

**OFFICE OF THE
TOWN MANAGER**



Richard D. Carney
Municipal Office Building
100 Maple Avenue
Voice: 508-841-8508
Fax: 508-842-0587
dmorgado@th.ci.shrewsbury.ma.us

Town of Shrewsbury
MASSACHUSETTS 01545-5398

March 26, 2008

To: Finance Committee

From: Daniel J. Morgado

Re: Fiscal Year 2009 Budget

In keeping with my past practice, I have prepared for your consideration a series of proposed reductions to bring the FY 2009 spending plan into balance.

Based upon the most recent trial recapitulation, the amount to be reduced is nearly \$1 Million. However, the attached trial recapitulation assumes the implementation of PAYT effective August 1, 2008. If PAYT is not adopted then an additional \$1 Million will need to be removed from the spending plan. Accordingly, I show proposed reductions totaling \$2.1 Million.

I remind you that the amount of the deficit is still very much a moving target based upon several assumptions that remain in flux.

I will provide additional explanation when I met with you on Thursday night upon the conclusion of your meeting with the School Committee.

Please advise with any questions.

Cc Board of Selectmen
Department Heads
Affected Boards, Committees and Commissions.

FIGURE NINE
TRIAL RECAPITULATION - FISCAL YEAR 2009
Based on Projection Number Two
Assumed State Aid and Charges as Contained in House Bill Two
With Revised School Budget As Voted By School Committee On March 12, 2008

REVENUE

TAXATION	\$43,776,192
NEW GROWTH	\$450,000
EXEMPTED TAX LEVY	\$3,557,034
STATE AID	\$23,307,519
SBAB PAYMENT	\$3,792,413
OVERESTIMATES	\$0
SCHEDULE A RECEIPTS	\$11,768,000
FREE CASH	\$3,000,000
OTHER AVAILABLE FUNDS	
Sale of Cemetery Lots	\$18,000
Sewer Surplus	\$2,834,092
Sewer Construction	\$200,000
Light Revenue	\$472,770
CATV Revenue	\$453,750
Chapter 90	\$723,655
Stabilization	\$0
Improvement of Public ways	\$0
Title V Loan Repayments	\$15,128
Water Conservation Fund	\$200,000
Account Transfer	\$593,408
Cemetery Trust Funds	\$30,000
Special Funds - Coal Ash	\$390,639
Solid Waste Enterprise	\$800,000
FREE CASH (REDUCE LEVY)	\$500,000
MUNICIPAL LIGHT (REDUCE LEVY)	\$150,384
CATV REVENUE (REDUCE LEVY)	\$556,355
BOND INTEREST RESERVE	\$500,000

\$47,783,226	Taxation
\$23,307,519	State Aid
\$3,792,413	SBAB Payment
\$11,768,000	Local Receipts
\$3,000,000	Free Cash
\$7,231,442	Other Funds
\$500,000	Free Cash (Levy)
\$150,384	Light (Levy)
\$556,355	CATV (Levy)
\$98,089,339	

Total Revenue \$98,089,339

CHARGES

**ART
#**

CHERRY SHEET OFFSETS	\$79,598
CMRPC	\$7,437
STATE AND COUNTY CHARGES	\$1,453,921
OVERLAY	\$550,000
DECEMBER 10, 2007 SPECIAL TOWN MEETING	\$118,941
PAY AND CLASSIFICATION PLAN	\$350,000
MEDICAL EXPENSES POLICE AND FIRE	\$2,500
FY 2008 DEFICITS	\$500,000
OPERATING BUDGET	\$89,933,146
SOLID WASTE ENTERPRISE	\$1,909,525
CAPITAL BUDGET	
E&R Replacement of Voting Tabulators	\$65,000
P Replace Marked Cruiser	\$28,000
P Replace Marked Cruiser	\$28,000
PB New Gas Burners (2) - Paton School	\$0
PB New Gas Burners (4) - Beal & Coolidge	\$0
P Replace Marked Cruiser	\$0
P Replace Unmarked Cruiser	\$28,000
E Repairs to Newton Pond Dam	\$250,000
H Street Reconstruction	\$150,000
PB Update System Wide Facility Study	\$100,000
H Replace 3/4 Ton Pickup With Plow (#2/#26)(1995)	\$34,000
H Replace Street Sweeper (#34)(1997)	\$141,000
PKS Replace Mowers	\$30,000
PB Replace 3/4 Ton Pickup (#34)(1997) Van (#38) (1989)	\$20,000
H Loader Snow Blower Attachment	\$90,000
PKS Dean Park Roadway Improvements	\$60,000
PKS Dean Park Erosion Control	\$0
F Defibrillator Replacement	\$0
P Radio Voting Receiver	\$10,000
PKS Replace 1/2 Ton Pickup With 1-Ton 4 x 2 (#89)(1990)	\$18,500

