$0	\$98,000	\$3,399,497
\$1,864,240	\$112,170	\$1,628	\$1,978,038	\$0	\$66,698	\$3,196,433
\$1,589,370	\$95,819	\$1,700	\$1,686,889	\$0	\$87,239	\$2,894,182

<p>192-9 High School: Refinish gym floor \$3,000</p> <p>Sherwood Middle: Refinish gym floor \$2,200</p> <p>Coolidge School: Remove and replace stair treads north rear stairway \$5,500 Paint exterior stucco & modular classrooms \$23,000 Replace exterior door frame north side entrance \$15,000 Replace carpeting third floor special education offices \$4,500 Replace A/C in main office, computer room & teachers room \$14,000 Install window screens on classroom windows \$4,500</p> <p>Paton: Refinish gym floor \$1,100 Replace boys lavatory partitions \$5,000 Paint exterior wood trim \$8,500 Replace all door locks \$8,000</p>	<p>Spring St.: Install window screens on classroom windows \$4,800 Reseam 2 older modular classroom roofs \$8,000</p> <p>Beal: Refinish gym floor \$1,100 Re-seam roof \$17,000 Repair chimney \$20,000</p> <p>Floral St.: Refinish Gym Floor \$2,400</p> <p>Legion: Paint exterior wood siding \$23,000</p> <p>All Buildings: Tree Trimming \$5,400</p> <p>Asbestos Removal All Schools: \$4,000</p> <p>Total \$180,000</p>
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Public Safety – 8.10% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
210 Police				
RECOMMENDED FISCAL YEAR 2008	\$148,980	\$271,835	\$3,387,029	\$3,807,844
APPROPRIATED FISCAL YEAR 2007	\$95,804	\$280,481	\$3,158,966	\$3,535,251
EXPENDED FISCAL YEAR 2006	\$97,568	\$270,570	\$2,863,710	\$3,231,848
EXPENDED FISCAL YEAR 2005	\$94,736	\$227,969	\$2,710,883	\$3,033,588
220 Fire				
RECOMMENDED FISCAL YEAR 2008	\$96,100	\$37,427	\$2,339,698	\$2,473,225
APPROPRIATED FISCAL YEAR 2007	\$92,955	\$36,209	\$2,250,813	\$2,379,977
EXPENDED FISCAL YEAR 2006	\$94,729	\$35,790	\$2,279,686	\$2,410,205
EXPENDED FISCAL YEAR 2005	\$91,981	\$34,498	\$2,150,238	\$2,276,717
241 Building Inspector				
RECOMMENDED FISCAL YEAR 2008	\$79,242	\$37,380	\$38,885	\$155,507
APPROPRIATED FISCAL YEAR 2007	\$76,948	\$36,161	\$37,587	\$150,696
EXPENDED FISCAL YEAR 2006	\$78,413	\$35,569	\$29,827	\$143,809
EXPENDED FISCAL YEAR 2005	\$76,142	\$34,058	\$26,016	\$136,216
244 Weights & Measures				
RECOMMENDED FISCAL YEAR 2008	\$2,400	\$0	\$0	\$2,400
APPROPRIATED FISCAL YEAR 2007	\$2,400	\$0	\$0	\$2,400
EXPENDED FISCAL YEAR 2006	\$2,400	\$0	\$0	\$2,400
EXPENDED FISCAL YEAR 2005	\$2,400	\$0	\$0	\$2,400
291 Emergency Management				
RECOMMENDED FISCAL YEAR 2008	\$1,680	\$0	\$0	\$1,680
APPROPRIATED FISCAL YEAR 2007	\$1,600	\$0	\$0	\$1,600
EXPENDED FISCAL YEAR 2006	\$1,600	\$0	\$0	\$1,600
EXPENDED FISCAL YEAR 2005	\$1,420	\$0	\$0	\$1,420
294 Forestry				
RECOMMENDED FISCAL YEAR 2008	\$0	\$0	\$500	\$500
APPROPRIATED FISCAL YEAR 2007	\$0	\$0	\$500	\$500
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$500	\$500
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$500	\$500

Police

- 210-1 Reflects remaining payments to former Chief.
- 210-2 Reflects reduction of (.5)PAT 8 position.
- 210-3 Includes funding for (3) Lt's, (6) Sgt's, (35) Ptl's and (8) Dispatchers. Current authorization is for (2) Lt's, (6) Sgts, (35) Ptl's and (8) Dispatchers.
- 210-3 Career Incentive Program (Quinn Bill) - \$306,003.
- 210-9 To fund new K-9 Program.

Forestry

- 294-4 Tree trimming and removal \$67,500. Includes no funding for tree planting program.

Public Safety – 8.10% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$84,550	\$162,025	\$25,200	\$271,775	\$27,275	\$12,000	\$4,118,894
\$85,750	\$160,000	\$40,800	\$286,550	\$78,400	\$0	\$3,900,201
\$72,675	\$170,622	\$17,506	\$260,803	\$15,372	\$0	\$3,508,023
\$85,118	\$169,093	\$8,817	\$263,028	\$30,642	\$0	\$3,327,258
\$68,209	\$64,849	\$13,025	\$146,083	\$2,808	\$0	\$2,622,116
\$56,979	\$75,699	\$6,875	\$139,553	\$4,188	\$0	\$2,523,718
\$35,350	\$88,626	\$5,927	\$129,903	\$3,600	\$0	\$2,543,708
\$40,078	\$86,845	\$5,617	\$132,540	\$0	\$0	\$2,409,257
\$1,000	\$1,200	\$55,380	\$57,580	\$1,000	\$0	\$214,087
\$1,000	\$1,050	\$40,280	\$42,330	\$0	\$0	\$193,026
\$810	\$2,139	\$53,764	\$56,713	\$0	\$0	\$200,522
\$794	\$1,531	\$38,683	\$41,008	\$0	\$0	\$177,224
\$0	\$0	\$600	\$600	\$0	\$0	\$3,000
\$0	\$0	\$600	\$600	\$0	\$0	\$3,000
\$0	\$0	\$175	\$175	\$0	\$0	\$2,575
\$0	\$0	\$381	\$381	\$0	\$0	\$2,781
\$0	\$0	\$480	\$480	\$0	\$0	\$2,160
\$0	\$0	\$480	\$480	\$0	\$0	\$2,080
\$0	\$0	\$97	\$97	\$0	\$0	\$1,697
\$0	\$0	\$145	\$145	\$0	\$0	\$1,565
\$67,650	\$1,450	\$265	\$69,365	\$0	\$0	\$69,865
\$45,150	\$1,350	\$265	\$46,765	\$0	\$0	\$47,265
\$49,279	\$823	\$280	\$50,382	\$0	\$0	\$50,882
\$47,221	\$170	\$205	\$47,596	\$0	\$0	\$48,096

Retirement – 2.92% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
311 Retirement				
RECOMMENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$0	\$0

Public Works – 8.01% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
411 Engineer				
RECOMMENDED FISCAL YEAR 2008	\$95,508	\$39,316	\$321,383	\$456,207
APPROPRIATED FISCAL YEAR 2007	\$92,730	\$38,030	\$312,492	\$443,252
EXPENDED FISCAL YEAR 2006	\$92,730	\$37,781	\$315,460	\$445,971
EXPENDED FISCAL YEAR 2005	\$90,033	\$56,420	\$352,574	\$499,027
421 Highway				
RECOMMENDED FISCAL YEAR 2008	\$79,546	\$36,821	\$624,206	\$740,573
APPROPRIATED FISCAL YEAR 2007	\$76,898	\$34,911	\$584,343	\$696,152
EXPENDED FISCAL YEAR 2006	\$78,363	\$33,123	\$590,222	\$701,708
EXPENDED FISCAL YEAR 2005	\$75,808	\$30,340	\$639,124	\$745,272
424 Street Lighting				
RECOMMENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$0	\$0

Engineering

411-3 (2) Engineering positions are funded from non tax revenue in the form of water and sewer fees and conservation and planning fees. The conservation and planning fees are expended without appropriation.

421-3 Includes additional seasonal HEO position shared with Parks and Cemetery.

Retirement – 2.92% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$0	\$0	\$0	\$0	\$0	\$2,538,769	\$2,538,769
\$0	\$0	\$0	\$0	\$0	\$1,931,719	\$1,931,719
\$0	\$0	\$0	\$0	\$0	\$1,879,499	\$1,879,499
\$0	\$0	\$0	\$0	\$0	\$1,321,035	\$1,321,035

Public Works – 8.01% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$7,500	\$9,000	\$6,270	\$22,770	\$3,000	\$5,000	\$486,977
\$7,500	\$6,500	\$5,220	\$19,220	\$3,000	\$5,000	\$470,472
\$3,582	\$6,937	\$4,233	\$14,752	\$1,000	\$0	\$461,723
\$2,951	\$3,386	\$4,342	\$10,679	\$0	\$477	\$510,183
\$352,465	\$435,335	\$6,894	\$794,694	\$0	\$0	\$1,535,267
\$374,950	\$449,505	\$6,894	\$831,349	\$21,500	\$0	\$1,549,001
\$321,947	\$387,580	\$4,065	\$713,592	\$0	\$0	\$1,415,300
\$486,151	\$459,103	\$5,935	\$951,189	\$18,391	\$0	\$1,714,852
\$154,444	\$0	\$0	\$154,444	\$0	\$0	\$154,444
\$143,404	\$0	\$0	\$143,404	\$0	\$0	\$143,404
\$133,669	\$0	\$0	\$133,669	\$0	\$0	\$133,669
\$126,194	\$0	\$0	\$126,194	\$0	\$0	\$126,194

Public Works – 8.01% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
440 Sewer				
RECOMMENDED FISCAL YEAR 2008	\$43,503	\$18,539	\$188,196	\$250,238
APPROPRIATED FISCAL YEAR 2007	\$42,074	\$17,930	\$203,830	\$263,834
EXPENDED FISCAL YEAR 2006	\$42,325	\$17,734	\$176,047	\$236,106
EXPENDED FISCAL YEAR 2005	\$39,190	\$17,066	\$166,438	\$222,694
450 Water				
RECOMMENDED FISCAL YEAR 2008	\$43,753	\$80,259	\$374,363	\$498,375
APPROPRIATED FISCAL YEAR 2007	\$42,324	\$56,911	\$384,226	\$483,461
EXPENDED FISCAL YEAR 2006	\$43,687	\$71,992	\$350,919	\$466,598
EXPENDED FISCAL YEAR 2005	\$40,737	\$75,467	\$345,246	\$461,450
460 Light Department	“Ordered that the income from sales of electricity to private consumers and for electricity supplied to municipal buildings, and for municipal power during the next Town fiscal year be approved for the Municipal Light Plant and the whole of said income and appropriation to be expended by the Manager of Municipal Lighting, under the direction and control of the Municipal Light Board for the expenses of the plant for said period and that if said sum and said income shall exceed said expenses for the last or next Municipal Light			
491 Cemetery				
RECOMMENDED FISCAL YEAR 2008	\$15,097	\$7,103	\$86,887	\$109,087
APPROPRIATED FISCAL YEAR 2007	\$14,655	\$6,897	\$95,179	\$116,731
EXPENDED FISCAL YEAR 2006	\$14,655	\$7,218	\$105,400	\$127,273
EXPENDED FISCAL YEAR 2005	\$13,900	\$6,608	\$104,782	\$125,290
499 Cable	“Ordered that the income from sales of CATV Service and from sales of Appliances and jobbing during the current year be appropriated for expenses of the Cable Television system, the whole to be expended by the Manager of the Municipal Light and Cable Systems under the direction and control of the Municipal Light			

Sewer Department

440-9 Operation of Westborough Treatment Plant \$2,001,378; Upper Blackstone District \$25,000; Town of Grafton Sewer Department \$12,500

Water Department

450-8 Meter replacement
450-9 Operation of Water Treatment Plant

Cemetery Department

491-3 Only salaries 1-2-3 are raised by taxation. Expenses are paid from the trust fund in addition to \$18,000 being applied to Salaries #3 from sale of lots.

