

**FIGURE ONE
FISCAL PROJECTION TWO
FISCAL YEAR 2009**

Ref No.	REVENUE	FY 2008 ACTUAL	FY 2009 PROJECTED	DIFFERENCE
1	TAXATION	\$45,864,506	\$43,776,192	\$1,918,720
2	NEW GROWTH		\$450,000	
3	EXEMPTED TAX LEVY		\$3,557,034	
4	STATE AID	\$21,693,871	\$22,877,854	\$1,183,983
5	SBAB PAYMENT	\$3,792,413	\$3,792,413	\$0
6	OVERESTIMATES	\$0	\$0	\$0
7	SCHEDULE A RECEIPTS	\$11,260,800	\$11,768,000	\$507,200
8	FREE CASH	\$2,000,000	\$3,000,000	\$1,000,000
	OTHER AVAILABLE FUNDS			
9	SALE OF CEMETERY LOTS	\$18,000	\$18,000	\$0
10	SEWER SURPLUS	\$3,186,086	\$2,834,092	(\$351,994)
11	SEWER CONSTRUCTION	\$0	\$200,000	\$200,000
12	LIGHT REVENUE	\$291,434	\$472,770	\$181,336
13	CATV REVENUE	\$469,370	\$453,750	(\$15,620)
14	OTHER FUNDS (CHAPTER 90)	\$0	\$723,655	\$723,655
15	ACCOUNT TRANSFER	\$0	\$593,408	\$593,408
16	STABILIZATION	\$0	\$0	\$0
17	TITLE V LOAN REPAYMENTS	\$15,128	\$15,128	\$0
18	WATER SYSTEM IMPROVEMENTS	\$200,000	\$0	(\$200,000)
19	WATER CONVERSATION FUND	\$150,000	\$200,000	\$50,000
20	CEMETERY TRUST FUNDS	\$0	\$30,000	\$30,000
21	SPECIAL FUNDS - COAL ASH	\$530,000	\$390,639	(\$139,361)
22	SALE OF PROPERTY	\$96,402	\$0	(\$96,402)
23	HIGHWAY IMPROVEMENTS	\$0	\$0	\$0
23A	SOLID WASTE ENTERPRISE REV	\$0	\$800,000	\$800,000
24	FREE CASH (REDUCE LEVY)	\$500,000	\$500,000	\$0
25	MUNICIPAL LIGHT (REDUCE LEVY)	\$189,358	\$150,384	(\$38,974)
26	CATV REVENUE (REDUCE LEVY)	\$492,491	\$556,355	\$63,864
27	BOND INTEREST RESERVE	\$500,000	\$500,000	\$0
	TOTAL REVENUE	\$91,249,859	\$97,659,674	\$6,409,815
	CHARGES			
28	TAX TITLE	\$0	\$0	\$0
29	COURT JUDGEMENTS	\$0	\$0	\$0
30	OVERLAY DEFICITS	\$0	\$0	\$0
31	CHERRY SHEET OFFSETS	\$81,348	\$85,000	\$3,652
32	CMRPC	\$7,256	\$7,437	\$181
33	STATE AND COUNTY CHARGES	\$1,150,859	\$1,336,774	\$185,915
34	OVERLAY	\$545,199	\$550,000	\$4,801
	TOTAL CHARGES	\$1,784,662	\$1,979,211	\$194,549
	TOTAL AVAILABLE FOR TOWN MEETING APPROPRIATION	\$89,465,197	\$95,680,463	\$6,215,266
35	ESTIMATED TAX RATE	\$9.14	\$9.43	

PROJECTION NOTES
FY 2009

No.	Item	Computation	Notes	Information Source/Comment
1	Levy Limit	\$ 42,708,480 \$ 1,067,712	Fy 08 levy limit 2 1/2% increase	Form filed by BOA with Fy 08 Tax Recap Sheet
		\$ 43,776,192	Fy 08 levy limit	
2	New Growth	\$ 450,000	Estimate Fy 09	New Growth estimated in the \$50 million range - See Figure Two. New Growth Estimate will be revised once the timetable for AvalonBay Communities-South Project is Established. Form filed by BOA with Fy 08 Tax Recap Sheet Form filed by BOA with Fy 07 Tax Recap Sheet Form filed by BOA with Fy 06 Tax Recap Sheet Form filed by BOA with Fy 05 Tax Recap Sheet Form filed by BOA with Fy 04 Tax Recap Sheet Based on FY 03 LA 13; This does not match DOR Levy Form Form filed by BOA with Fy 02 Tax Recap Sheet Form filed by BOA with Fy 01 Tax Recap Sheet Form filed by BOA with Fy 00 Tax Recap Sheet Form filed by BOA with Fy 00 Tax Recap Sheet Form filed by BOA with Fy 99 Tax Recap Sheet "At a Glance" report dated 2/2/99 "At a Glance" report dated 2/2/99
		\$ 561,235	Fy 08 New Growth	
		\$ 997,304	Fy 07 New Growth	
		\$ 548,711	Fy 06 New Growth	
		\$ 551,544	Fy 05 New Growth	
		\$ 563,179	Fy 04 New Growth	
		\$ 804,735	Fy 03 New Growth	
		\$ 879,895	Fy 02 New Growth	
		\$ 1,419,357	Fy 01 New Growth	
		\$ 833,094	Fy 00 New Growth	
		\$ 1,122,922	Fy 99 New Growth	
		\$ 713,090	Fy 98 New Growth	
		\$ 726,315	Fy 97 New Growth	
		\$ 689,741	Fy 96 New Growth	
3	Exempted Tax Levy	\$ 599,750 \$ (585,681) \$ (3,206,732) \$ 232,383 \$ 183,780 \$ 5,150,375 \$ 173,250 \$ 609,067 \$ 607,833 \$ 228,750 \$ (500,000) \$ (26,112) \$ 90,371	90% of Floral Street School Debt Service SBAB Reimbursement - Floral Street SBAB Reimbursement - High School Open Space Bond HS School Land Bond New High School Open Space Bond #2 Oak Middle School Fire Facilities Project Allen Property BAN Costs Bond Interest Reserve Line Item #27 Bond Premium for Allen BAN that will be run through Free Cash and be part of FY 09 certification Free Cash transfer at 12/10/2007 STM to fund Oak Middle School and Fire Facilities Projects	See Figure Six
		\$ 3,557,034	Total Exempted Debt Service	
4	State Aid	\$ 22,877,854	Projected for FY 2009	See Figure Four

PROJECTION NOTES
FY 2009

5	SBAB	\$	585,681	Floral Street	
		\$	3,206,732	High School	
		\$	3,792,413	Total SBAB	
6	Overestimates	\$	-	No Overestimated Projected	See Figure Three
7	Schedule A	\$	11,768,000	Projected Local Receipts	
8	Free Cash	\$	3,000,000	7/1/07 Balance \$4,850,038	
9	Sale of Lots	\$	18,000	Level Fund	
10	Sewer Surplus Balance as of 1/10/2008	\$	2,834,092		\$2,765,538 Operating Budget \$28,554 Debt Service \$40,000 Capital Budget \$2,834,092
11	Sewer Construction Balance as of 1/10/2008	\$	200,000		\$100,000 Fund I & I Program \$100,000 Install VFD Controls at Rolfe Avenue & Maple Avenue \$200,000
12	Light Revenue	\$	80,520	1996 (2005) Town Hall	See Figure Six
		\$	162,250	2001 Light Plant Upgrade	
		\$	230,000	2008 Light Plant Upgrade	
		\$	472,770	Total Debt Service Budget FY 09	
13	CATV Revenue	\$	453,750	Total Debt Service Budget FY 09	See Figure Six
14	Chapter 90	\$	723,655	Authorized at 12/10/2007 STM	
15	Account Transfers	\$	593,408	Total Account Transfers	