\$ 2,090,956	Charges
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\$5,741,323	General Government
\$7,228,273	Public Safety
\$2,629,497	Retirement
\$7,167,762	Public Works
\$548,160	Human Services
\$1,720,180	Culture & Recreation
\$45,995,649	School Department
\$9,211,307	Debt and Interest
\$9,690,995	Unclassified (Op Sprt)
\$89,933,146	

Solid Waste Enterprise	
\$1,160,758	Collection
\$642,700	Disposal
\$106,067	Expenses
\$1,909,525	

Capital Budget	
\$1,052,500	From Taxation
\$40,000	From Sewer Use
\$200,000	From Sewer Construction
\$470,000	From Water Revenue
\$30,000	From Trust Fund
\$1,792,500	

FIGURE NINE
TRIAL RECAPITULATION - FISCAL YEAR 2009
Based on Projection Number Two
Assumed State Aid and Charges as Contained in House Bill Two
With Revised School Budget As Voted By School Committee On March 12, 2008

S Sewer I & I Removal Project	\$100,000
S Install VFD Controls at Rolfe & Maple Avenue	\$100,000
W Replace Light Pickup (#79)(1998)	\$20,000
S Replace 3/4 Ton Pickup/Utility (#61)(1999)	\$40,000
W Painting & Inspection - Masonic Tank #3	\$450,000
C Cemetery Paving	\$30,000
ADDITIONAL STAFF POSITION - OFFICE OF THE TOWN MANAGER	\$61,230
CEMETERY IMPROVEMENTS	\$18,000
BILLS OF PRIOR YEAR	\$2,500
STORM DRAINS	\$250,000
SIDEWALKS	\$25,000
WATER MAIN REPLACEMENT	\$1,025,000
SEWER TRUCK LINE REPAIR/REPLACEMENT	TBD
CREATE ADDITIONAL SEWER CAPACITY	TBD
CONSTRUCTION/EXTENSION OF SEWERS	\$0
GENERAL WATER IMPROVEMENTS	\$84,000
COMPREHENSIVE SITE ASSESSMENT FORMER MSW LANDFILL	\$50,000
CHAPTER 90 FUNDING	\$723,655
COUNSELING AND EDUCATIONAL SERVICES	\$72,000
ATM/STM RESERVE	\$0

Warrant Articles	
\$2,672,755	From Taxation
\$618,941	From Free Cash
\$1,109,000	From Water Revenue*
\$0	From Sewer Revenue
\$791,655	From Other Funds
\$5,192,351	* Including Acct Transfers

\$2,090,956	Charges
\$89,933,146	Budget
\$1,792,500	Capital Budget
\$5,192,351	Warrant Articles
\$99,008,953	

Total Charges **\$99,008,953**

Surplus/(Deficit) **(\$919,614)**

Additional Funds Resulting Changes in the Health Insurance Program	TBD
Revised Revenue Estimate From Schedule A (plus/minus)	TBD
Funds From AvalonBay Communities Project	TBD
Revised Surplus/(Deficit)	(\$919,614)