Public Works – 8.01% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$219,500	\$95,150	\$77,950	\$392,600	\$50,000	\$2,038,878	\$2,731,716
\$201,000	\$91,150	\$4,900	\$297,050	\$45,000	\$1,908,655	\$2,514,539
\$211,645	\$84,865	\$7,831	\$304,341	\$0	\$1,795,981	\$2,336,428
\$166,380	\$47,250	\$3,352	\$216,982	\$0	\$1,573,363	\$2,013,039
\$396,750	\$257,500	\$30,050	\$684,300	\$200,000	\$543,728	\$1,926,403
\$346,500	\$237,750	\$29,000	\$613,250	\$100,000	\$501,884	\$1,698,595
\$266,074	\$150,450	\$21,630	\$438,154	\$88,711	\$501,861	\$1,495,324
\$227,442	\$152,569	\$20,951	\$400,962	\$75,376	\$451,550	\$1,389,338

Plant fiscal year, except that portion of the excess that may be accepted by the Town as payment in lieu of taxes or some other purposes, shall be transferred to the Construction Fund of said plant and appropriated and used for such additions to the plant as may be authorized by the Municipal Light Board.” “We further recommend that the salary of the five Light Commissioners be fixed at \$200 each for the 12 month period.”

\$11,750	\$0	\$0	\$11,750	\$0	\$0	\$120,837
\$0	\$0	\$0	\$0	\$0	\$0	\$116,731
\$10,010	\$10,386	\$382	\$20,778	\$0	\$0	\$148,051
\$28,051	\$11,136	\$493	\$39,680	\$0	\$0	\$164,970

Board and if the said shall exceed said expenses for said year, such excess shall be transferred to the town treasury, except such sum that shall remain in the CATV General Cash Account for Expenses encountered by the CATV System during its next fiscal year.”

Human Services – 2.65% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
510 Health				
RECOMMENDED FISCAL YEAR 2008	\$80,543	\$37,113	\$48,522	\$166,178
APPROPRIATED FISCAL YEAR 2007	\$77,948	\$36,161	\$47,537	\$161,646
EXPENDED FISCAL YEAR 2006	\$77,948	\$35,569	\$46,733	\$160,250
EXPENDED FISCAL YEAR 2005	\$75,720	\$34,058	\$45,273	\$155,051
541 Council on Aging				
RECOMMENDED FISCAL YEAR 2008	\$67,639	\$65,193	\$98,169	\$231,001
APPROPRIATED FISCAL YEAR 2007	\$59,221	\$62,415	\$97,742	\$219,378
EXPENDED FISCAL YEAR 2006	\$56,078	\$61,930	\$89,712	\$207,720
EXPENDED FISCAL YEAR 2005	\$57,577	\$65,876	\$93,971	\$217,424
543 Veterans Benefits				
RECOMMENDED FISCAL YEAR 2008	\$12,508	\$0	\$0	\$12,508
APPROPRIATED FISCAL YEAR 2007	\$12,144	\$0	\$0	\$12,144
EXPENDED FISCAL YEAR 2006	\$10,500	\$0	\$0	\$10,500
EXPENDED FISCAL YEAR 2005	\$10,500	\$0	\$0	\$10,500
549 Commission on Disabilities				
RECOMMENDED FISCAL YEAR 2008	\$0	\$0	\$0	\$0
APPROPRIATED FISCAL YEAR 2007	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2006	\$0	\$0	\$0	\$0
EXPENDED FISCAL YEAR 2005	\$0	\$0	\$0	\$0

Board of Health

- 510-1 Includes salaries for Board Members (3) @\$300
- 510-4 Rubbish Collection \$764,909; Recycling Collection \$329,624; Yard Waste Collection \$50,579; Rubbish Disposal \$645,202, Recycling Bins \$3,000. Total \$1,793,314.
- 510-9 To fund mowing and general maintenance activities at former landfill and for special collection programs.

Council on Aging

541-1 & 2 Portions of salaries to be funded via formula grant provided by the Commonwealth of Massachusetts.

Human Services – 2.65% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$1,823,874	\$6,434	\$6,025	\$1,836,333	\$600	\$10,000	\$2,013,111
\$1,593,161	\$2,634	\$6,325	\$1,602,120	\$600	\$30,000	\$1,794,366
\$1,510,171	\$3,060	\$5,244	\$1,518,475	\$0	\$9,954	\$1,688,679
\$1,497,447	\$1,036	\$4,978	\$1,503,461	\$0	\$4,984	\$1,663,496
\$7,010	\$5,575	\$5,770	\$18,355	\$0	\$0	\$249,356
\$8,110	\$6,575	\$5,080	\$19,765	\$0	\$0	\$239,143
\$4,893	\$2,490	\$3,487	\$10,870	\$0	\$0	\$218,590
\$2,806	\$3,305	\$3,394	\$9,505	\$0	\$0	\$226,929
\$4,972	\$200	\$20,460	\$25,632	\$0	\$0	\$38,140
\$5,013	\$200	\$18,460	\$23,673	\$0	\$0	\$35,817
\$5,450	\$121	\$19,397	\$24,968	\$0	\$0	\$35,468
\$3,666	\$0	\$21,195	\$24,861	\$0	\$0	\$35,361
\$500	\$0	\$0	\$500	\$0	\$0	\$500
\$500	\$0	\$0	\$500	\$0	\$0	\$500
\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$0	\$0	\$0	\$0	\$0	\$0	\$0

Veterans

- 543-1 Shrewsbury portion of District Director salary \$12,508.
- 543-4 District Assessment \$4,672.
- 543-6 Financial Assistance is 75% reimbursed by Commonwealth.

Culture & Recreation – 1.97% of Total

Department	<1> Salaries - Professional Executive Admin	<2> Salaries - Secretarial and Clerical	<3> Salaries - All Other	<1-2-3> Salaries - Grand Total
610 Library				
RECOMMENDED FISCAL YEAR 2008	\$86,490	\$690,339	\$66,939	\$843,768
APPROPRIATED FISCAL YEAR 2007	\$80,046	\$656,306	\$64,178	\$800,530
EXPENDED FISCAL YEAR 2006	\$76,600	\$613,631	\$54,362	\$744,593
EXPENDED FISCAL YEAR 2005	\$55,464	\$611,557	\$53,625	\$720,646
650 Parks & Recreation				
RECOMMENDED FISCAL YEAR 2008	\$64,668	\$31,024	\$258,723	\$354,415
APPROPRIATED FISCAL YEAR 2007	\$62,568	\$29,965	\$226,416	\$318,949
EXPENDED FISCAL YEAR 2006	\$62,384	\$29,458	\$201,032	\$292,874
EXPENDED FISCAL YEAR 2005	\$61,977	\$28,469	\$266,716	\$357,162

Library Department

- 610-2 Does not reflect funds for Sunday hours.
- 610-1-9 Current funding level will require waiver in order to meet requirements for grant funding through the Massachusetts Board of Library Commissioners.

Parks & Recreation

- 650-3 Includes additional maintenance craftsman position that is shared with the Highway Department.
- 650-9 Includes \$55,000 for field maintenance at the Shrewsbury High School and Oak Middle School

Culture & Recreation – 1.97% of Total

<4> Contractual Services	<5> Supplies and Materials	<6> Other Expenses	<4-5-6> Expenses - Grand Total	<8> Equipment less Trade-In	<9> Separately Identified Appropriations	<1 to 9> Grand Total
\$144,479	\$196,805	\$3,315	\$344,599	\$7,000	\$0	\$1,195,367
\$120,332	\$175,000	\$3,171	\$298,503	\$10,500	\$0	\$1,109,533
\$108,052	\$153,032	\$2,067	\$263,151	\$1,793	\$0	\$1,009,537
\$105,555	\$189,513	\$2,042	\$297,110	\$4,712	\$0	\$1,022,468
\$45,775	\$37,050	\$7,105	\$89,930	\$7,000	\$61,800	\$513,145
\$42,175	\$35,850	\$7,135	\$85,160	\$3,800	\$43,000	\$450,909
\$46,681	\$31,993	\$5,443	\$84,117	\$12,679	\$14,559	\$404,229
\$40,243	\$30,766	\$5,703	\$76,712	\$4,758	\$1,027	\$439,659

DEBT AND INTEREST - 9.99% of Total

710 RETIREMENT OF DEBT								
LINE ITEM NO.	DEPARTMENT	BY TAXATION 2008	FROM LIGHT DEPT.	FROM CATV	TOTAL RECOMMENDED FISCAL 2008	APPR. FISCAL 2007	EXPENDED FISCAL 2006	EXPENDED FISCAL 2005
590010	SCHOOLS	\$537,500			\$537,500	\$541,850	\$546,900	\$505,000
590020	C.A.T.V.			\$355,000	\$355,000	\$355,000	\$355,000	\$355,000
590050	LIGHT*		\$77,500		\$77,500	\$78,150	\$73,100	\$70,000
590090	OPEN SPACE LAND ACQUISITION	\$155,000			\$155,000	\$155,000	\$155,000	\$155,000
590100	HIGH SCHOOL LAND ACQUISITION	\$120,000			\$120,000	\$120,000	\$120,000	\$120,000
590110	SENIOR CENTER	\$100,000			\$100,000	\$100,000	\$100,000	\$100,000
590120	TITLE V LOAN**	\$15,128			\$15,128	\$15,128	\$10,399	\$10,680
590130	ASSABET RIVER CONSORTIUM***	\$11,262			\$11,262	\$11,119	\$10,977	\$10,409
590140	NEW HIGH SCHOOL	\$3,075,000			\$3,075,000	\$3,075,000	\$3,075,000	\$3,075,000
590150	HIGH SCHOOL RENOVATIONS							\$105,000
590160	OPEN SPACE LAND ACQUISITION	\$110,000			\$110,000	\$110,000	\$115,000	\$115,000
590170	LIGHT DEPT UPGRADE		\$110,000		\$110,000	\$110,000	\$110,000	\$110,000
590190	OAK MIDDLE SCHOOL	\$370,000			\$370,000	\$370,000	\$370,000	
590200	NORTH SHORE SCHOOL (Parker Road)	\$85,000			\$85,000	\$85,000	\$85,000	
590210	FIRE DEPARTMENT ARIEL TRUCK					\$795,000		
710 DEBT TOTAL		\$4,578,890	\$187,500	\$355,000	\$5,121,390	\$5,921,247	\$5,126,376	\$4,731,089
751 INTEREST ON DEBT								
590010	SCHOOLS	\$153,950			\$153,950	\$170,205	\$199,028	293,050
590020	C.A.T.V.			\$114,370	\$114,370	\$129,635	\$144,545	159,455
590050	LIGHT*		\$6,845		\$6,845	\$9,189	\$13,117	21,650
590090	OPEN SPACE LAND ACQUISITION	\$84,203			\$84,203	\$90,868	\$97,377	103,888
590100	HIGH SCHOOL LAND ACQUISITION	\$69,060			\$69,060	\$74,220	\$79,260	84,300
590110	SENIOR CENTER	\$8,900			\$8,900	\$13,200	\$17,400	21,600
590130	ASSABET RIVER CONSORTIUM***	\$3,109			\$3,109	\$3,236	\$3,179	\$3,430
590140	NEW HIGH SCHOOL	\$2,213,750			\$2,213,750	\$2,336,750	\$2,475,125	\$2,613,500
590150	HIGH SCHOOL RENOVATIONS							\$2,100
590160	OPEN SPACE LAND ACQUISITION	\$68,200			\$68,200	\$72,600	\$77,675	\$82,850
590170	LIGHT DEPT UPGRADE		\$57,200		\$57,200	\$61,600	\$66,550	\$71,500
590190	OAK MIDDLE SCHOOL	\$249,704			\$249,704	\$260,573	\$413,521	
590200	NORTH SHORE SCHOOL (Parker Road)	\$37,722			\$37,722	\$40,219	\$65,534	
590210	FIRE DEPARTMENT ARIEL TRUCK					\$5,000		
751 INTEREST TOTAL		\$2,888,598	\$64,045	\$114,370	\$3,067,013	\$3,267,295	\$3,652,311	\$3,457,323
752 INTEREST ON TEMPORARY BORROWING								
590080	ANTICIPATION INTEREST							
752	TEMP. BORROWING****	\$449,323	\$39,889		\$489,212	\$329,893	\$466,650	505,576
GRAND TOTAL		\$7,916,811	\$291,434	\$469,370	\$8,677,615	\$9,518,435	\$9,245,337	\$8,693,988