Amount	Account
70,000.00	585360 Study Water Plant Upgrade
12,570.52	585370 Water Mgmt Act
150,000.00	585380 P&I Masonic Tank
105,000.00	585400 Develop Additional Water Source
76,211.05	585410 Water Extension Brook
15,544.46	585420 Design Rt 9/Oak St
7,705.01	585430 R&I Home Farm Well
11,377.42	585570 Repair Air Stripping Tower
145,000.00	585920 Repairs to Hillside Tank

**PROJECTION NOTES
FY 2009**

16	Stabilization	\$	-	Balance as of 1/18/2008	\$601,026.38
17	Total V Loan Repayments	\$	15,128	Balance as of 6/1/2007	\$74,040.08
18	Water System Improvements	\$	-		See Figure Six
19	Water Conservation Fund	\$	200,000	Balance as of 1/18/2008	\$447,201.00
20	Cemetery Trust Funds	\$	30,000	Repaving of Cemetery	\$150,000 for New Meters; \$50,000 System Controls
21	Special Funds - Coal Ash	\$	340,639	To be applied against the Health Department Budget	
		\$	50,000	Comprehensive Site Assessment for former MSW	
		\$	390,639	Total Coal Ash	Balance as of 1/18/2008 \$390,638.71
22	Sale of Property	\$	-		
23	Highway Improvements	\$	-		
23A	Solid Waste Enterprise	\$	800,000	Based on (11) Months with 8/1/2008 implementation	
				319,407 (2,400 Tons) bags at \$0.75	\$239,555.25
				383,289 (4,800 Tons) bags at \$1.50	\$574,933.50
					\$814,488.75
					SAY \$800,000.00
24	Free Cash (Reduce Levy)	\$	500,000	Fy 09 (\$26,112 is a Bond Premium Pass Through)	
		\$	500,000	Fy 08	Fy 08 Recap Sheet; \$48,590 was a bond premium
		\$	500,000	Fy 07	Fy 07 Recap Sheet; \$87,944 was a bond premium
		\$	500,000	Fy 06	Fy 06 Recap Sheet; \$141,098 was a bond premium
		\$	500,000	Fy 05	Fy 05 Recap Sheet; \$176,892 was a bond premium
		\$	728,416	Fy 04	Fy 04 Recap Sheet; \$228,416 was a bond premium
		\$	2,885,000	Fy 03	Fy 03 Recap Sheet; \$2,385,000 was a bond premium
		\$	435,000	Fy 02	Fy 02 Recap Sheet
		\$	1,130,000	Fy 01	Fy 01 Recap Sheet
		\$	1,130,000	Fy 00	Fy 00 Recap Sheet
25	Municipal Light (PILOT)	\$	150,384	Fy 09	Actual
		\$	189,358	Fy 08	Fy 08 Recap Sheet
		\$	115,441	Fy 07	Fy 07 Recap Sheet
		\$	121,995	Fy 06	Fy 06 Recap Sheet
		\$	115,606	Fy 05	Fy 05 Recap Sheet
		\$	118,531	Fy 04	Fy 04 Recap Sheet
		\$	113,132	Fy 03	Fy 03 Recap Sheet
		\$	112,244	Fy 02	Fy 02 Recap Sheet
		\$	118,519	Fy 01	Fy 01 Recap Sheet

PROJECTION NOTES
FY 2009

		111,886	Fy 00	Fy 00 Recap Sheet
26	CATV (PILOT)	\$ 556,355	Fy 09	Actual
		\$ 492,491	Fy 08	FY 08 Recap Sheet
		\$ 454,691	Fy 07	FY 07 Recap Sheet
		\$ 430,056	Fy 06	FY 06 Recap Sheet
		\$ 386,504	Fy 05	FY 05 Recap Sheet
		\$ 334,056	Fy 04	FY 04 Recap Sheet
		\$ 283,927	Fy 03	FY 03 Recap Sheet
		\$ 250,000	Fy 02	FY 02 Recap Sheet
		\$ 250,000	Fy 01	FY 01 Recap Sheet
		\$ 250,000	Fy 00	Fy 00 Recap Sheet
27	Bond Interest Reserve	\$ 500,000	Balance as of 1/18/2008	\$1,130,281
		\$ 500,000	Fy 08	FY 08 Recap Sheet
		\$ 800,000	Fy 07	FY 07 Recap Sheet
		\$ -	Fy 06	FY 06 Recap Sheet
		\$ -	Fy 05	FY 05 Recap Sheet
		\$ -	Fy 04	FY 04 Recap Sheet
		\$ 821,732	Fy 03	FY 03 Recap Sheet
28	Tax Title	\$ -		
29	Court Judgments	\$ -		
30	Overlay Deficits	\$ -		
31	Cherry Sheet Offsets	\$ 85,000	Fy 09 (Estimate)	Estimated
		\$ 81,348	Fy 08	FY 08 Recap Sheet
		\$ 73,331	Fy 07	FY 07 Recap Sheet
		\$ 73,909	Fy 06	FY 06 Recap Sheet
		\$ 67,387	Fy 05	FY 05 Recap Sheet
		\$ 61,412	Fy 04	FY 04 Recap Sheet
		\$ 62,215	Fy 03	FY 03 Recap Sheet
		\$ 62,793	Fy 02	FY 02 Recap Sheet
		\$ 59,915	Fy 01	FY 01 Recap Sheet
		\$ 58,321	Fy 00	Fy 00 Recap Sheet
32	CMRPC	\$ 7,437	Fy 09	Actual
		\$ 7,256	Fy 08	FY 08 Recap Sheet
		\$ 7,079	Fy 07	FY 07 Recap Sheet
		\$ 6,906	Fy 06	FY 06 Recap Sheet
		\$ 6,737	Fy 05	FY 05 Recap Sheet
		\$ 6,574	Fy 04	FY 04 Recap Sheet
		\$ 6,414	Fy 03	FY 03 Recap Sheet
		\$ 4,777	Fy 02	FY 02 Recap Sheet
		\$ 4,661	Fy 01	FY 01 Recap Sheet
		\$ 4,547	Fy 00	Fy 00 Recap Sheet