\$919,614	Projected Deficit
\$500,000	Fee Reduction/Elimination
\$100,000	Potential Downside Adjustments
\$1,519,614	
\$1,500,000	SAY

Proposed Level 1, Level 2, Level 3 and Level 4 Reductions
Fiscal Year 2009

Department	Account	Level 1	Level 2	Level 3	Level 4	Total Reductions Levels 1, 2, 3 & 4	Comment
Town Manager	S&W - 02				\$19,153	\$19,153	Reduce to (19.5) hours PAT 10 position; Licensing is to be put into queue and will be allowed to back up if necessary
	Total	\$0	\$0	\$0	\$19,153	\$19,153	
Accounting	Salaries - 01-02-03				\$2,500	\$2,500	General reduction achieved via selective furloughs. Processing and reporting time is extended.
	Total	\$0	\$0	\$0	\$2,500	\$2,500	
Brd of Assessors	Salaries - 01	\$300				\$300	Delete longevity payment; New Principal Assessor to be hired in August
	Expense - 04-05-06			\$1,300		\$1,300	Delete vacation fill in. Close office when necessary
	Total	\$300	\$0	\$1,300	\$0	\$1,600	
Collector-Treasurer	S&W - 02			\$31,736		\$31,736	Layoff PAT 8 position. Processing time extended with window closures as necessary
	Total	\$0	\$0	\$31,736	\$0	\$31,736	
MIS	Salaries - 01-02-03		\$1,000			\$1,000	Reduce overtime
	Salaries - 01-02-03		\$9,000		\$55,014	\$55,014	Layoff PAT 16; alternate means of system support to be effected
	Expense - 04-05-06			\$9,430		\$9,430	Across the board reduction affecting training and other support
	Expense - 04-05-06	\$10,000	\$10,000			\$20,000	Across the board reduction affecting training and other support
	Equipment - 08					\$20,000	Reduce equipment replacement
	Total	\$10,000	\$20,000	\$9,430	\$55,014	\$94,444	
Town Clerk	S&W - 02				\$17,204	\$17,204	Reduce to (19.5) hours PAT 8 position; Processing time extended with window closures as necessary
	Total	\$0	\$0	\$0	\$17,204	\$17,204	
Public Buildings	S&W - 03	\$47,251				\$47,251	Eliminate vacant W-8 electrician position; Work is queued and prioritized
	S&W - 03		\$34,273			\$34,273	Layoff W-3 jr custodian position at High School; reduce level of service
	S&W - 03		\$125			\$125	Reduce longevity payment
	S&W - 03			\$41,801		\$41,801	Eliminate vacant W-6 Maintenance Craftsman position; Work is queued and prioritized
	Expense - 04-05-06	\$550	\$550	\$375		\$1,475	
	Building Repairs - 09	\$55,500				\$55,500	Delete the following projects: Repair of sidewalk at Town Hall (east side); HVAC in room 264 at Floraj; Paint two Modulers at Spring and Replace (9) classroom sinks at Paton.
	Total	\$103,301	\$34,948	\$42,176	\$0	\$180,425	