* Municipal Office Building Addition

** To be Funded via Transfer for Title V Loan Repayment Account

*** To be Funded via Transfer from Sewer Surplus Account

**** \$243,322.22 Allen Land Purchase; \$206,000 Fire Facilities Project; \$39,888.89 Electric Cable & Appurtenances

Debt Service
Fiscal Year 2008 to Fiscal Year 2026

FISCAL YEAR	1996 (2005) \$10,000,000 FLORAL ST	1996 (2005) \$1,000,000 TOWN HALL	1999 \$5,300,000 CATV	1999 \$3,000,000 OPEN SPACE LAND PURCHASE	1999 \$2,400,000 HIGH SCHOOL LAND PURCHASE	1999 \$1,000,000 SENIOR CENTER	2000 \$86,947 TITLE V LOAN PROGRAM	2001 \$58,900,000 SENIOR HIGH SCHOOL	2001 \$2,000,000 OPEN SPACE LAND PURCHASE	2001 \$1,760,000 LIGHT PLANT
2008	\$ 691,449	\$ 84,345	\$ 469,370	\$ 239,203	\$ 189,060	\$ 108,900	\$ 4,831	\$ 5,288,750	\$ 178,200	\$ 167,200
2009	\$ 666,824	\$ 80,520	\$ 453,750	\$ 232,383	\$ 183,780	\$ 104,500	\$ 4,831	\$ 5,150,375	\$ 173,250	\$ 162,250
2010	\$ 642,304	\$ 76,890	\$ 432,775	\$ 225,408	\$ 178,380		\$ 4,831	\$ 4,996,625	\$ 167,750	\$ 156,750
2011	\$ 621,344		\$ 416,675	\$ 218,278	\$ 172,860		\$ 4,831	\$ 4,842,875	\$ 162,250	\$ 151,250
2012	\$ 594,606		\$ 400,400	\$ 211,070	\$ 167,280		\$ 4,831	\$ 4,689,125	\$ 156,750	\$ 145,750
2013-2026	\$ 2,032,413		\$ 750,750	\$ 588,725	\$ 467,400		\$ 33,807	\$ 35,283,375	\$ 1,056,000	\$ 758,950
	\$ 5,248,940	\$ 241,755	\$ 2,923,720	\$ 1,715,067	\$ 1,358,760	\$ 213,400	\$ 57,962	\$ 60,251,125	\$ 1,894,200	\$ 1,542,150

FISCAL YEAR	2004 \$286,611 CWMP	2004 \$105,896 TITLE V LOAN PROGRAM	2004 \$7,400,000 OAK MIDDLE SCHOOL	2004 \$1,250,000 NORTH SHORE SCHOOL ADDITION	2005 \$94,573 TITLE V LOAN PROGRAM	TOTAL DEBT SERVICE	DEBT SERVICE FUNDED FROM WITHIN THE TAX LEVY	DEBT SERVICE FUNDED FROM OUTSIDE THE TAX LEVY***	DEBT SERVICE FUNDED FROM NON TAX REVENUE	TOTAL DEBT SERVICE
	2008	\$ 14,370	\$ 5,568	\$ 619,704	\$ 122,722	\$ 4,729	\$ 8,188,401	\$ 300,767	\$ 7,137,221	\$ 750,413
2009	\$ 14,501	\$ 5,568	\$ 609,066	\$ 120,278	\$ 4,729	\$ 7,966,605	\$ 291,460	\$ 6,948,996	\$ 726,149	\$ 7,966,605
2010	\$ 14,717	\$ 5,568	\$ 597,966	\$ 117,728	\$ 4,729	\$ 7,622,421	\$ 181,958	\$ 6,744,203	\$ 696,260	\$ 7,622,421
2011	\$ 14,734	\$ 5,568	\$ 586,173	\$ 115,019	\$ 4,729	\$ 7,316,586	\$ 177,153	\$ 6,541,646	\$ 597,787	\$ 7,316,586
2012	\$ 14,988	\$ 5,403	\$ 573,685	\$ 112,100	\$ 4,729	\$ 7,080,717	\$ 171,561	\$ 6,333,055	\$ 576,101	\$ 7,080,717
2013-2026	\$ 134,650	\$ 55,668	\$ 6,138,207	\$ 758,306	\$ 66,199	\$ 48,124,450	\$ 961,547	\$ 45,362,879	\$ 1,800,024	\$ 48,124,450
TOTAL	\$ 207,960	\$ 83,343	\$ 9,124,801	\$ 1,346,153	\$ 89,844	\$ 86,299,180	\$ 2,084,447	\$ 79,067,999	\$ 5,146,734	\$ 86,299,180

*** Not adjusted for SBAB Reimbursement

900 - SCHOOL DEPARTMENT - 49.22% of TOTAL

LINE ITEM NO.	CLASSIFICATION	SCHOOL REQUEST 2008	RECOMMENDED FISCAL 2008	APPROP. FISCAL 2007	EXPENDED FISCAL 2006	EXPENDED FISCAL 2005
900-1	SALARIES - PROFES., -EXEC., -ADMIN.,	\$ 29,328,205		\$ 27,191,358	\$ 26,932,222	\$ 26,648,257
900-2	SALARIES - SECR. AND CLERICAL	\$ 1,041,332		\$ 912,627	\$ 969,524	\$ 884,629
900-3	SALARIES - ALL OTHER	\$ 3,798,395		\$ 3,288,360	\$ 2,907,469	\$ 2,801,118
900-4	CONTRACTUAL SERVICES	\$ 1,145,790		\$ 1,204,044	\$ 1,126,776	\$ 924,859
900-4G	TRANSPORTATION	\$ 3,365,321		\$ 2,952,278	\$ 2,576,487	\$ 2,285,807
900-5	EDUC. SUPPLIES, EQUIPMENT, & TEXTS	\$ 1,178,289		\$ 1,034,189	\$ 890,626	\$ 966,728
900-6	OTHER EXPENSES	\$ 342,924		\$ 278,174	\$ 258,943	\$ 297,346
900-7	OUT OF STATE TRAVEL	\$ -			\$ 500	\$ -
900-9	SEPARATELY IDENTIFIABLE APPROPRIATIONS					
900-9	TUITIONED OUT PUPILS	\$ 3,533,693		\$ 3,326,707	\$ 2,000,171	\$ 1,053,000
900-9	SCHOOL LUNCH	\$ -				\$ -
900-ST	SUB TOTAL 9	\$ 3,533,693		\$ 3,326,707	\$ 2,000,171	\$ 1,053,000
900-T	TOTAL	\$ 43,733,949	\$ 42,733,949 *	\$ 40,187,737	\$ 37,662,718	\$ 35,861,744

*Under the provisions of Proposition 2 1/2, the Finance Committee's recommendation for the School Department budget is based upon the total appropriation. The recommendation of the Finance Committee is subject to change as the Town's fiscal situation continues to develop. The Finance Committee's recommendation provides for a 6.34% increase in spending over Fiscal Year 2007.

Shrewsbury Public Schools
Shrewsbury, Massachusetts 01545

Anthony J. Bent
Superintendent

April 11, 2007

Stark Realities for the Shrewsbury Public Schools

2006-07: What Happened

The good news this year is the new leadership that has come forward in five key positions. Ellen Meyers is the new Director of Special Education/Pupil Personnel Services, Brian Reagan is our new High School Principal, Joseph Sawyer is the new Principal at Oak Middle School, Amy Clouter is the new Principal at Coolidge, and Todd Curtis is the new Principal at the Floral Street School. All indications are that Shrewsbury has hired (or promoted) five very talented administrators who are bringing fresh ideas and energy to their respective positions. Simply put, we are fortunate to have them!

The dismal side of the 2006-07 school year is the turn that the district took, and it is a very bad turn. The reduction of staff and program has reached unacceptable levels by any reasonable assessment. Allow me to summarize briefly the most serious casualties of the budget process last year:

Elementary	The elimination or reduction of reading teachers, librarians, technology teachers, curriculum specialists, and instructional aides.
Middle Schools	The elimination of foreign language and allied arts in 5 th grade, the reduction of team teachers (6), the reduction of curriculum support, and the implementation of 5 th grade study halls.
High School	Significantly heavier student loads for teachers and many more students forced into study halls because of program limitations (820 more students per seven -day cycle in first semester than last year).
All Schools	Less money for instructional materials than 5 years ago.

Despite the challenges that the budget presents, teachers are doing what the community would expect: they work harder and smarter to serve the children. However, the problems that they face are myriad. At the elementary level, the absence of one or two instructional aides may mean that schedules must be re-arranged for the day for many individuals, including the principal, in order to cover the basic management functions of the school. At Oak Middle School, 8th grade teachers must cope with the implications of average class sizes of 28, while

The Shrewsbury Public Schools, in partnership with the community, will provide students with the skills and knowledge for the 21st century, an appreciation of our democratic tradition, and the desire to continue to learn throughout life.

trying to meet the diverse needs of all students. At the high school, class sizes and student loads for teachers limit the work that they are able to assign.

The Hope for 2007-08: SMART Priorities

During the summer and fall, the administration and school committee spent considerable time trying to determine the most important priorities for the schools in the context of *No Child Left Behind* and the global economy that our students will confront as future workers. The following chart (in more detail in the budget book) outlines the thinking that we have brought to the task of providing a quality educational program that is both frugal in philosophy and efficient in implementation. The work of the principals and directors thus far in preparing the FY08 budget has been focused on the priorities listed below:

S	Safety and Security
M	Meet State and National Testing Mandates
A	Avoid Any New Parent Fees
R	Reduce Large Class Sizes (Grades 5-12)
T	Textbooks, Technology, and Instructional Materials

Two Options for FY08

The initial budget request presented to the school committee was \$44,443,420 - an increase of 10.6% over FY07. The school committee then directed the administration to look for reductions and lower the bottom line for presentation to the town as what would be needed to repair some of the damage that has been done to the school district in the last two years. Ultimately, the school committee voted a budget of \$43,733,949 - an increase of 8.8% over FY07.

In discussions with the town manager, it is understood that an 8.8% increase in the school budget is not feasible without a successful override of the tax levy. Consequently, the school committee has reviewed further reductions and considered additional fees to balance the overall municipal/school budget in the event of a failed override vote. The budget for schools at that point would be \$42,733,949 - an increase of 6.3% (the school committee has not taken that vote as of this writing). The school committee will be prepared to present a 6.3% budget at the town meeting. If the override question is successful, the school committee will request the additional \$1,000,000 (2.5%) as a supplemental budget to implement the educational program at \$43,733,949. The following chart summarizes the development of the budget requests.

Budget Requests	Amount	Percent Increase
Initial Budget for FY08	\$44,443,420	10.6%
Revised/Voted Budget Request for FY08	\$43,733,949	8.8%
Failed Override Budget for FY08	\$42,733,949	6.3%

Sincerely,

Anthony J. Bent

OPERATING SUPPORT - 10.28% OF TOTAL

CLASSIFICATION	TOTAL RECOMMENDED FISCAL 2008	APPRO. FISCAL 2007	EXPENDED FISCAL 2006	EXPENDED FISCAL 2005
UNEMPLOYMENT COMPENSATION INSURANCE	\$ 100,000	\$ 300,000	\$ 64,411	\$ 43,766
GROUP HEALTH AND LIFE INSURANCE	\$ 6,940,000	\$ 6,075,000	\$ 5,374,673	\$ 5,529,698
MEDICARE	\$ 610,000	\$ 645,000	\$ 534,477	\$ 512,640
PRINTING AND POSTAGE	\$ 120,000	\$ 109,570	\$ 90,703	\$ 87,986
GASOLINE AND OIL	\$ 360,000	\$ 285,000	\$ 268,090	\$ 230,958
RADIO MAINTENANCE	\$ 10,425	\$ 10,425	\$ 10,425	\$ 10,421
MEMORIAL DAY	\$ 3,195	\$ 1,800	\$ 1,293	\$ 1,800
GENERAL INSURANCE	\$ 680,000	\$ 632,500	\$ 477,320	\$ 482,845
NON-CONTRIBUTORY PENSIONS	\$ 3,752	\$ 3,752	\$ 3,751	\$ 4,067
OUT OF STATE TRAVEL	\$ -	\$ -	\$ -	\$ -
EMPLOYEE ASSISTANCE PROGRAM	\$ 4,000	\$ 4,000	\$ 3,980	\$ 3,980
WAREP PAYMENT	\$ 5,000	\$ 1,000	\$ -	\$ -
TELECOM & NETWORK EQUIPMENT	\$ 5,000	\$ 5,000	\$ 143	\$ 3,252
BILLS OF PRIOR YEAR	\$ -	\$ -	\$ 16,655	\$ 508
AMBULANCE CONTRACT	\$ 82,000	\$ 70,422	\$ 67,716	\$ 66,015
OPERATING SUPPORT TOTAL	\$ 8,923,372	\$ 8,143,469	\$ 6,913,637	\$ 6,977,936

GRAND TOTAL ALL DEPARTMENT BUDGETS FOR FISCAL 2008 = \$86,822,054*

2007	APPROPRIATED	\$82,431,365
2006	EXPENDED	\$76,202,304
2005	EXPENDED	\$72,697,863
2004	EXPENDED	\$69,044,570
2003	EXPENDED	\$63,786,242

* Includes the amendment that will be proposed by the Personnel Board to fund adjustments in the various pay and classification schedules for the various municipal departments

ARTICLE 8

To see if the Town will raise such additional sums of money by tax as may be deemed necessary to supplement said sums raised under Article 7 of this warrant to pay Town debts and charges and appropriate said additional sums as they may see fit.