PROJECTION NOTES
FY 2009

33	State & County Charges	\$	1,336,774	Fy 09 (Estimate)	Estimated
		\$	1,150,859	Fy 08	FY 08 Recap Sheet
		\$	882,906	Fy 07	FY 07 Recap Sheet
		\$	840,584	Fy 06	FY 06 Recap Sheet
		\$	694,057	Fy 05	FY 05 Recap Sheet
		\$	434,305	Fy 04	FY 04 Recap Sheet
		\$	205,797	Fy 03	FY 03 Recap Sheet
		\$	194,113	Fy 02	FY 02 Recap Sheet
		\$	201,558	Fy 01	FY 01 Recap Sheet
		\$	213,942	Fy 00	Fy 00 Recap Sheet
34	Overlay	\$	550,000	Fy 09 (Estimate)	Estimate
		\$	545,199	Fy 08	FY 08 Recap Sheet
		\$	484,866	Fy 07	FY 07 Recap Sheet
		\$	451,929	Fy 06	FY 06 Recap Sheet
		\$	334,363	Fy 05	FY 05 Recap Sheet
		\$	465,564	Fy 04	FY 04 Recap Sheet
		\$	301,261	Fy 03	FY 03 Recap Sheet
		\$	257,908	Fy 02	FY 02 Recap Sheet
		\$	323,213	Fy 01	FY 01 Recap Sheet
		\$	213,975	Fy 00	Fy 00 Recap Sheet
		\$	246,985	Fy 99	"At a Glance" report dated 2/2/99
		\$	278,496	Fy 98	"At a Glance" report dated 2/2/99
35	Fy 08 Tax Rate	\$	450,000	projected new growth	
		\$	9.14	current year tax rate	
		\$	5,017,998,457	current value	
		\$	49,234,136	value new growth	
		\$	5,067,232,593	new value fy 09	
		\$	43,776,192	tax levy	
		\$	450,000	new growth	
		\$	3,557,034	exempted levy	
		\$	47,783,226	total levy	
		\$	9.43	tax rate fy 09	

**FIGURE THREE
SCHEDULE A RECEIPTS
FISCAL YEAR 2000 TO 2009**

ITEM	PROPOSED FY 09	PROJECTED FY 08	ACTUAL FY 07	ACTUAL FY 06	ACTUAL FY 05	ACTUAL FY 04	ACTUAL FY 03	ACTUAL FY 02	ACTUAL FY 01	ACTUAL FY 00
MOTOR VEHICLE EXCISE	\$4,400,000	\$4,200,000	\$4,411,326	\$4,688,251	\$4,680,209	\$4,260,729	\$4,438,140	\$4,127,776	\$3,919,368	\$3,770,230
OTHER EXCISE	\$60,000	\$55,000	\$60,720	\$49,047	\$47,454	\$44,571	\$52,128	\$69,073	\$75,927	\$63,055
PENALTIES AND INTEREST	\$170,000	\$170,000	\$185,248	\$217,472	\$220,875	\$203,838	\$158,815	\$131,076	\$177,166	\$171,002
PAYMENT IN LIEU OF TAXES	\$28,000	\$28,400	\$28,471	\$28,152	\$27,057	\$29,515	\$29,908	\$26,568	\$26,689	\$26,282
CHARGES FOR SERVICES - WATER	\$3,300,000	\$3,100,000	\$3,138,007	\$2,939,701	\$2,827,012	\$2,750,427	\$2,687,023	\$2,778,081	\$2,625,987	\$2,531,831
CHARGES FOR SERVICES - ASH DISPOSAL*	\$828,000	\$500,000	\$573,251	\$580,000	\$570,000	\$961,582	\$1,098,492	\$893,950	\$592,754	\$453,309
FEES	\$100,000	\$100,000	\$108,154	\$97,333	\$118,150	\$138,184	\$198,556	\$120,026	\$89,679	\$88,006
RENTALS	\$12,000	\$12,400	\$12,462	\$12,702	\$15,698	\$12,764	\$13,238	\$12,240	\$13,391	\$11,791
DEPARTMENTAL REVENUE - SCHOOLS	\$40,000	\$40,000	\$45,768	\$43,848	\$40,501	\$0	\$0	\$0	\$180	\$725
DEPARTMENTAL REVENUE - LIBRARIES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$97	\$456	\$541
DEPARTMENTAL REVENUE - CEMETERIES	\$50,000	\$75,000	\$81,348	\$42,297	\$31,380	\$34,820	\$31,905	\$30,798	\$36,935	\$30,844
OTHER DEPARTMENTAL REVENUE	\$225,000	\$225,000	\$255,636	\$295,018	\$227,967	\$337,487	\$328,916	\$198,007	\$189,727	\$138,407
LICENSE AND PERMITS**	\$550,000	\$550,000	\$609,097	\$1,237,994	\$373,429	\$423,937	\$385,023	\$618,764	\$354,409	\$422,312
SPECIAL ASSESSMENTS	\$30,000	\$30,000	\$30,131	\$35,150	\$31,575	\$21,584	\$47,422	\$35,456	\$84,848	\$21,434
FINES AND FORFEITS	\$250,000	\$250,000	\$296,276	\$271,803	\$186,372	\$310,446	\$298,028	\$273,867	\$270,726	\$208,634
INVESTMENT INCOME	\$1,400,000	\$1,500,000	\$1,621,437	\$1,126,738	\$932,675	\$1,229,492	\$1,561,045	\$980,007	\$1,753,148	\$1,721,010
MISCELLANEOUS RECURRING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,221	\$22,722	\$32,809
MISCELLANEOUS NON-RECURRING	\$100,000	\$150,000	\$190,576	\$150,070	\$172,413	\$185,840	\$247,705	\$2,835,775	\$0	\$0
MEDICAID REIMBURSEMENT	\$100,000	\$150,000	\$197,470	\$107,257	\$51,139	\$49,779	\$185,266	\$129,032	\$70,106	\$98,263
SUPPLEMENTAL TAX PROGRAM	\$125,000	\$125,000	\$147,927	\$47,040	\$169,937	\$178,455	\$89,088	\$104,070	\$142,235	\$0
ESTIMATE	\$11,768,000	\$11,260,800	\$11,993,305	\$11,969,873	\$10,723,843	\$11,173,450	\$11,850,698	\$13,381,884	\$10,446,453	\$9,790,485
OVER(UNDER)			\$11,400,000	\$10,388,000	\$10,415,000	\$10,244,000	\$9,521,090	\$9,693,984	\$9,302,066	\$9,343,600
PERCENT OVER(UNDER)			5.2%	15.2%	3.0%	9.1%	24.5%	38.0%	12.3%	4.8%

* Subject to adjustment. Currently based on estimate of 120,000 CY's
 ** Subject to adjustment. Waiting on timetable for AvalonBay Project

FY 2002 total includes a bond premium of \$2,384,823, AP Account Closeout of \$449,443, building permit fee of \$252,000 on the State Street Bank project and coal ash revenue of \$180,806

FY 2003 total includes a bond premium of \$247,705 and coal ash revenue of \$364,000

FY 2006 total includes permit fees for the Charles River Labs & Avalon Shrewsbury Projects