Motion: I move that the Town raise the sum of \$1,816,166 to supplement said sums raised under Article 7 of this warrant for various town departments as follows:

Department	Account	Amount	Purpose
Town Manager	Salaries – 03	\$60,037	To fund the new PAT 18 position of Asst to the Town Manager for Personnel
	New Equipment – 08	\$5,000	To fund office furniture & equipment for new position
Department Total		\$65,037	
Finance Committee	Reserve Fund – 09	\$100,000	Additional funding for Reserve Fund due to cutbacks among the various departmental budgets
Department Total		\$100,000	
Public Buildings	Salaries – 03	\$44,464	To fund new W-8 HVAC Technician position
	Expenses 04-05-06	\$50,000	To fund electricity and natural gas expenses
	Major Building Repairs – 09	\$25,000	To increase funding for miscellaneous buildings repairs
Department Total		\$119,464	
Police	Salaries – 03	\$65,234	To fund new sergeant position
	Salaries – 03	\$46,360	To fund new patrol officer position
	Salaries – 03	\$46,360	To fund new patrol officer position
	Expenses 04-05-06	\$5,000	To fund departmental expenses
Department Total		\$162,954	
Fire	Expenses 04-05-06	\$5,000	To fund departmental expenses
Department Total		\$5,000	
Highway	Salaries – 03	\$38,711	To fund new heavy equipment operator position
	Expenses 04-05-06	\$50,000	To fund snow and ice control expenses
Department Total		\$88,711	
Council on Aging	Salaries – 01	\$2,500	Move funding from formula grant to tax levy
	Salaries – 02	\$2,500	Move funding from formula grant to tax levy
Department Total		\$5,000	

Library	Salaries – 03	\$13,038	To fund additional staff hours via part time employees
	Expenses 04-05-06	\$5,462	To fund additional programming, materials and building expenses
	New Equipment – 08	\$1,500	To fund PC replacement
	Department Total	\$20,000	
Parks & Recreation	Fencing – 09	\$20,000	To replace fencing and guardrail
	Department Total	\$20,000	
School Budget	Salaries and Expenses	\$1,000,000	To fund additional programmatic expenses
	Department Total	\$1,000,000	
Unclassified	Group Health and Life Insurance	\$210,000	To fund health insurance for additional employees
	Medicare Employer Match	\$20,000	To fund Medicare expenses for additional employees
	Department Total	\$230,000	
	Total Supplemental Budget	\$1,816,166	

This article seeks additional funding for the above listed departments to originate from the additional levy capacity made available from the successful override question being passed on May 1, 2007. The above proposal is under review of the Finance Committee at the time of printing.

Recommendation to be made at Town Meeting.

ARTICLE 9

To see if the Town will raise and appropriate a sum of money for a new stabilization fund created pursuant to General Laws Chapter 40, Section 5B to be used to fund future salary, operating and capital costs of the Town departments.

Motion: I move that the Town raise the sum of \$ _____ to create a Stabilization Fund pursuant to General Laws Chapter 40, Section 5B to be used to fund future salary, operating and capital costs of the Town departments.

This article seeks to create a new Stabilization Fund to be used in future years to fund future salary, operating and capital costs of the various Town Departments. As of this printing the value of this article was under development and is subject to the successful override question being passed on May 1, 2007.

Recommendation that the fund be created with a dollar amount to be determined. Additional recommendation to be made at Town Meeting.

ARTICLE 10

To see if the Town will raise and appropriate or transfer from available funds in the Treasury such sums of money as may be deemed necessary to fund the costs associated with the adoption of an Omnibus Capital Budget for the fiscal period beginning July 1, 2007.

Motion: I move that the Town raise the sum of \$1,268,000.00, transfer the sum of \$200,000.00 from the Stabilization Fund and transfer the sum of \$140,000.00 from the Sewer Surplus Account to fund the costs associated with the adoption of an Omnibus Capital Budget for the fiscal period beginning July 1, 2007 as follows:

Department	Item/Project	Amount	Funding Source	Explanation/Comment
Fire Department	Radio Tower Project - Masonic Property	\$13,000	Taxation	Funding to move equipment off of water tanks.
Highway Department	Improvements to Public Ways	\$150,000	Taxation	Annual appropriation for general street reconstruction. Present balance on account is \$ 287,927.
	Replace Street Sweeper	\$141,000	Taxation	Replace 1997 Elgin Street Sweeper
	Replace 3/4 Ton Pickup #2	\$34,000	Taxation	Replace 1995 3/4 Ton Pickup; 2000 3/4 Ton Pickup that is now Truck #2 becomes Truck #26
Police Department	Replace Marked Cruiser	\$28,000	Taxation	Replaces marked 2004 Ford Crown Victoria cruiser
	Replace Marked Cruiser	\$28,000	Taxation	Replaces marked 2004 Ford Crown Victoria cruiser
	Replace Marked Cruiser	\$28,000	Taxation	Replaces marked 2004 Ford Crown Victoria cruiser
	Modular Office Unit	\$200,000	Stabilization Fund	Install office modular unit behind existing station
	Replace Unmarked Cruiser	\$28,000	Taxation	Replaces 1999 Ford Taurus unmarked cruiser.
	Replace Investigative Video Equipment	\$10,000	Taxation	Upgrade investigative video equipment
	Dispatch Radio Upgrade	\$55,000	Taxation	Upgrade radio consoles and base radios purchased in 1980's to accommodate E-911 upgraded system and other enhancements.
Public Buildings	Update System Wide Facility Study	\$65,000	Taxation	Last facility study was K-12 and was completed in 1997
	Power wash & Repoint Beal School	\$76,000	Taxation	Some exterior mortar joints have deteriorated and need repair.
	Replace Paton School Floor Covering	\$80,000	Taxation	Replacement in all classrooms from tile to 2/3rds carpet; 1/3rd tile. This is a two year project.
Parks Department	Replace Dean Park Softball Lights	\$100,000	Taxation	Existing lights approximately 30 years old.

	Dean Park Parking Lot Paving	\$65,000	Taxation	Begin process of repaving in Dean Park.
Sewer Department	I & I Removal Project	\$100,000	Sewer Use	Ongoing project to find and eliminate infiltration and inflow into the system.
	Replace 1 Ton Pickup/Utility	\$40,000	Sewer Use	Replace 1999 Pickup with Utility Body
Water Department	Replace 1 Ton Pickup/Utility	\$42,000	Taxation	Replacement of 1999 Pickup with Utility Body
	Inspection, Repair and Painting - Browning Road Tank	\$325,000	Taxation	Exterior last painted in mid 1990's; interior to also be painted this time.
		\$1,608,000		

The above represents the Capital Budget for FY 2008 for all Town Departments that is the result of the review of the Fiscal Years 2008-2013 Capital Budget. Due to the current fiscal climate a number of projects submitted for funding in FY 2008 are not being presented for funding. The above in addition to Articles 20, 21, 22, 23, 24 and 25 represent the sum total of capital projects that the Finance Committee recommends for funding for FY 2008. Note, this proposed Capital Budget is subject to change based on the fiscal situation as it develops. The balance in the Stabilization Fund is \$577,824 and the balance in the Sewer Surplus Account is \$4,444,661.

Recommendation to be made at Town Meeting.

ARTICLE 11

To see if the Town will transfer a sum of money from the Sale of Cemetery Lots account to the Cemetery Department for the care, improvement, embellishment or enlargement of the Cemetery.

Motion: I move that the Town transfer the sum of \$18,000.00 from the Sale of Cemetery Lots Account to the Cemetery Department for the care, improvement and embellishment or enlargement of the cemetery.

Annually the Town Meeting transfers funds from this account to offset the salary expenses associated with the operation of the cemetery.

Recommended by the Finance Committee.

ARTICLE 12

To see if the Town will raise and appropriate the necessary sum of money to pay departmental bills contracted in prior years.

Motion to be made at Town Meeting.

Recommendation to be made at Town Meeting.

ARTICLE 13

To hear and act upon the report of the Board of Selectmen in laying out and making public the following streets, in whole or in part, as shown on plans filed in the office of the Town Clerk, and authorize the Selectmen to acquire by eminent domain an easement therein for all the purposes of a Town way and all necessary drainage easements.

STREETS

SUBDIVISION

- | | | |
|----|--------------------|----------------------|
| 1. | BOSTON HILL CIRCLE | BOSTON HILL ESTATES |
| 2. | CLARK WAY | COSMOPOLITAN ESTATES |
| 3. | PARK GROVE LANE | PARK GROVE FARM |

Motion: I move that the Town accept the report of the Board of Selectmen in laying out and making public the following streets, in whole or in part, as shown on plans filed in the office of the Town Clerk.

STREETS

SUBDIVISION

- | | | |
|----|--------------------|----------------------|
| 1. | BOSTON HILL CIRCLE | BOSTON HILL ESTATES |
| 2. | CLARK WAY | COSMOPOLITAN ESTATES |
| 3. | PARK GROVE LANE | PARK GROVE FARM |

These streets or portions of streets have been constructed to Town standards by developers. They are ready for acceptance as public ways. Note: the list of streets may be reduced in number if the streets are not fully completed by Town Meeting.

Recommended by the Finance Committee.

ARTICLE 14

To see if the town will vote to accept a certain parcel of land located in the Town of Shrewsbury, County of Worcester, Commonwealth of Massachusetts, more commonly known as Parcel D and Parcel E in Noble Oak Estates Subdivision, or to take any other action in relation thereto.

Motion: I move that the Town vote to accept certain parcels of land located in the Town of Shrewsbury, County of Worcester, Commonwealth of Massachusetts, more commonly known as Parcel D and Parcel E in Noble Oak Estates Subdivision described as follows:

Parcel D

A certain parcel of land situated in the Town of Shrewsbury, Worcester County, Massachusetts,

being shown as "Parcel D," on a plan of land entitled "Owner: Town of Shrewsbury, Street Acceptance Plan of Jane Street in Shrewsbury, MA.; Scale: 1"=40'; Dated July 25, 2005; prepared by GCG Associates, Inc., Wilmington, MA.; Plan No. 2 of 2," and recorded with the Worcester District Registry of Deeds in Plan Book _____, Plan _____ and being more particularly described as follows:

BEGINNING on the northwesterly portion of the cul-de-sac of the Jane Street right of way at a point;
THENCE N65°51'51"W, 64.75 feet to a point;
THENCE S25°17'23"W, 12.00 feet to a point;
THENCE S65°51'51"E, 99.63 feet to a granite bound on the westerly sideline of Jane Street;
THENCE Northwesterly, 37.35 feet along Jane Street cul-de-sac being a non-tangent curve to the right having a radius of 56.00 feet to the point of

beginning. Said Parcel D contains 910 square feet of land more or less. Said Parcel D is also shown on a plan of land entitled Noble Oak Estates, Definitive Subdivision of Land in Shrewsbury, Massachusetts, dated October 29, 1999, recorded at Plan Book 760, Page 72.

This instrument does not create any new boundaries.

This conveyance does not constitute all or substantially all of the assets of the Grantor. Said Parcel D being a portion of the premises conveyed to Grantor by deed recorded with the Worcester District Registry of Deeds at Book 23231, Page 115. For Certificate of Vote of Franklin Farms, G.P., Inc., see Book 23831, Page 025.

Parcel E

A certain parcel of land situated in the Town of Shrewsbury, Worcester County, Massachusetts, being shown as "Parcel E," on a plan of land entitled "Owner: Town of Shrewsbury, Street Acceptance Plan of Jane Street in Shrewsbury, MA.: Scale: 1"=40'; Dated July 25, 2005; prepared by GCG Associates, Inc., Wilmington, MA.: Plan No. 2 of 2," and recorded with the Worcester District Registry of Deeds in Plan Book _____, Plan _____ and being more particularly described as follows:

BEGINNING at a granite bound on the most westerly portion of Parcel E on the northeasterly sideline of the Adams Road right of way;

THENCE S62°29'46"E, 36.90 feet along said sideline of Adams Road to a granite bound being a point of curvature;

THENCE Southeasterly and northeasterly, 30.31 feet along a curve to the left having a radius of 20.00 feet to an iron rod;
THENCE N30°39'58"E, 8.17 feet to a drill hole;
THENCE N17°42'52"W, 56.42 feet along a stonewall to an iron pipe at most northerly portion of Parcel E;
THENCE S72°17'08"W, 25.00 feet to a concrete bound;
THENCE S27°30'14"W, 49.06 feet to the point of beginning; Said Parcel E contains 2,805 square feet of land, more or less. Said Parcel E is also shown on a plan of land entitled Noble Oak Estates, Definitive Subdivision of Land in Shrewsbury, Massachusetts, dated October 29, 1999, recorded at Plan Book 760, Page 72.

This instrument does not create any new boundaries

This conveyance does not constitute all or substantially all of the assets of the Grantor.

Said Parcel E being a portion of the premises conveyed to Grantor by deed recorded with the Worcester District Registry of Deeds at Book 23231, Page 115. For Certificate of Vote of Franklin Farms, G.P., Inc., see Book 23831, Page 025.

These two parcels are part of the Noble Oaks Subdivision. Parcel D is .02 acres in size and provides public access from Jane Street to an adjacent Town-owned open space parcel. Parcel E is .06 acres in size. The sewer pumping station that services Nobel Oaks and a portion of the Prospect Hill (Shrewsbury Hunt) Subdivision is located on this parcel.

Recommended by the Finance Committee.

ARTICLE 15

To see if the town will vote to accept a sewer easement along Route 140 Grafton Street in the vicinity of 29 Grafton Circle, or to take any other action in relation thereto.

Motion: I move that the Town vote to accept a sewer easement along Route 140 Grafton Street in the vicinity of 29 Grafton Circle as shown on a plan entitled "Easement Plan for

MJ & KJ Realty LLC" drawn by Jarvis Land Survey, Inc., dated 08/07/06 and being more particularly described as follows:

Beginning at a point at the northwesterly corner of the easement on the easterly side of Grafton Circle.

THENCE N 82°07'15" E, a distance of 21.77' to a point;
THENCE S 31°07'35" E, a distance of 171.70' to a point;

THENCE a curve to the right with a radius of 1,060.06', a distance of 761.26' to a point;
 THENCE S 10°01'10" W, a distance of 56.52' to a point;
 THENCE a curve to the left with a radius of 5,060.00', a distance of 20.05' to a point;
 on the easterly side of Grafton Circle.
 THENCE N 10°01'10" E, by Grafton Circle a distance of 57.94' to a point;
 THENCE a curve to the left with a radius of 1,040.06', a distance of 746.90' by Grafton Circle to a point;
 THENCE N 31°07'35" W, a distance of 180.29' by Grafton Circle to the POINT OF BEGINNING;
 CONTAINING 19,746 Sq. Ft. more or less

This sewer easement is for the low pressure sewer force main that services approximately ten (10) parcels near the Route 140 and 9 intersection. The sewer easement is 19,746 square feet in size and is being donated to the Town.

Recommended by the Finance Committee

ARTICLE 16

To see if the Town will accept the provisions of Chapter 43D of the Massachusetts General Laws as amended pursuant to Section 11 of Chapter 205 of the Acts of 2006, and to approve the filing of a formal proposal with the Interagency Permitting Board for the designation as an overlay for land at 384-386 South Street (Plate 42, Plot 11), or to take any other action in relation thereto.

Motion: I move that the Town accept the provisions of Chapter 43D of the Massachusetts General Laws as amended pursuant to Section 11 of Chapter 205 of the Acts of 2006, and to approve the filing of a formal proposal with the Interagency Permitting Board for the designation as an overlay for land at 384-386 South Street (Plate 42, Plot 11).

Chapter 43D was passed by the Commonwealth of Massachusetts in August of 2006 as an economic development tool. The designation of 43D is parcel site specific and a separate vote for each site must be taken by Town Meeting. This vote is specific to the Allen property

purchased by the Town five years ago. If accepted, the Town must agree to issue a decision on all local permits within six months of the filing date. The permitting authority does not have to grant the permit, it simply must render a decision within 180 days. In exchange, the Town is eligible to apply for up to \$150,000 in grant assistance to make the parcel more enticing for private investment. The funds will be used to conduct a master plan, traffic analysis, infrastructure improvement analysis, and geotechnical analysis of the property. The 43D designation also puts the site in a priority status for infrastructure improvement grant programs available through the State. The State will also actively market the site through it's business development agencies.

Recommended by the Finance Committee

ARTICLE 17

To see if the town will vote to accept the provisions of General Laws Chapter 40, Section 22F which deal with the setting of fees and charges, or to take any other action in relation thereto.

Motion: I move that the Town accept the provisions of Chapter 40, Section 22F of the Massachusetts General Laws which deal with the setting of fees and charges.

Acceptance of Chapter 40, Section 22F will allow for fees and charges to be set by individual Boards, Committees and Commissions as is the current practice.

Recommended by the Finance Committee.

ARTICLE 18

To see if the town will vote pursuant to General Laws Chapter 30B, Section 12, to authorize the School Department to issue contracts for a period of up to five (5) years for busing and pupil transportation services, or to take any other action in relation thereto.

Motion: I move that the Town vote pursuant to General Laws Chapter 30B, Section 12, to authorize the School Department to issue

contracts for a period of up to five (5) years for busing and pupil transportation services.

contracts will prove to be more beneficial than the current three year terms.

Currently such contracts are issued for a period of three years. It is believed that longer term

Recommended by the Finance Committee.

**ARTICLE 19
Stormwater Management By-Law**

To see if the Town will vote to: (a) amend the General Bylaws by adding Article 21: Stormwater Management Bylaw; (b) authorize the Board of Sewer Commissioners to execute the Stormwater Management Bylaw and any documents relating thereto and to take such actions as are necessary or appropriate to implement those documents; (c) authorize the Board of Sewer Commissioners to approve and certify proposed projects; and (d) authorize the Board of Sewer Commissioners to enforce Article 21: Stormwater Management Bylaw through the process of non-criminal disposition as provided for in General Laws Chapter 40, Section 21D, or to take any other action in relation thereto.

Motion: I move the Town vote to amend the General By-Laws by adding the following new Article:

**ARTICLE 21
Stormwater Management By-Law**

Section 1. Purpose.

A. The purposes of this Stormwater Management By-Law are, among other purposes, to safeguard the public health, safety and welfare; to improve stream health and environmental conditions; to protect the Town of Shrewsbury's water bodies and groundwater from further negative impacts of stormwater runoff; to reduce contamination of stormwater runoff; to protect aquatic and wildlife habitat; to comply with Federal and State regulatory mandates of the National Pollutant Discharge Elimination System Program; and to reduce flooding. The following conditions have been identified as contributors to the challenges of stormwater management.

- 1. Increased and contaminated stormwater runoff is a major cause of impairment of water quality and flow in lakes, ponds, streams, rivers, wetlands and groundwater; contamination of drinking water supplies; alteration or destruction of aquatic and wildlife habitat; and flooding.**
- 2. Regulation of illicit connections and discharges to the municipal storm drain system is necessary for the protection of the Town's water bodies and groundwater, and to safeguard the public health, safety, welfare and the environment.**
- 3. Regulation of discharges to the municipal separate storm sewer system (MS4) is necessary for the protection of the Town's water bodies and groundwater, and to safeguard the public health, safety, welfare and the environment. Increased and contaminated stormwater runoff associated with developed land uses and the accompanying increase in impervious surface are major causes of impairment of water quality and flow in lakes, ponds, streams, rivers, wetlands and groundwater.**

In particular, land disturbances can cause harmful impacts due to:

- (a) Soil erosion and sedimentation.**
- (b) Impairment of water quality and flow in lakes, ponds, streams, rivers, wetlands and groundwater.**

- (c) Contamination of drinking water supplies.
 - (d) Erosion of stream channels.
 - (e) Alteration or destruction of aquatic and wildlife habitat.
 - (f) Flooding.
 - (g) Overloading or clogging of municipal catch basins and municipal storm drain systems.
- B. Therefore, this Article 21 establishes stormwater management standards for the final conditions that result from development and redevelopment projects to minimize adverse impacts offsite and downstream which would be born by abutters, townspeople, and the general public. The objectives of Article 21 are as follows:**
1. To prevent pollutants from entering the Town’s municipal separate storm sewer system (MS4) and to minimize discharge of pollutants from the MS4.
 2. To prohibit illicit connections and unauthorized discharges to the MS4.
 3. To require the removal of all such illicit connections.
 4. To comply with state and federal statutes and regulations relating to stormwater discharges.
 5. To establish the legal authority to ensure compliance with the provisions of Article 21 through inspection, monitoring, and enforcement.
 6. To require practices to control the flow of stormwater from new and redeveloped sites into the Town’s municipal storm drain system in order to prevent flooding and erosion.
 7. To protect groundwater and surface water from degradation and promote groundwater recharge and infiltration.
 8. To ensure adequate long-term operation and maintenance of structural stormwater best management practices (BMPs) so that they work as designed.
 9. To require practices that eliminate soil erosion and sedimentation and control the volume and rate of stormwater runoff resulting from land disturbances.
 10. To ensure that soil erosion and sediment control measures and stormwater runoff control practices are incorporated into the site planning and design process and are implemented and maintained.
 11. To require practices to control waste such as discarded building materials, concrete truck washout, chemicals, litter, and sanitary waste at the construction site that may cause adverse impacts to water quality.
 12. To establish the Town’s legal authority to ensure compliance with the provisions of Article 21 through inspection, monitoring, and enforcement.

Section 2. Definitions.

For the purposes of this By-Law, the following shall mean:

ABUTTER – The owner(s) of land abutting the activity

ALTERATION OF DRAINAGE CHARACTERISTICS – Any activity on an area of land that changes the water quality, force, direction, timing or location of runoff flowing from the area. Such changes include: change from distributed runoff to confined, discrete discharge; change in the volume of runoff from the area; change in the peak rate of runoff from the area; and change in the recharge to groundwater on the area.

APPLICANT – Any person, individual, partnership, association, firm, company, corporation, trust, authority, agency, department, or political subdivision, of the Commonwealth of Massachusetts or the Federal government to the extent permitted by law requesting a Stormwater Management Permit for proposed land disturbances.

APPLICANT’S TECHNICAL REPRESENTATIVE – A Registered Professional Engineer (P.E.) hired by the applicant to certify that design and construction are completed in accordance with the applicable local, state, and federal stormwater requirements.

AUTHORIZED ENFORCEMENT AGENCY – The Board of Sewer Commissioners (hereinafter the Board), its employees, officers, or agents designated to enforce Article 21.

BEST MANAGEMENT PRACTICE (BMP) – An activity, procedure, restraint, or structural improvement that helps to reduce the quantity or improve the quality of stormwater runoff.

BY-LAW – Refers to Article 21, Stormwater Management Bylaw of the “General By-Laws of the Town of Shrewsbury”.

CERTIFIED PROFESSIONAL IN EROSION AND SEDIMENT CONTROL (CPESC) – An individual who holds a current certification from the Soil and Water Conservation Society in cooperation with the American Society of Agronomy.

CLEAN WATER ACT – The Federal Water Pollution Control Act (33 U.S.C. § 1251 et seq.) as hereafter amended.

CLEARING – Any activity that removes the vegetative surface cover.

DEVELOPMENT – The modification of land to accommodate a new use or expansion of use, usually involving construction.

DISCHARGE OF POLLUTANTS – The addition from any source of any pollutant or combination of pollutants into the municipal storm drain system or into the waters of the United States or Commonwealth of Massachusetts from any source.