**FIGURE FOUR
STATE AID AND CHARGES
FISCAL YEAR 2000 TO 2009**

Line Item	Fiscal Year 2009 Based on House Bill Two	Fiscal Year 2009 Projected Town Manager	Variance	Fiscal Year 2008 Actual	Fiscal Year 2007 Actual	Fiscal Year 2006 Actual	Fiscal Year 2005 Actual	Fiscal Year 2004 Actual	Fiscal Year 2003 Actual
REVENUE									
A. EDUCATION									
1. Chapter 70	\$ 18,866,811	\$ 18,600,000	\$ 266,811	\$ 17,419,669	\$ 15,898,949	\$ 13,800,607	\$ 11,948,701	\$ 10,287,704	\$ 8,745,774
2. School Transportation	\$ -	\$ 0	\$ -	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 247,393
3. School Construction (Removed in FY 2006)	\$ -	\$ 0	\$ -	\$ 0	\$ 0	\$ 0	\$ 3,702,732	\$ 3,697,772	\$ 496,000
5. Charter School Tuition Reimbursement	\$ 488,000	\$ 351,651	\$ 136,349	\$ 351,651	\$ 222,350	\$ 193,772	\$ 131,443	\$ 10,440	\$ 0
5. Tuition State Wards	\$ -	\$ 0	\$ -	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
6. Charter School Capital Facility Reimbursement	\$ -	\$ 0	\$ -	\$ 0	\$ 0	\$ 34,870	\$ 28,196	\$ 0	\$ 0
8. School Lunch (Offset)	\$ 31,548	\$ 35,000	\$ (3,452)	\$ 33,298	\$ 26,597	\$ 28,245	\$ 26,723	\$ 27,247	\$ 25,019
Sub-Total	\$ 19,386,359	\$ 18,986,651	\$ 399,708	\$ 17,804,618	\$ 16,147,896	\$ 14,057,494	\$ 15,837,795	\$ 14,023,163	\$ 9,514,186
B. GENERAL GOVERNMENT									
1. Lottery, Beano & Charity Games	\$ 3,168,140	\$ 3,168,140	\$ -	\$ 3,168,140	\$ 3,107,117	\$ 2,493,603	\$ 2,110,492	\$ 2,110,492	\$ 2,250,774
2. Additional Assistance	\$ 298,861	\$ 298,861	\$ -	\$ 298,861	\$ 298,861	\$ 298,861	\$ 298,861	\$ 298,861	\$ 318,726
3. Highway Fund	\$ -	\$ 0	\$ -	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
6. Police Career Incentive	\$ 157,078	\$ 143,439	\$ 13,639	\$ 143,439	\$ 159,050	\$ 166,024	\$ 150,155	\$ 140,291	\$ 129,068
8. Veteran's Benefits	\$ 29,272	\$ 17,277	\$ 11,995	\$ 17,277	\$ 13,048	\$ 12,907	\$ 3,406	\$ 3,738	\$ 14,598
9. Exemptions (Vets. Blind, Surviving)	\$ 67,515	\$ 70,048	\$ (2,533)	\$ 70,048	\$ 31,591	\$ 31,025	\$ 34,421	\$ 30,499	\$ 30,907
10. Exemptions (Elderly)	\$ 22,798	\$ 22,804	\$ (6)	\$ 22,804	\$ 22,782	\$ 22,768	\$ 22,670	\$ 22,328	\$ 21,017
11. State Owned Land	\$ 129,446	\$ 120,634	\$ 8,812	\$ 120,634	\$ 107,973	\$ 156,870	\$ 123,783	\$ 78,725	\$ 98,335
12. Public Libraries	\$ 48,050	\$ 50,000	\$ (1,950)	\$ 48,050	\$ 46,734	\$ 45,664	\$ 40,664	\$ 34,165	\$ 37,196
Sub-Total	\$ 3,921,160	\$ 3,891,203	\$ 29,957	\$ 3,889,253	\$ 3,787,156	\$ 3,227,722	\$ 2,783,852	\$ 2,723,099	\$ 2,900,621
Total State Aid	\$ 23,307,519	\$ 22,877,854	\$ 429,665	\$ 21,693,871	\$ 19,935,052	\$ 17,285,216	\$ 18,621,647	\$ 16,746,262	\$ 12,414,807
CHARGES									
County Tax	\$ 49,947	\$ 49,947	\$ -	\$ 49,947	\$ 49,947	\$ 49,947	\$ 49,947	\$ 49,947	\$ 49,947
Mosquito Control	\$ 62,397	\$ 59,000	\$ 3,397	\$ 57,811	\$ 56,482	\$ 52,245	\$ 47,364	\$ 47,261	\$ 40,895
Mosquito Control (Underestimate)	\$ -	\$ 0	\$ -	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,659
Air Pollution Districts	\$ 9,434	\$ 9,500	\$ (66)	\$ 9,220	\$ 9,076	\$ 8,834	\$ 8,484	\$ 8,187	\$ 7,860
RMV Non-Renewal Surcharge	\$ 21,780	\$ 19,380	\$ 2,400	\$ 19,380	\$ 20,240	\$ 16,700	\$ 13,500	\$ 16,400	\$ 17,880
WRTA Assessment	\$ 70,799	\$ 82,000	\$ (11,201)	\$ 75,438	\$ 68,366	\$ 71,306	\$ 82,522	\$ 80,509	\$ 78,546
Special Education	\$ 12,892	\$ 0	\$ 12,892	\$ 0	\$ 0	\$ 0	\$ 9,648	\$ 5,501	\$ 7,010
MBTA	\$ 141,794	\$ 155,000	\$ (13,206)	\$ 142,329	\$ 132,034	\$ 112,991	\$ 91,481	\$ 42,430	\$ 0
School Choice Tuition	\$ 58,488	\$ 61,947	\$ (3,459)	\$ 61,947	\$ 99,364	\$ 104,140	\$ 78,761	\$ 45,890	\$ 0
Charter School Tuition	\$ 1,026,390	\$ 900,000	\$ 126,390	\$ 734,787	\$ 447,240	\$ 424,421	\$ 312,350	\$ 138,180	\$ 0
Sub-Total	\$ 1,453,921	\$ 1,336,774	\$ 117,147	\$ 1,150,859	\$ 882,749	\$ 840,584	\$ 694,057	\$ 434,305	\$ 205,797

FIGURE FOUR
STATE AID AND CHARGES
FISCAL YEAR 2000 TO 2009

Line Item	Fiscal Year 2009 Based on House Bill Two	Fiscal Year 2009 Projected Town Manager	Variance	Fiscal Year 2008 Actual	Fiscal Year 2007 Actual	Fiscal Year 2006 Actual	Fiscal Year 2005 Actual	Fiscal Year 2004 Actual	Fiscal Year 2003 Actual
Overestimate - Mosquito Control	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overestimate - Special Education	\$0	\$0	\$0	(\$157)	\$0	\$0	\$0	\$0	\$331
Overestimate - Regional Transit	\$0	\$0	\$0	\$0	(\$157)	\$0	\$0	\$0	\$331
Sub-Total	\$0	\$0	\$0	\$0	(\$157)	\$0	\$0	\$0	\$331
Total Net Charges	\$1,453,921	\$1,336,774	\$117,147	\$882,906	\$840,584	\$694,057	\$694,057	\$434,305	\$205,466
School Lunch Offset	\$31,548	\$35,000	(\$3,452)	\$26,597	\$28,245	\$26,723	\$26,723	\$27,247	\$25,019
Library Offset	\$48,050	\$50,000	(\$1,950)	\$46,734	\$45,664	\$40,664	\$40,664	\$34,165	\$37,196
Total Off-Sets	\$79,598	\$85,000	(\$5,402)	\$73,331	\$73,909	\$67,387	\$67,387	\$61,412	\$62,215
Total	\$1,374,323	\$1,251,774	\$122,549	\$809,575	\$766,675	\$626,673	\$626,673	\$372,893	\$143,251
Line Item	Fiscal Year 2009 Based on House Bill Two	Fiscal Year 2009 Projected Town Manager	Variance	Fiscal Year 2008 Actual	Fiscal Year 2007 Actual	Fiscal Year 2006 Actual	Fiscal Year 2005 Actual	Fiscal Year 2004 Actual	Fiscal Year 2003 Actual
"Education" Local Aid	\$19,386,359	\$18,986,651	\$399,708	\$17,804,618	\$16,147,896	\$14,057,494	\$12,135,063	\$10,325,391	\$9,018,186
"General Government" Local Aid	\$3,921,160	\$3,891,203	\$29,957	\$3,889,253	\$3,787,156	\$3,227,722	\$2,783,852	\$2,723,099	\$2,900,621
Charges and Offsets	\$1,533,519	\$1,421,774	\$111,745	\$1,232,207	\$956,237	\$914,493	\$761,444	\$495,717	\$267,681
Total	\$21,774,000	\$21,456,080	\$317,920	\$20,461,664	\$18,978,815	\$16,370,723	\$14,157,471	\$12,552,773	\$11,651,126
							Indicates amount after "9C" reduction was made		
"General Government" Less Charges	\$2,467,239	\$2,554,429	(\$87,190)	\$2,738,394	\$2,904,407	\$2,387,138	\$2,089,795	\$2,288,794	\$2,694,824

FIGURE NINE
TRIAL RECAPITULATION - FISCAL YEAR 2009
Based on Projection Number Two

REVENUE

TAXATION	\$43,776,192
NEW GROWTH	\$450,000
EXEMPTED TAX LEVY	\$3,557,034
STATE AID	\$22,877,854
SBAB PAYMENT	\$3,792,413
OVERESTIMATES	\$0
SCHEDULE A RECEIPTS	\$11,768,000
FREE CASH	\$3,000,000
OTHER AVAILABLE FUNDS	
Sale of Cemetery Lots	\$18,000
Sewer Surplus	\$2,834,092
Sewer Construction	\$200,000
Light Revenue	\$472,770
CATV Revenue	\$453,750
Chapter 90	\$723,655
Stabilization	\$0
Improvement of Public ways	\$0
Title V Loan Repayments	\$15,128
Water Conservation Fund	\$200,000
Account Transfer	\$593,408
Cemetery Trust Funds	\$30,000
Special Funds - Coal Ash	\$390,639
Solid Waste Enterprise	\$800,000
FREE CASH (REDUCE LEVY)	\$500,000
MUNICIPAL LIGHT (REDUCE LEVY)	\$150,384
CATV REVENUE (REDUCE LEVY)	\$556,355
BOND INTEREST RESERVE	\$500,000

\$47,783,226	Taxation
\$22,877,854	State Aid
\$3,792,413	SBAB Payment
\$11,768,000	Local Receipts
\$3,000,000	Free Cash
\$7,231,442	Other Funds
\$500,000	Free Cash (Levy)
\$150,384	Light (Levy)
\$556,355	CATV (Levy)
\$97,659,674	

Total Revenue \$97,659,674

CHARGES

ART	
#	
CHERRY SHEET OFFSETS	\$85,000
CMRPC	\$7,437
STATE AND COUNTY CHARGES	\$1,336,774
OVERLAY	\$550,000
DECEMBER 10, 2007 SPECIAL TOWN MEETING	\$118,941
PAY AND CLASSIFICATION PLAN	\$350,000
MEDICAL EXPENSES POLICE AND FIRE	\$2,500
FY 2008 DEFICITS	\$500,000
OPERATING BUDGET	\$90,269,571
SOLID WASTE ENTERPRISE	\$1,909,525
CAPITAL BUDGET	
E&R Replacement of Voting Tabulators	\$65,000
P Replace Marked Cruiser	\$28,000
P Replace Marked Cruiser	\$28,000
PB New Gas Burners (2) - Paton School	\$0
PB New Gas Burners (4) - Beal & Coolidge	\$0
P Replace Marked Cruiser	\$0
P Replace Unmarked Cruiser	\$28,000
E Repairs to Newton Pond Dam	\$250,000
H Street Reconstruction	\$150,000
PB Update System Wide Facility Study	\$100,000
H Replace 3/4 Ton Pickup With Plow (#2/#26)(1995)	\$34,000
H Replace Street Sweeper (#34)(1997)	\$141,000
PKS Replace Mowers	\$30,000
PB Replace 3/4 Ton Pickup (#34)(1997) Van (#38) (1989)	\$20,000
H Loader Snow Blower Attachment	\$90,000
PKS Dean Park Roadway Improvements	\$60,000
PKS Dean Park Erosion Control	\$0
F Defibrillator Replacement	\$0
P Radio Voting Receiver	\$10,000
PKS Replace 1/2 Ton Pickup With 1-Ton 4 x 2 (#89)(1990)	\$18,500
S Sewer I & I Removal Project	\$100,000

\$ 1,979,211	Charges
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\$5,741,323	General Government
\$7,228,273	Public Safety
\$2,629,497	Retirement
\$7,167,762	Public Works
\$548,160	Human Services
\$1,720,180	Culture & Recreation
\$46,332,074	School Department
\$9,211,307	Debt and Interest
\$9,690,995	Unclassified (Op Sprt)
\$90,269,571	

Solid Waste Enterprise	
\$1,160,758	Collection
\$642,700	Disposal
\$106,067	Expenses
\$1,909,525	

Capital Budget	
\$1,052,500	From Taxation
\$40,000	From Sewer Use
\$200,000	From Sewer Construction
\$470,000	From Water Revenue
\$30,000	From Trust Fund
\$1,792,500	

**FIGURE NINE
TRIAL RECAPITULATION - FISCAL YEAR 2009
Based on Projection Number Two**

S	Install VFD Controls at Rolfe & Maple Avenue	\$100,000
W	Replace Light Pickup (#79)(1998)	\$20,000
S	Replace 3/4 Ton Pickup/Utility (#61)(1999)	\$40,000
W	Painting & Inspection - Masonic Tank #3	\$450,000
C	Cemetery Paving	\$30,000
	ADDITIONAL STAFF POSITION - OFFICE OF THE TOWN MANAGER	\$61,230
	CEMETERY IMPROVEMENTS	\$18,000
	BILLS OF PRIOR YEAR	\$2,500
	STORM DRAINS	\$250,000
	SIDEWALKS	\$25,000
	WATER MAIN REPLACEMENT	\$1,025,000
	SEWER TRUCK LINE REPAIR/REPLACEMENT	TBD
	CREATE ADDITIONAL SEWER CAPACITY	TBD
	CONSTRUCTION/EXTENSION OF SEWERS	\$0
	GENERAL WATER IMPROVEMENTS	\$84,000
	COMPREHENSIVE SITE ASSESSMENT FORMER MSW LANDFILL	\$50,000
	CHAPTER 90 FUNDING	\$723,655
	COUNSELING AND EDUCATIONAL SERVICES	\$72,000
	ATM/STM RESERVE	\$0

Warrant Articles	
\$2,672,755	From Taxation
\$618,941	From Free Cash
\$1,025,000	From Water Revenue*
\$0	From Sewer Revenue
\$791,655	From Other Funds
\$5,108,351	* Including Acct Transfers