EROSION – The wearing away of the land surface by natural or artificial forces such as wind, water, ice, gravity, or vehicle traffic and the subsequent detachment and transportation of soil particles.

EROSION AND SEDIMENT CONTROL PLAN – A document containing narrative, drawings, and details developed by a Registered Professional Engineer (P.E.) or a Certified Professional in Erosion and Sediment Control (CPESC), which includes BMPs, or equivalent measures designed to control surface runoff, erosion and sedimentation during pre-construction and construction related land disturbances. The plan is required as part of the application for a Stormwater Management Permit.

GRADING – Changing the level or shape of the ground surface.

GROUNDWATER – Water beneath the surface of the ground.

ILLCIT CONNECTION – A surface or subsurface drain or conveyance, which allows an illicit discharge into the municipal storm drain system, including without limitation sewage, process wastewater, or wash water and any connections from indoor drains, sinks, or toilets, regardless of whether said connection was previously allowed, permitted, or approved before the effective date of this bylaw.

ILLCIT DISCHARGE – Direct or indirect discharge to the municipal storm drain system that is not composed entirely of stormwater, except as exempted in Section 9. The term does not include a discharge in compliance with a NPDES Stormwater Discharge Permit or a Surface Water Discharge Permit, or resulting from fire fighting activities exempted pursuant to Section 9.

IMPERVIOUS SURFACE – Any material or structure on or above the ground that prevents water infiltrating the underlying soil. Impervious surface includes without limitation roads, paved parking lots, sidewalks, and rooftops.

LAND DISTURBANCE – Any action that causes a change in the position, location, or arrangement of soil, sand, rock, gravel, or similar earth material.

MASSACHUSETTS STORMWATER MANAGEMENT POLICY – The Policy issued by the Department of Environmental Protection, and as amended, that coordinates the requirements prescribed by state regulations promulgated under the authority of the Massachusetts Wetlands Protection Act G.L. c. 131 § 40 and Massachusetts Clean Waters Act G.L. c. 21, § 23-56. The Policy addresses stormwater impacts through implementation of performance standards to reduce or prevent pollutants from reaching water bodies and control the quantity of runoff from a site.

MUNICIPAL SEPARATE STORM SEWER SYSTEM (MS4) or MUNICIPAL STORM DRAIN SYSTEM – The system of conveyances designed or used for collecting or conveying stormwater, including any road with a drainage system, street, gutter, curb, inlet, piped storm drain, pumping facility, retention or detention basin, natural or man-made or altered drainage channel, reservoir, and other drainage structure that together comprise the storm drain system owned or operated by the Town.

NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM (NPDES) STORMWATER DISCHARGE PERMIT – A permit issued by United States Environmental Protection Agency or jointly with the Commonwealth that authorizes the discharge of pollutants to waters of the United States.

NON-STORMWATER DISCHARGE – Discharge to the municipal storm drain system not composed entirely of stormwater.

OWNER – A person with a legal or equitable interest in property.

PERSON – An individual, partnership, association, firm, company, trust, corporation, agency, authority, department or political subdivision of the Commonwealth of Massachusetts or the federal government, to the extent permitted by law, and any officer, employee, or agent of such person.

POINT SOURCE – Any discernible, confined, and discrete conveyance, including but not limited to, any pipe, ditch, channel, tunnel, conduit, well, discrete fissure, or container from which pollutants are or may be discharged.

POLLUTANT – Any element or property of sewage, agricultural, industrial or commercial waste, runoff, leachate, heated effluent, or other matter whether originating at a point or nonpoint source, that is or may be introduced into any sewage treatment works or waters of the Commonwealth of Massachusetts. Pollutants shall include without limitation:

A. Paints, varnishes, and solvents;

- B. Oil and other automotive fluids;
- C. Non-hazardous liquid and solid wastes and yard wastes;
- D. Refuse, rubbish, garbage, litter, or other discarded or abandoned objects, ordnances, accumulations and floatables;
- E. Pesticides, herbicides, and fertilizers;
- F. Hazardous materials and wastes; sewage, fecal coliform and pathogens;
- G. Dissolved and particulate metals;
- H. Animal wastes;
- I. Rock, sand, salt, soils;
- J. Construction wastes and residues; and
- K. Noxious or offensive matter of any kind.

PRE-CONSTRUCTION – All activity in preparation for construction.

PROCESS WASTEWATER – Water which, during manufacturing or processing, comes into direct contact with or results from the production or use of any material, intermediate product, finished product, or waste product.

RECHARGE – The process by which groundwater is replenished by precipitation through the percolation of runoff and surface water through the soil.

REDEVELOPMENT – Development, rehabilitation, expansion, demolition, or phased projects that disturb the ground surface or increase the impervious area on previously developed sites.

RESIDENTIAL PROPERTY OWNER – An owner that has established primary residency in a single family residential property.

RUNOFF – Rainfall, snowmelt, or irrigation water flowing over the ground surface.

SEDIMENT – Mineral or organic soil material that is transported by wind or water, from its origin to another location; the product of erosion processes.

SEDIMENTATION – The process or act of deposition of sediment.

SITE – Any lot or parcel of land or area of property where land disturbances are, were, or will be performed.

SOIL – Any earth, sand, rock, gravel, or similar material.

STORMWATER – Stormwater runoff, snowmelt runoff, and surface water runoff and drainage.

STORMWATER MANAGEMENT PLAN – A plan required as part of the application for a Stormwater Management Permit.

STORMWATER UTILITY – A special assessment district set up to generate funding specifically for stormwater management. Users within the district pay a stormwater fee and the revenue generated directly supports operation, maintenance, and upgrade or expansion of existing storm drain systems; development of drainage studies, plans, flood control measures, and water-quality programs;

administrative costs; and construction of capital improvement projects, and purchase of all equipment necessary for the installation, operation and maintenance of the system.

STREAM – A body of running water, including brooks, creeks, and other water courses, which moves in a definite channel in the ground due to a hydraulic gradient. A portion of a stream may flow through a culvert, is naturally obscured, or beneath a bridge. A stream's flow may be intermittent (i.e., does not flow throughout the year), or perennial.

SURFACE WATER DISCHARGE PERMIT – A permit issued by the Department of Environmental Protection (DEP) pursuant to 314 CMR 3.00 that authorizes the discharge of pollutants to waters of the Commonwealth of Massachusetts.

TOXIC OR HAZARDOUS MATERIAL OR WASTE – Any material, which because of its quantity, concentration, chemical, corrosive, flammable, reactive, toxic, infectious or radioactive characteristics, either separately or in combination with any substance or substances, constitutes a present or potential threat to human health, safety, welfare, or to the environment. Toxic or hazardous materials include any synthetic organic chemical, petroleum product, heavy metal, radioactive or infectious waste, acid and alkali, and any substance defined as Toxic or Hazardous under G.L. Ch.21C and Ch.21E, and the regulations at 310 CMR 30.000 and 310 CMR 40.0000.

WASTEWATER – Any sanitary waste, sludge, or septic tank or cesspool overflow, and water that during manufacturing, cleaning or processing, comes into direct contact with or results from the production or use of any raw material, intermediate product, finished product, byproduct or waste product.

WATERCOURSE – A natural or man-made channel through which water or a stream of water flows, including a river, brook or underground stream.

WATERS OF THE COMMONWEALTH OF MASSACHUSETTS – All waters within the jurisdiction of the Commonwealth of Massachusetts, including, without limitation, rivers, streams, lakes, ponds, springs, impoundments, estuaries, wetlands, coastal waters, and groundwater.

WETLANDS – Coastal and freshwater wetlands, including wet meadows, marshes, swamps, and bogs, as defined and determined pursuant to G.L. c. 131, § 40 and 310 CMR 10.00 et seq.

Section 3. Applicability.

Article 21 shall apply to flows entering the municipal storm drain system and construction activities that result in a land disturbance equal to or greater than one acre of land or will disturb less than one acre of land but is part of a larger common plan of development. The activities prohibited from the municipal storm drain system are illicit discharge, illicit connection, and obstruction. Section 8 further identifies the prohibited activities.

No person may undertake a construction activity, including clearing, grading, and excavation that results in a land disturbance that will disturb equal to or greater than one acre of land or will disturb less than one acre of land but is part of a larger common plan of development or sale that will ultimately disturb equal to or greater than one acre of land draining to the Town MS4 without a Stormwater Management Permit from the Board. The method for obtaining a Stormwater Management Permit shall be published in the rules and regulations.

After the initial common plan construction activity is completed for a particular parcel, any subsequent development or redevelopment of that parcel would be regarded as a new plan of development. For example, after a house is built and occupied, any future construction on that lot (e.g., reconstructing after fire, adding a pool or parking area, etc.), would stand alone as a new common plan for purposes of calculating acreage disturbed to determine if a Stormwater

Management Permit is required. Construction activity does not include routine maintenance that is performed to maintain the original line and grade, hydraulic capacity, or the original purpose of the site; unless it exceeds one acre of soil disturbance.

Section 4. Authority.

Article 21 is adopted under the authority granted by the Home Rule Amendment of the Massachusetts Constitution and the Home Rule Procedures Act, and pursuant to the regulations of the federal Clean Water Act found at 40 CFR 122.34.

Nothing in this By-law is intended to replace the requirements of any other by-law that has been made or may be adopted by the Town of Shrewsbury.

Section 5. Responsibility for administration.

The Board of Sewer Commissioners (The Board) shall administer, implement and enforce Article 21, and any rules and regulations adopted thereunder. Any powers granted to or duties imposed upon the Board may be delegated in writing by the Board to employees or agents of the Authorized Enforcement Agency.

Section 6. Administration.

- A. The Board shall administer, implement, and enforce Article 21. Any powers granted to or duties imposed upon the Board may be delegated in writing by the Board to its employees and agents.
- B. Rules and Regulations. The Board may adopt, and periodically amend, rules and regulations relating to the procedures and administration of Article 21, by majority vote of the Board, after public notice and public hearing. Failure by the Board to promulgate such rules and regulations or a legal declaration of their invalidity by a court of law shall not act to suspend or invalidate the effect of Article 21.
- C. Stormwater Utility. The Board may adopt, through rules and regulations authorized by this Stormwater Management Bylaw, a Stormwater Utility pursuant to G.L. c.83, § 16 G.L. and c.40, § 1A. The Board shall administer, implement and enforce this Utility. Failure by the Board to promulgate such a Stormwater Utility through rules and regulations or a legal declaration of its invalidity by a court shall not act to suspend or invalidate the effect of this By-Law.

Section 7. Rules, Regulations, Permits, and Procedures.

The Board may promulgate rules and regulations to effectuate the purposes of Article 21. Failure by the Board to promulgate such rules and regulations shall not have the effect of suspending or invalidating Article 21.

Section 8. Prohibited activities.

- A. Illicit Discharges. No person shall dump, discharge, cause or allow to be discharged any pollutant or non-stormwater discharge into the municipal separate storm sewer system (MS4), into a watercourse, or into the waters of the Commonwealth of Massachusetts.
- B. Illicit Connections. No person shall construct, use, allow, maintain or continue any illicit connection to the municipal storm drain system, regardless of whether the connection was permissible under applicable law, regulation or custom at the time of connection.

- C. **Obstruction of Municipal Storm Drain System.** No person shall obstruct or interfere with the normal flow of stormwater into or out of the municipal system without prior written approval from the Board.

Section 9. Exemptions

The non-stormwater discharge activities exempted from Article 21 are as follows:

- A. Discharge or flow resulting from fire fighting activities.
- B. The following non-stormwater discharges or flows are exempt from the prohibition of non-stormwaters provided that the source is not a significant contributor of a pollutant to the municipal storm drain system:
- (1) Waterline flushing;
 - (2) Flow from potable water sources;
 - (3) Springs;
 - (4) Natural flow from riparian habitats and wetlands;
 - (5) Diverted stream flow;
 - (6) Rising groundwater;
 - (7) Uncontaminated groundwater infiltration as defined in 40 CFR 35.2005(20), or uncontaminated pumped groundwater;
 - (8) Water from exterior foundation drains, footing drains (not including active groundwater dewatering systems), crawl space pumps, or air conditioning condensation;
 - (9) Discharge from landscape irrigation or lawn watering;
 - (10) Water from individual residential car washing;
 - (11) Discharge from dechlorinated swimming pool water (less than one ppm chlorine) provided the water is allowed to stand for one week prior to draining and the pool is drained in such a way as not to cause a nuisance;
 - (12) Discharge from street sweeping;
 - (13) Dye testing, provided verbal notification is given to the Board prior to the time of the test;
 - (14) Non-stormwater discharge permitted under a NPDES permit or a Surface Water Discharge Permit, waiver, or waste discharge order administered under the authority of the United States Environmental Protection Agency or the Department of Environmental Protection, provided that the discharge is in full compliance with the requirements of the permit, waiver, or order and applicable laws and regulations; and
 - (15) Discharge for which advanced written approval is received from the Board as necessary to protect public health, safety, welfare or the environment.

The construction and land disturbance activities exempted from Article 21 are as follows:

- (1) Construction activities waived from permit coverage under the NPDES General Permit for Stormwater Discharges from Construction Activities.
- (2) Normal maintenance and improvement of land in agricultural or aquacultural use as defined by the Wetlands Protection Act regulation 310 CMR 10.04;
- (3) Maintenance of existing landscaping, gardens or lawn areas associated with a single family dwelling;
- (4) The construction of fencing that will not substantially alter existing terrain or drainage patterns;
- (5) Construction of utilities other than drainage (gas, water, electric, telephone, etc.) which will not alter terrain or drainage patterns;
- (6) As authorized in the Phase II Small MS4 General Permit for Massachusetts, stormwater discharges resulting from the activities identified in Section 9A that are wholly subject to jurisdiction under the Wetlands Protection Act and demonstrate compliance with the Massachusetts Stormwater Management Policy as reflected in an Order of Conditions issued by the Conservation Commission are exempt from compliance with Article 21.
- (7) Emergency work to protect life, limb, or property.

Section 10. Emergency suspension of municipal storm drain system access.

The Board may suspend municipal storm drain system access to any person or property without prior written notice when such suspension is necessary to stop an actual or threatened discharge of pollutants that presents imminent risk of harm to the public health, safety, welfare or the environment. In the event any person fails to comply with an emergency suspension order, the Authorized Enforcement Agency may take all reasonable steps to prevent or minimize harm to the public health, safety, welfare or the environment.

Section 11. Notification of spills.

Notwithstanding other requirements of local, state or federal law, as soon as a person responsible for a facility or operation, or responsible for emergency response for a facility or operation has information of or suspects a release of materials at that facility or operation resulting in or which may result in discharge of pollutants to the municipal drainage system or waters of the Commonwealth of Massachusetts, the person shall take all necessary steps to ensure containment, and cleanup of the release. In the event of a release of oil or hazardous materials, the person shall immediately notify the Fire and Police Departments, Board of Health, and the Board of Sewer Commissioners. In the event of a release of non-hazardous material, the reporting person shall notify the Board no later than the next business day. The reporting person shall provide to the Board written confirmation of all telephone, facsimile or in-person notifications within three business days thereafter. If the discharge of prohibited materials is from a commercial or industrial facility, the facility owner or operator of the facility shall retain on-site a written record of the discharge and the actions taken to prevent its recurrence. Such records shall be retained for at least three years.

Section 12. Fee structure.

Fee Structure. The Board shall obtain with each submission an Application and Review Fee fixed by the Board or its designated agent to cover expenses connected with the application review of the Stormwater Management Permit. Authority for the Board is granted pursuant to G.L. c.40, § 22F and adopted by the Town as part of a general bylaw, Article 17. The Applicant must hire a Registered Professional Engineer (P.E.) to certify that the plans are in accordance with the Town's

standards. The Board is authorized to retain professional consultation from applicable Town Departments to advise the Board on any or all aspects of these plans. The Board may waive the requirement that plans must be prepared by a P.E.

Section 13. Waivers.

- A. The Board may waive strict compliance with any requirement of Article 21 or the rules and regulations promulgated hereunder, where:
 - (1) Such action is allowed by federal, state and local statutes and/or regulations,
 - (2) Is in the public interest, and
 - (3) Is not inconsistent with the purpose and intent of Article 21.
- B. Any applicant may submit a written request to be granted such a waiver. Such a request shall be accompanied by an explanation or documentation supporting the waiver request and demonstrating that strict application of Article 21 does not further the purposes or objectives of Article 21.
- C. All waiver requests shall be reviewed by the Board and if necessary, discussed with other Town departments. The waiver requests shall be discussed and voted on at the public hearing for the project.
- D. If in the Enforcement Officer's opinion, additional time or information is required for review of a waiver request, the Board may continue a hearing to a date certain announced at the meeting. In the event the applicant objects to a continuance, or fails to provide requested information, the waiver request shall be denied.

Section 14. Surety.

The Board may require the permittee to post before the start of land disturbance activity or construction activity, a surety bond, cash, or other acceptable security. The form of the bond shall be approved by town counsel, and be in an amount deemed sufficient by the Board to ensure that the work will be completed in accordance with the permit. If the project is phased, the Board may release part of the bond as each phase is completed in compliance with the permit but the bond may not be fully released until the Board has received the final report as required by Section 15 and issued a certificate of completion.

Section 15. Final Reports.

Upon completion of the work, the permittee shall submit a report, as outlined in the rules and regulations, from a Professional Engineer (P.E.) or Certified Professional in Erosion and Sediment Control (CPESC), as appropriate. The report shall certify that all erosion and sediment control devices and approved changes and modifications have been completed in accordance with the conditions of the approved permit. Any discrepancies should be noted in the cover letter.

Section 16. Certificate of Completion.

The Board will issue a letter certifying completion upon receipt and approval of the final reports and/or upon otherwise determining that all work of the permit has been satisfactorily completed in conformance with the Stormwater Management Permit. Section 17. Enforcement.

Section 17. Enforcement.

The Board of Sewer Commissioners or an authorized agent of the Board shall enforce Article 21, regulations, orders, violation notices, and enforcement orders and may pursue all civil and criminal remedies for such violations.

A. **Civil Relief.** If a person violates the provisions of Article 21, regulations, permit, notice, or order issued thereunder, the Board may seek injunctive relief in a court of competent jurisdiction restraining the person from activities which would create further violations or compelling the person to perform abatement or remediation of the violation.

B. Orders.

(1) The Board or an authorized agent of the Board may issue a written order to enforce the provisions of Article 21 or the regulations thereunder, which may include:

(a) Elimination of illicit connections or discharges to the MS4.

(b) Performance of monitoring, analyses, and reporting.

(c) That unlawful discharges, practices, or operations shall cease and desist.

(d) Remediation of contamination in connection therewith.

(e) Cease and desist from construction or land disturbance until there is compliance with Article 21, and an approved Stormwater Management Permit and provisions thereof.

(f) Repair, maintain; or replace the stormwater management system or portions thereof in accordance with the Stormwater Management Permit and provisions thereof.

(g) Remediate adverse impact resulting directly or indirectly from malfunction of the stormwater management system, including erosion and sedimentation resulting directly or indirectly from the land-disturbing activity.

(2) If the Board determines that abatement or remediation of adverse impacts and/or contamination is required, the order shall set forth a deadline by which such abatement or remediation must be completed. Said order shall further advise that, should the violator or property owner fail to abate or perform remediation within the specified deadline, the Town may, at its option, undertake such work, and the owner shall reimburse the Town's expenses..

(3) Within thirty (30) days after completion by the Town of all measures necessary to abate the violation or to perform remediation, the violator and the property owner will be notified of the costs incurred by the Town, including administrative costs. The violator or property owner may file a written protest objecting to the amount or basis of costs with the Board within thirty (30) days of receipt of the notification of the costs incurred. If the amount due is not received by the expiration of the time in which to file a protest or within thirty (30) days following a decision of the Board affirming or reducing the costs, or from a final decision of a court of competent jurisdiction, the costs shall become a special assessment against the property owner and shall constitute a lien on the owner's property for the amount of said costs. Interest shall begin to accrue on any unpaid costs at the statutory rate provided in G.L. Ch. 59, 57 after the thirty-first day at which the costs first become due.

C. **Criminal Penalty.** Any person who violates any provision of Article 21, regulation, order or permit issued thereunder, shall be punished by a fine of not more than \$200. Each day or part thereof that such violation occurs or continues shall constitute a separate offense.

D. Non-Criminal Disposition. As an alternative to criminal prosecution or civil action, the Town may elect to utilize the Non-criminal disposition procedure set forth in G.L. Ch. 40, § 21D and adopted by the Town as Article 17 of the General By-Laws in which case the Board shall be the enforcing person. As part of the rules and regulations referenced in Section 7 of this By-Law, the Board may establish penalties for violations.

E. Entry to Perform Duties Under Article 21. To the extent permitted by state law, or if authorized by the owner or other party in control of the property, the Authorized Enforcement Agency, its agents, officers, and employees may enter upon privately owned property for the purpose of performing their duties under this bylaw and regulations and may make or cause to be made such examinations, surveys or sampling as the Board deems reasonably necessary.

F. Appeals. The decisions or orders of the Board shall be final. Further relief shall be to a court of competent jurisdiction.

G. Remedies Not Exclusive. The remedies listed in Article 21 are not exclusive of any other remedies available under any applicable federal, state or local law.

Section 18. Severability.

The provisions of this bylaw are hereby declared to be severable. If any provision, paragraph, sentence, or clause, of this bylaw or the application thereof to any person, establishment, or circumstances shall be held invalid, such invalidity shall not affect the other provisions or application of this By-Law.

Section 19. Transitional provisions.

Residential property owners shall have 90 days from the effective date of Article 21 to comply with its provisions provided good cause is shown for the failure to comply with Article 21 during that period.

Under the Federal Clean Water Act, the U.S. Environmental Protection Agency (EPA) is charged with eliminating pollution from the waters of the United States. The EPA regulates the discharge of pollutants through the issuance of National Pollutant Discharge Elimination System (NPDES) Permits. The Town of Shrewsbury filed with EPA in 2003 to obtain coverage under a NPDES Phase II Permit. The permit requires the Town to adopt a Stormwater Management Bylaw before the current permit expires in March 2008. Adoption of the Bylaw will keep the Town in compliance with the permit requirements.

Recommended by the Finance Committee.

ARTICLE 20

To see if the Town will raise and appropriate or transfer from available funds in the Treasury, a sum of money for the construction of storm or surface drains and for the acquisition of all necessary easements.

Motion: I move that the Selectmen be authorized to construct storm drains in public ways and to acquire by eminent domain or otherwise all such easements as may be necessary or appropriate in connection therewith, and the sum of \$150,000.00 be raised and appropriated to pay for such easements and the construction of such drains

including engineering and other expenses incidental thereto.

These funds are used to construct surface drains in public ways. The balance of the account is \$223,480.

Recommended by the Finance Committee.

ARTICLE 21

To see if the Town will raise and appropriate or transfer from available funds in the Treasury, a sum of money for the construction, reconstruction, repair and maintenance of sidewalks and curbing and for the acquisition of all necessary easements.

Motion: I move that the Selectmen be authorized to construct, reconstruct, repair and maintain sidewalks and curbing and to acquire by eminent domain or otherwise all such easements as may be necessary or appropriate in connection therewith, and the sum of \$25,000 be raised and appropriated to pay for such easements and the construction of such drains including engineering and other expenses incidental thereto.

These funds are used to construct, reconstruct, repair and maintain sidewalks and curbing. The balance of the account is \$94,862.

Recommended by the Finance Committee.

ARTICLE 22

To see if the Town will appropriate a sum of money for the purpose of laying out and constructing a system of main drains, common sewers, sub-drains, connections and other works as may be required to further the construction of a system or systems of sewerage, including acquiring land or easements which may be necessary in connection therewith, or otherwise providing for furthering the construction, repair and/or reconstruction of such system of sewerage and related appurtenances, and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, and authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct said main drains and common sewers, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954 as amended, or take any other action relative thereto, including the acceptance and expenditure of a grant from the state for this purpose.

Motion: I move that the Town transfer the sum of \$300,000.00 from the Sewer Surplus Account for laying out and constructing a system of main drains, common sewers, sub-drains, connections and other works as may be required for a system of sewerage, including acquiring all land or easements which may be necessary in connection therewith which may be authorized by Chapter 502 of the Acts of 1954 as amended.

These funds will be used to extend/improve the sanitary sewer system.