\$1,979,211	Charges
\$90,269,571	Budget
\$1,792,500	Capital Budget
\$5,192,351	Warrant Articles
\$99,233,633	

Total Charges \$99,233,633

Surplus/(Deficit) (\$1,573,959)

State Aid Variance Between DJM and House #2	\$317,920
Additional Funds Resulting Changes in the Health Insurance Program	TBD
Revised Revenue Estimate From Schedule A (plus/minus)	TBD
Funds From AvalonBay Communities Project	TBD

Revised Surplus/(Deficit) (\$1,256,039)

**COMPARISON OF
TRIAL RECAPITULATIONS - FISCAL YEAR 2009**

REVENUE	Projection #1	Projection #2	Change
TAXATION	\$43,776,192	\$43,776,192	\$0
NEW GROWTH	\$500,000	\$450,000	(\$50,000)
EXEMPTED TAX LEVY	\$3,595,201	\$3,557,034	(\$38,167)
STATE AID	\$22,877,854	\$22,877,854	\$0
SBAB PAYMENT	\$3,792,413	\$3,792,413	\$0
OVERESTIMATES	\$0	\$0	\$0
SCHEDULE A RECEIPTS	\$11,768,000	\$11,768,000	\$0
FREE CASH	\$3,000,000	\$3,000,000	\$0
OTHER AVAILABLE FUNDS			
Sale of Cemetery Lots	\$18,000	\$18,000	\$0
Sewer Surplus	\$2,794,092	\$2,834,092	\$40,000
Sewer Construction	\$200,000	\$200,000	\$0
Light Revenue	\$487,500	\$472,770	(\$14,730)
CATV Revenue	\$453,750	\$453,750	\$0
Chapter 90	\$723,655	\$723,655	\$0
Stabilization	\$0	\$0	\$0
Improvement of Public ways	\$0	\$0	\$0
Title V Loan Repayments	\$15,128	\$15,128	\$0
Water Conservation Fund	\$200,000	\$200,000	\$0
Account Transfer	\$593,408	\$593,408	\$0
Cemetery Trust Funds	\$30,000	\$30,000	\$0
Special Funds - Coal Ash	\$390,639	\$390,639	\$0
Solid Waste Enterprise	\$0	\$800,000	\$800,000
FREE CASH (REDUCE LEVY)	\$500,000	\$500,000	\$0
MUNICIPAL LIGHT (REDUCE LEVY)	\$150,384	\$150,384	\$0
CATV REVENUE (REDUCE LEVY)	\$556,355	\$556,355	\$0
BOND INTEREST RESERVE	\$500,000	\$500,000	\$0
	Total Revenue	\$96,922,571	\$97,659,674
			\$737,103
CHARGES			
ART			
#			
CHERRY SHEET OFFSETS	\$85,000	\$85,000	\$0
CMRPC	\$7,437	\$7,437	\$0
STATE AND COUNTY CHARGES	\$1,336,774	\$1,336,774	\$0
OVERLAY	\$600,000	\$550,000	(\$50,000)
DECEMBER 10, 2007 SPECIAL TOWN MEETING	\$118,941	\$118,941	\$0
PAY AND CLASSIFICATION PLAN	\$350,000	\$350,000	\$0
MEDICAL EXPENSES POLICE AND FIRE	\$2,500	\$2,500	\$0
FY 2008 DEFICITS	\$500,000	\$500,000	\$0
OPERATING BUDGET	\$93,630,197	\$90,269,571	(\$3,360,626)
SOLID WASTE ENTERPRISE	\$0	\$1,909,525	\$1,909,525
CAPITAL BUDGET			\$0
E&R Replacement of Voting Tabulators	\$65,000	\$65,000	\$0
P Replace Marked Cruiser	\$28,000	\$28,000	\$0
P Replace Marked Cruiser	\$28,000	\$28,000	\$0
PB New Gas Burners (2) - Paton School	\$29,000	\$0	(\$29,000)
PB New Gas Burners (4) - Beal & Coolidge	\$58,000	\$0	(\$58,000)
P Replace Marked Cruiser	\$28,000	\$0	(\$28,000)
P Replace Unmarked Cruiser	\$28,000	\$28,000	\$0
E Repairs to Newton Pond Dam	\$250,000	\$250,000	\$0
H Street Reconstruction	\$150,000	\$150,000	\$0
PB Update System Wide Facility Study	\$100,000	\$100,000	\$0
H Replace 3/4 Ton Pickup With Plow (#2/#26)(1995)	\$38,000	\$34,000	(\$4,000)
H Replace Street Sweeper (#34)(1997)	\$141,000	\$141,000	\$0
PKS Replace Mowers	\$30,000	\$30,000	\$0
PB Replace 3/4 Ton Pickup (#34)(1997) Van (#38) (1989)	\$27,000	\$20,000	(\$7,000)
H Loader Snow Blower Attachment	\$90,000	\$90,000	\$0
PKS Dean Park Roadway Improvements	\$60,000	\$60,000	\$0
PKS Dean Park Erosion Control	\$69,000	\$0	(\$69,000)
F Defibrillator Replacement	\$32,000	\$0	(\$32,000)
P Radio Voting Receiver	\$10,000	\$10,000	\$0
PKS Replace 1/2 Ton Pickup With 1-Ton 4 x 2 (#89)(1990)	\$18,500	\$18,500	\$0
S Sewer I & I Removal Project	\$100,000	\$100,000	\$0

**COMPARISON OF
TRIAL RECAPITULATIONS - FISCAL YEAR 2009**

S	Install VFD Controls at Rolfe & Maple Avenue	\$100,000	\$100,000	\$0
W	Replace Light Pickup (#79)(1998)	\$20,000	\$20,000	\$0
S	Replace 3/4 Ton Pickup/Utility (#61)(1999)	\$40,000	\$40,000	\$0
W	Painting & Inspection - Masonic Tank #3	\$450,000	\$450,000	\$0
C	Cemetery Paving	\$30,000	\$30,000	\$0
	ADDITIONAL STAFF POSITION - OFFICE OF THE TOWN MANAGER	\$61,230	\$61,230	\$0
	CEMETERY IMPROVEMENTS	\$18,000	\$18,000	\$0
	BILLS OF PRIOR YEAR	\$2,500	\$2,500	\$0
	STORM DRAINS	\$250,000	\$250,000	\$0
	SIDEWALKS	\$25,000	\$25,000	\$0
	WATER MAIN REPLACEMENT	\$1,025,000	\$1,025,000	\$0
	SEWER TRUCK LINE REPAIR/REPLACEMENT	TBD	TBD	
	CREATE ADDITIONAL SEWER CAPACITY	TBD	TBD	
	CONSTRUCTION/EXTENSION OF SEWERS	\$0	\$0	\$0
	GENERAL WATER IMPROVEMENTS	\$0	\$84,000	\$84,000
	COMPREHENSIVE SITE ASSESSMENT FORMER MSW LANDFILL	\$50,000	\$50,000	\$0
	CHAPTER 90 FUNDING	\$723,655	\$723,655	\$0
	COUNSELING AND EDUCATIONAL SERVICES	\$72,000	\$72,000	\$0
	ATM/STM RESERVE	\$300,000	\$0	(\$300,000)
	Total Charges	\$101,177,734	\$99,233,633	(\$1,944,101)
	Surplus/(Deficit)	(\$4,255,163)	(\$1,573,959)	\$2,681,204

**Budget Summary Comparison
Fiscal Year 2009**

	Fiscal Year 2008 Budget	Town Manager Fiscal Year 2009 Original Recommendation	Town Manager Fiscal Year 2009 Revised Recommendation	Change	Difference FY 08 to FY 09	Percent
PERSONNEL BOARD	\$275,100	\$3,600	\$3,600	\$0	(\$271,500)	-98.69%
SELECTMEN	\$22,463	\$22,763	\$22,763	\$0	\$300	1.34%
TOWN MANAGER	\$296,137	\$301,472	\$301,472	\$0	\$5,335	1.80%
FINANCE COMMITTEE	\$281,345	\$281,345	\$281,345	\$0	\$0	0.00%
ACCOUNTANT	\$185,101	\$189,593	\$189,593	\$0	\$4,492	2.43%
ASSESSORS	\$207,037	\$190,923	\$190,923	\$0	(\$16,114)	-7.78%
TREASURER-COLLECTOR	\$362,393	\$362,937	\$362,937	\$0	\$544	0.15%
TOWN COUNSEL	\$56,400	\$56,400	\$56,400	\$0	\$0	0.00%
MIS	\$425,039	\$430,125	\$430,125	\$0	\$5,086	1.20%
TOWN CLERK	\$168,068	\$168,692	\$168,692	\$0	\$624	0.37%
ELECTION AND REGISTRATION	\$82,324	\$103,450	\$103,450	\$0	\$21,126	25.66%
CONSERVATION COMMISSION	\$6,550	\$6,550	\$6,550	\$0	\$0	0.00%
PLANNING BOARD	\$3,300	\$3,300	\$3,300	\$0	\$0	0.00%
BOARD OF APPEALS	\$670	\$670	\$670	\$0	\$0	0.00%
PUBLIC BUILDINGS	\$3,583,344	\$3,619,503	\$3,619,503	\$0	\$36,159	1.01%
POLICE DEPARTMENT	\$4,118,894	\$4,204,923	\$4,204,923	\$0	\$86,029	2.09%
FIRE DEPARTMENT	\$2,622,116	\$2,704,384	\$2,704,384	\$0	\$82,268	3.14%
BUILDING INSPECTOR	\$214,087	\$236,207	\$236,207	\$0	\$22,120	10.33%
WEIGHTS & MEASURES	\$3,000	\$3,000	\$3,000	\$0	\$0	0.00%
CIVIL DEFENSE	\$2,160	\$2,244	\$2,244	\$0	\$84	3.89%
FORESTRY	\$69,865	\$77,515	\$77,515	\$0	\$7,650	10.95%
PENSIONS	\$2,538,769	\$2,629,497	\$2,629,497	\$0	\$90,728	3.57%
TOWN ENGINEER	\$486,977	\$495,882	\$495,882	\$0	\$8,905	1.83%
HIGHWAYS	\$1,525,129	\$1,657,814	\$1,657,814	\$0	\$132,685	8.70%
STREET LIGHTING	\$154,444	\$148,943	\$148,943	\$0	(\$5,501)	-3.56%
SEWER	\$2,731,716	\$2,765,538	\$2,765,538	\$0	\$33,822	1.24%
WATER	\$1,926,403	\$1,977,989	\$1,977,989	\$0	\$51,586	2.68%
CEMETERIES	\$120,837	\$121,596	\$121,596	\$0	\$759	0.63%
HEALTH	\$2,013,111	\$2,176,377	\$240,507	(\$1,935,870)	(\$1,772,604)	-88.05%
COUNCIL ON AGING	\$249,356	\$253,972	\$253,972	\$0	\$4,616	1.85%
VETERAN'S SERVICES	\$38,140	\$53,181	\$53,181	\$0	\$15,041	39.44%
COMMISSION ON DISABILITIES	\$500	\$500	\$500	\$0	\$0	0.00%
LIBRARY	\$1,195,367	\$1,214,426	\$1,214,426	\$0	\$19,059	1.59%
PARKS AND RECREATION	\$485,815	\$505,754	\$505,754	\$0	\$19,939	4.10%
SCHOOLS	\$42,733,949	\$46,882,724	\$46,332,074	(\$550,650)	\$3,598,125	8.42%
INTEREST AND MATURING DEBT	\$8,677,615	\$9,281,661	\$9,211,307	(\$70,354)	\$533,692	6.15%
Unemployment Compensation Insurance	\$100,000	\$100,000	\$100,000	\$0	\$0	0.00%
Group Health and Life Insurance	\$6,940,000	\$8,400,000	\$7,600,000	(\$800,000)	\$660,000	9.51%
Medicare	\$610,000	\$645,000	\$645,000	\$0	\$35,000	5.74%
Printing/Postage/Stationary	\$120,000	\$121,027	\$121,027	\$0	\$1,027	0.86%
Gasoline and Oil	\$360,000	\$436,392	\$436,392	\$0	\$76,392	21.22%
Radio Maintenance	\$10,425	\$10,425	\$10,425	\$0	\$0	0.00%
WAREP Payment	\$5,000	\$6,000	\$6,000	\$0	\$1,000	20.00%
Memorial Day	\$3,195	\$3,195	\$3,195	\$0	\$0	0.00%
General Insurance	\$680,000	\$680,000	\$680,000	\$0	\$0	0.00%
Non-Contributory Pensions	\$3,752	\$3,752	\$0	(\$3,752)	(\$3,752)	-100.00%
Out of State Travel	\$0	\$0	\$0	\$0	\$0	0.00%
Employee Assistance Program	\$4,000	\$4,000	\$4,000	\$0	\$0	0.00%
Telephone System	\$5,000	\$5,000	\$5,000	\$0	\$0	0.00%
Bills of Prior Year	\$0	\$0	\$0	\$0	\$0	0.00%
Ambulance Services	\$82,000	\$79,956	\$79,956	\$0	(\$2,044)	-2.49%
UNCLASSIFIED	\$8,923,372	\$10,494,747	\$9,690,995	(\$803,752)	\$767,623	8.60%
	\$86,786,893	\$93,630,197	\$90,269,571	(\$3,360,626)	\$3,482,678	4.01%

**Budget Summary Comparison
Fiscal Year 2009**

	Fiscal Year 2008 Budget	Town Manager Fiscal Year 2009 Original Recommendation	Town Manager Fiscal Year 2009 Revised Recommendation	Change	Difference FY 08 to FY 09	Percent
General Government	\$19,479,689	\$19,822,644	\$17,886,774.00	(\$1,935,870)	(\$1,592,915)	-8.18%
Water & Sewer	\$4,658,119	\$4,743,527	\$4,743,527.00	\$0	\$85,408	1.83%
Education	\$42,733,949	\$46,882,724	\$46,332,074.00	(\$550,650)	\$3,598,125	8.42%
Fixed Costs	\$19,915,136	\$22,181,302	\$21,307,196.00	(\$874,106)	\$1,392,060	6.99%
	\$86,786,893	\$93,630,197	\$90,269,571.00	(\$3,360,626)	\$3,482,678	4.01%
Budget Less Education	\$44,052,944	\$46,747,473	\$43,937,497.00	(\$2,809,976)	(\$115,447)	-0.26%