The balance of the General Sewer Construction Account is \$2,012,381.

Recommended by the Finance Committee

ARTICLE 23

To see if the Town will appropriate a sum of money to fund general water system improvements along Hartford Turnpike (Rte 20) including related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements, and determine how any such appropriation shall be raised; by borrowing, by taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, and authorize the Board of Selectmen, acting for and on behalf of the Town to acquire land or easements in connection therewith, or to take any other action in relation thereto.

Motion: I move that the Town vote to raise the sum of \$500,000.00 to fund general water system improvements along Hartford Turnpike (Rte 20) including related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements.

This project involves replacing 3,600 lf of existing 6" water main (from Blackstone Road to the Worcester/Shrewsbury line) installed in the 1920's with a 12" water main and to install 560 lf of 8" water main easterly from Lake Street to create a secondary loop.

Recommended by the Finance Committee.

ARTICLE 24

To see if the Town will appropriate a sum of money to fund general water system improvements along Grafton Street including related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements, and determine how any such appropriation shall be raised; by borrowing, by

taxation, by transfer from available funds in the Treasury, by appropriation of balance from appropriations hitherto made, but not used, or otherwise, and authorize the Board of Selectmen, acting for and on behalf of the Town to acquire land or easements in connection therewith, or to take any other action in relation thereto.

Motion: I move that the Town vote to transfer the sum of \$200,000.00 from Account 01-0450-10-585450 Boston Turnpike Water Extension Account to fund general water system improvements along Grafton Street from the Town Center to Rte 9 including related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements.

This project will involve replacing primarily house services and connection in concert with the reconstruction of the street. The balance in the Boston Turnpike Water Extension Account is \$238,338.21.

Recommended by the Finance Committee.

ARTICLE 25

To see if the Town will vote to raise and appropriate or transfer from available funds in the Treasury a sum of money for the improvement of the water system including extension, relocation and relaying of water mains and replacement or improvement of water system appurtenances, buildings and equipment and authorize the Board of Selectmen to acquire land or easements in connection therewith, or to take any other action in relation thereto.

Motion: I mover that the Town raise the sum of \$110,000.00 to be added to the Water System Improvements Account for the improvement of the water system including extension, relocation and relaying of water mains and replacement or improvement of water system appurtenances, buildings and equipment and authorize the Board of Selectmen to acquire land or easements in connection therewith.

This article will add a sum to the existing Water System Improvements Account with a current balance of \$522,763.

Recommended by the Finance Committee.

ARTICLE 26

To see if the Town will authorize the use of a revolving fund for the operation and maintenance of the Donahue Rowing Center under the provisions of Chapter 44, Section 53E 1/2 of the General Laws.

Motion: I move that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the Donahue Rowing Center. All receipts for the use of this facility and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Park and Cemetery Commission upon approval by the Town Manager. Expenditures for Fiscal 2007 shall not exceed \$200,000.00.

This article allows the use of Rowing Center receipts for operating and capital costs.

Recommended by the Finance Committee.

ARTICLE 27

To see if the Town will authorize the use of a revolving fund for the operation and maintenance of a bus operated by the Council on Aging under the provisions of Chapter 44, Section 53E 1/2 of the General Laws.

Motion: I move that a revolving fund be established under the provisions of Chapter 44, Section 53E 1/2 of the General Laws for the operation and maintenance of the bus operated by the Council on Aging. All receipts paid to the Council on Aging by users of the bus and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Council on Aging upon approval by the Town Manager. Expenditures for Fiscal 2007 shall not exceed \$75,000.00.

This article allows the use of bus receipts for operating costs associated with the third bus.

Recommended by the Finance Committee.

ARTICLE 28

To see if the Town will transfer a sum of money from available funds in the treasury to repay to the Commonwealth of Massachusetts a landfill capping grant received by the Town in 1995 in the amount of \$105,000.00, or to take any other action in relation thereto.

Motion: I move that the Town transfer the sum of \$105,000.00 from the Coal Ash Reserve Account to repay to the Commonwealth of Massachusetts a landfill capping grant received by the Town in 1995.

In order to make use of the full potential of Phase V of the landfill, a return of the capping grant received in 1995 is required since Phase V will make use of the area occupied by the former landfill.

Recommended by the Finance Committee.

ARTICLE 29

To see if the Town will raise and appropriate a sum of money for counseling and educational services to families.

Motion: I move that the Town raise the sum of \$72,000.00 for counseling and educational services to families.

These funds are used to purchase counseling and education services under contract with Shrewsbury Youth and Family Services. The amount of the Fiscal Year 2007 appropriation is \$72,000.

Recommended by the Finance Committee.

ARTICLE 30

To see if the Town will accept a sum of money from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2007.

Motion: I move that the Town accept a sum of \$492,491.00 from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2008.

Recommended by the Finance Committee.

ARTICLE 31

To see if the Town will accept a sum of money received from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2007.

Motion: I move that the Town accept a sum of \$189,358.00 from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2008.

Recommended by the Finance Committee.

ARTICLE 32

To see if the Town will transfer from available funds in the treasury a sum of money and appropriate said sum for the use of the Board of Assessors in fixing the tax rate for the fiscal period beginning July 1, 2007.

Motion: I move that the Town transfer the sum of \$500,000.00 from Free Cash and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2008.

Recommended by the Finance Committee.

And you are directed to serve this Warrant by posting an attested copy thereof at the Municipal Office Building on Maple Avenue and at the Post Office on Boston Turnpike (Rte. 9) in said Shrewsbury fourteen days at least before the time of holding said meeting. Fail not and make due return on this Warrant with your doing thereon to the Town Clerk of Shrewsbury before the meeting aforesaid.

(Give your copy of this to the 19th day of March, 2007.)

[Handwritten signatures]

BOARD OF SELECTMEN

Worcester, ss

Shrewsbury, Massachusetts

This is to certify that I have served the foregoing Warrant by posting an attested copy thereof at the Municipal Office Building on Maple Avenue and at the Post Office on Boston Turnpike (Rte. 9) in said Shrewsbury, as therein directed, fourteen days before the time of holding said meeting.

[Handwritten signature] 3-21-07 P.D.J.

Constable

NOTES

TRANSFERS FROM RESERVE FUND

July 1, 2005 - June 30, 2006

GENERAL GOVERNMENT

Selectmen

01012202	510010	S & W - Full Time	250.00
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Town Manager

01012303	510080	Sick Leave Plan II	1,289.63
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Treasurers

01014501	510080	Sick Leave Plan II	1,402.36
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Information Services

01015501	510080	Sick Leave Plan II	1,612.04
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Election

01016202	510030	S & W - Temporary	7,809.00
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01016203	510030	S & W - Temporary	4,080.00
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01016204	520130	Professional Services	3,168.00
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Conservation

01017104	570930	Repair & Maint Cons Property	44,242.67
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Public Buildings

01019203	510080	Sick Leave Plan II	4,302.27
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PUBLIC SAFETY

Police Department

01021001	510080	Sick Leave Plan II	1,774.04
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01021002	510080	Sick Leave Plan II	1,956.32
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01021003	510080	Sick Leave Plan II	3,036.68
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Fire Department

01022001	510080	Sick Leave Plan II	3,619.04
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01022003	510010	S & W - Full Time	50,000.00
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01022003	510060	Sick Leave	5,760.94
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Building Inspector

01024101	510080	Sick Leave Plan II	1,465.46
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01024103	510080	Sick Leave Plan II	471.12
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01024104	570080	Inspection Fees	15,000.00
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Forestry

01029404	520160	Removal Tree Trim, Rubbish	5,000.00
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RETIREMENT

Retirement

01031109	510350	Pensions & Annuities - contribution	13,275.52
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PUBLIC WORKS

Town Engineer

01041103 510080 Sick Leave Plan II 3,167.16

Highway Department

01042101 510080 Sick Leave Plan II 1,465.46
01042102 510080 Sick Leave Plan II 713.25
01042103 510080 Sick Leave Plan II 479.04

Street Lighting

01042404 520010 Utility -Electricity 2,398.08

Water Department

01045001 510080 Sick Leave Plan II 1,612.04
01045003 510080 Sick Leave Plan II 767.60
01045009 510080 Sick Leave Plan II 874.88

Cemetery

01049103 510080 Sick Leave Plan II 557.52

HUMAN SERVICES

Council of Aging

01054101 510080 Sick Leave Plan II 929.90
01054102 510080 Sick Leave Plan II 576.74

Veterans Benefits

01054304 570130 OpEx Veterans Benefits 1,840.36

CULTURE AND RECREATION

Library

01061002 510080 Sick Leave Plan II 2,085.89
01061004 520090 R & M - Building 2,345.00

Parks & Recreation

01065003 510080 Sick Leave Plan II
01065004 540100 Loam & Fertilizer 9,000.00

Total: 198,328.01

Chapter 319 of the Acts of 2002 authorized the Town to establish certain special funds. The Coal Ash Residue fund deposits 75 per cent of income derived from the acceptance of Coal Ash Residue in an agreement between Wheelabrator Environmental Systems, Inc., Wheelabrator Millbury Inc. and the town of Shrewsbury. Income earned from these funds total \$30,680.26 for the period of 01/01/06 to 12/31/06. The balance of the fund, as of 12/31/06, is \$1,305,490.59. The trust fund money will be used to offset the solid waste budget.

The town has also established a fund for deposits of all income derived from investment of the proceeds of bonds and notes issued for school construction projects. All amounts shall be applied solely to the payment of debt service associated with a school building project or projects for which bonds or notes have been authorized or both authorized and issued. This fund was established August, 2000. Income earned from investments of these proceeds total \$140,478.67 for the period of 01/01/06 to 12/31/06. The balance of the fund, as of 12/31/06, is \$2,333,108.51.

Carolyn J. Marcotte, Town Treasurer

Report Date: 04/11/2007

SOME COMMON TOWN FINANCE TERMS

APPROPRIATION

An amount of money voted to be spent for specific purposes.

ARTICLES

Each of the numbered items of business in the Warrant is called an Article. Articles for a town meeting are submitted to the selectmen by boards, departments, and by citizens of Shrewsbury. All Articles must be voted upon; none can be withdrawn from the Warrant.

CHERRY SHEET

The cherry colored form received each year from the state listing the town's State Aid and county and state charge against the town.

FISCAL YEAR

July 1st through June 30th and normally designated by the year in which it ends.

FREE CASH - AVAILABLE FUNDS

Surplus revenue less all uncollected taxes from prior years. A source for funds at special town meetings, special projects or lowering the tax rate. Actual amount is determined at the close of each fiscal year. Free Cash should be thought of as being the town's "Savings Account"

GENERAL FUND

The fund into which the general (not-earmarked) revenues of the town are deposited and from which money is appropriated to pay the general expenses of the municipality.

LOCAL RECEIPTS

Money collected by the town departments for Automobile Excise taxes, licenses issued by the clerk's office, Parks and Recreation activities, etc.

OVERLAY

The amount raised by the Assessors in excess of appropriations and other charges to cover abatements granted and avoiding fractions.

OVERLAY SURPLUS

The accumulated amount of the not used overlay for various years which may be used for extraordinary or unforeseen purposes or voted into the Reserve Fund.

OVERRIDE

A referendum question on the ballot in a general election which allows a town to assess taxes in excess of the allowable 2 ½ % yearly increased allowed by law. Override questions must specify the purpose of the override and require a majority vote for approval.

RESERVE FUND

A fund to provide for extraordinary or unforeseen expenditures. A sum may be appropriated at the Annual Town Meeting not to exceed 5% of the tax levy of the preceding year.

SPECIAL EDUCATION (SPED)

Special Education is a program that serves students who have disabilities that impair learning. The town is partially reimbursed through Chapter 70 based on availability of funds and through recently enacted circuit breaker legislation.

SURPLUS REVENUE

The amount by which cash, accounts receivable and other assets exceed liabilities and reserve (a bookkeeping item not be confused with Available Funds.) Actual amount is determined at the close of each fiscal year.

TAX LEVY

The revenue a community can raise through real estate and personal taxes. This is limited by Proposition 2 ½ but can be increased by an override.

TRANSFER

The authorization to use an appropriation for a different purpose or from the Reserve Fund for extraordinary or unforeseen expenditures.

WARRANT

The list of items, known as Articles, to be considered at the town meeting is called the Town Warrant. The only business that may be considered is that listed in the Town Warrant.