Fiscal Year 2009
Operating Budget

Area	FY 2008 Budget	FY 2009 Recommended	Increase/ (Decrease)	Percent Change
General Government	\$ 5,955,271	\$6,091,323	\$136,052	2.28%
Public Safety	\$ 7,030,122	\$7,228,273	\$198,151	2.82%
Retirement	\$ 2,538,769	\$2,629,497	\$90,728	3.57%
Public Works	\$ 6,945,506	\$7,167,762	\$222,256	3.20%
Human Services	\$ 2,301,107	\$548,160	(\$1,752,947)	-76.18%
Culture & Recreation	\$ 1,681,182	\$1,720,180	\$38,998	2.32%
School Department	\$ 42,733,949	\$46,332,074	\$3,598,125	8.42%
Debt and Interest	\$ 8,677,615	\$9,211,307	\$533,692	6.15%
Unclassified (Operating Support)	\$ 8,923,372	\$9,690,995	\$767,623	8.60%
TOTAL	\$ 86,786,893	\$90,619,571	\$3,832,678	4.42%

**Group Health and Life Insurance
Fiscal Years 1999 to 2009**

Fiscal Year	Expended/ Budget	Amount	Percent
1999	\$1,701,899		
2000	\$1,879,962	\$178,063	10.46%
2001	\$2,573,606	\$693,644	36.90%
2002	\$2,991,005	\$417,399	16.22%
2003	\$3,836,906	\$845,901	28.28%
2004	\$4,483,109	\$646,203	16.84%
2005	\$5,529,698	\$1,046,589	23.35%
2006	\$5,375,635	(\$154,063)	-2.79%
2007*	\$5,684,151	\$308,516	5.74%
2008*	\$6,940,000	\$1,255,849	22.09%
2009*	\$7,600,000	\$660,000	9.51%

FY 1999 to 2007 - Expended

FY 2008 - Budgeted

* Reflects offset paid by Food Service & Extended Day Programs

Note: The 21/2 % on the tax levy limit of \$42.7 Million is \$1,067,712. \$660,000 uses 61.8% of this amount.

Note: The breakdown on health insurance expenditures is 73% School/27% Municipal (\$481,800/\$178,200). This is a third of House #2 Chapter 70 Increase.

**FIGURE TWELVE
SUMMARY OF HEALTH INSURANCE PROGRAM
FY 2000 TO FY 2009**

SCHOOL PLAN	4/1/1999	4/1/2000	4/30/2001	4/4/2002	3/26/2003	4/27/2004	4/1/2005	2/13/2006	2/5/2007	1/4/2008
	H/P Select	Fam 10 Ind 20	8 23	10 17	12 15	10 11	8 10	5 9	0 0	0 0
	Total	31	27	27	21	18	14	0	0	0
H/P PPO	Fam 1 Ind 1						1 3	2 2		
	Total						4	4		2
Tufts POS	Fam 1 Ind 0						0 0	1 0		
	Total						0	1		0
Blue Cross EPO	Fam 12 Ind 7						12 7	9 8		11 10
	Total						19	17		21
Tufts EPO	Fam 3 Ind 2						3 2	4 2		5 4
	Total						5	6		9
H/P HMO Became EPO FY 06	Fam 39 71	44 64	57 71	70 86	66 82	50 68	45 59	46 52	39 46	35 46
	Total	110	128	156	148	118	104	98	85	81
Fallon (Select Care in FY 2004)	Fam 113 Ind 114	128 138	132 143	132 158	147 156	120 107	162 136	171 132	179 148	197 152
	Total	227	266	275	290	303	298	303	327	349
Fallon - Direct	Fam 63 Ind 51					63 75	62 61	63 61	62 53	74 51
	Total					138	123	124	115	125
Total Active Plans	367	405	430	473	472	501	539	553	555	587

**FIGURE TWELVE
SUMMARY OF HEALTH INSURANCE PROGRAM
FY 2000 TO FY 2009**

SCHOOL (cont)

PLAN	4/1/1999	4/1/2000	4/30/2001	4/4/2002	3/26/2003	4/27/2004	4/1/2005	2/13/2006	2/5/2007	1/4/2008
Pilgrim Medicare					95	93	92	90	92	70
BC MEDEX III								3	2	2
Tufts MC								6	6	5
BC Man Blue								0	0	0
Fallon Senior	60	58	58	65	66	64	64	63	56	56
Tufts Medicare Preferred										
First Seniority	20	22								
Pilgrim Enhanced	61	60	54	56						
Pilgrim Preferred	26	24	44	46					1	2
Medicare HMO Blue										
First Seniority - Freedom										21
Total Senior Plans	167	164	156	167	161	157	156	162	157	156
Total School Plans	534	569	586	640	633	658	695	715	712	743

(1)

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Town

PLAN	4/1/1999	4/1/2000	4/30/2001	4/4/2002	3/26/2003	4/27/2004	4/1/2005	2/13/2006	2/5/2007	1/4/2008
H/P Select										
Fam	2	2	2	2	2	1	0	0	0	0
Ind	3	2	1	1	0	0	3	0	0	0
Total	5	4	3	3	2	1	3	0	0	0
H/P PPO										
Fam								0	1	1
Ind								2	3	3
Total								2	4	4
Tufts POS										
Fam								0	0	0
Ind								0	0	0
Total								0	0	0
Blue Cross EPO										
Fam							1	0	0	1
Ind							2	3	3	3
Total							3	3	3	4
Tufts EPO										
Fam								0	0	0
Ind								0	0	0
Total								0	0	0

**FIGURE TWELVE
SUMMARY OF HEALTH INSURANCE PROGRAM
FY 2000 TO FY 2009**

Town (cont)
PLAN

	4/1/1999	4/1/2000	4/30/2001	4/4/2002	3/26/2003	4/27/2004	4/1/2005	2/13/2006	2/5/2007	1/4/2008
H/P HMO Became EPO FY 06	24	22	28	28	29	10	9	10	10	9
	22	32	30	33	31	22	13	13	15	11
Total	46	54	58	61	60	32	22	23	25	20
Fallon (Select Care in FY 2004)	72	71	68	68	69	68	72	71	75	72
	33	37	38	37	43	39	44	48	44	41
Total	105	108	106	105	112	107	116	119	119	113
Fallon - Direct						32	30	30	33	32
						13	11	11	12	13
Total						45	41	41	45	45

Total Active Plans 156 166 167 169 174 185 182 188 196 186 (10)

PLAN	4/1/1999	4/1/2000	4/30/2001	4/4/2002	3/26/2003	4/27/2004	4/1/2005	2/13/2006	2/5/2007	1/4/2008
Pilgrim Medicare					82	68	67	50	47	47
BC MEDEX III								3	4	3
Tufts MC								8	9	6
BC Man Blue								4	4	3
Fallon Senior	48	54	50	44	43	50	51	47	49	48
Tufts Medicare										1
Preferred										
First Seniority	6	14								
Pilgrim Enhanced	32	36	35	34						
Pilgrim Preferred	35	34	54	47					2	0
Medicare HMO Blue										
First Seniority -										23
Freedom										

Total Senior Plans 121 138 139 125 125 125 118 118 112 115 131 16

Total Municipal Plans 277 304 306 294 299 303 300 300 311 317 6

Combined All Plans 811 873 892 934 932 961 995 1015 1023 1060 37