Proposed Level 1, Level 2, Level 3 and Level 4 Reductions
Fiscal Year 2009

Department	Account	Level 1	Level 2	Level 3	Level 4	Total Reductions Levels 1, 2, 3 & 4	Comment
Police (now 6 clerical) Now 3 Lts, 6 Sigs & 35 Plus 33 PAs in FY 06 Now 8 Disps	S&W - 02	\$35,842				\$35,842	Reduce soon to be vacant PAT 8 position; Allow paperwork and reports to back up as necessary.
	S&W - 03		\$50,085			\$50,085	Reduce vacant PTL's position; Eliminate elder affairs; reduce boat patrol and curtail second SRO position at Middle School
	S&W - 03				\$35,830	\$35,830	Layoff dispatcher. Run short when possible and supplement with uniformed officers if necessary.
	Expense - 08 Expense - 04-05-06		\$10,000	\$10,000		\$10,000 \$10,000	Reduce new equipment purchases General reduction
	Total	\$35,842	\$10,000	\$60,085	\$35,830	\$141,757	
Fire Now 4 Capts & 32 FFs	S&W - 02		\$18,153			\$18,153	Reduce soon to be vacant PAT-9 position to (19.5) hrs per week. Office to close when necessary
	S&W - 03				\$46,485	\$46,485	Reduce (1) FF position (layoff) and run (1) group at (8) restoring old backfill rule
	S&W - 03			\$7,500	\$1,300	\$1,300	Reduce Training Stipend
	Expense - 04-05-06				\$7,500	\$7,500	General reduction
	Total	\$0	\$18,153	\$7,500	\$47,785	\$73,438	
Forestry	Expense - 04-05-06		\$5,000			\$5,000	General reduction
	Total	\$0	\$5,000	\$0	\$0	\$5,000	
Engineering	S&W - 03	\$2,500	\$2,500			\$5,000	Reduce Overtime
	S&W - 03	\$1,500	\$1,500	\$58,672		\$58,672	Layoff engineer PAT-16; Attempt to transfer to Sewer & Water
	Expense - 08	\$4,000	\$4,000	\$58,672	\$0	\$66,672	General reduction
	Total	\$25,000	\$25,000	\$9,412	\$0	\$50,000	Layoff W-4 position (shared with Parks); service levels reduced
Highway	Expense - 04-05-06		\$7,500			\$7,500	General reduction
	Equipment - 08			\$20,000		\$20,000	Reduce power washer
	Equipment - 08					\$20,000	Reduce sander body replacement
	Total	\$25,000	\$32,500	\$29,412	\$0	\$86,912	
Council on Aging	S&W - 01-02-03		\$6,464			\$6,464	Fund director by additional formula grant transfer; layoff of part time office support coordinator
	S&W - 01-02-03		\$26,802			\$26,802	Eliminate all paid Meals on Wheels Drivers; Assign responsibility of delivery back to the Commonwealth of Massachusetts via the Area Agency on Aging (AAA); attempt to staff with volunteers. This action may cause the elimination of the current daily meals program at the Senior Center.
	S&W - 01-02-03				\$16,536	\$16,536	Reduce to (19.5) hours PAT 8 position; Processing time extended with window closures as necessary
	Expense - 04-05-06	\$1,900	\$33,266	\$0	\$16,536	\$1,900	Eliminate defibrillator as it will be donated or funded via grant
	Total	\$1,900	\$33,266	\$0	\$16,536	\$51,702	

Proposed Level 1, Level 2, Level 3 and Level 4 Reductions
Fiscal Year 2009

Department	Account	Level 1	Level 2	Level 3	Level 4	Total Reductions Levels 1, 2, 3 & 4	Comment
Library	S&W - 01-02-03	\$3,820				\$3,820	Eliminate seasonal circulation aide
	S&W - 01-02-03		\$34,056			\$34,056	Eliminate Thursday hours; pages reduced by 54%; hours of operation falls to 55 from 61. Certification is maintained.
	S&W - 01-02-03			\$73,453		\$73,453	Reduce PAT-8 by 2.5 hrs, eliminate all part time staff and other coverages. Hours of operation falls to 40 from 55. Certification is lost and waiver becomes problematic.
	S&W - 01-02-03				\$53,888	\$53,888	Layoff PAT-11 position; eliminate remaining pages. Hours reduced to 30 hours per week. Certification is lost and waiver becomes problematic.
Parks & Recreation	Expense - 04-05-06		\$13,466			\$13,466	Reduce various accounts; reduce on maintenance, purchase of materials and children, youth and adult programming.
	Expense - 04-05-06			\$46,075		\$46,075	Reduce various accounts including materials, programming, staff development, dues and memberships, newsletter, etc.
	Expense - 04-05-06	\$4,000			\$50,000	\$50,000	Reduce various accounts primarily materials purchases.
	Equipment - 08		\$4,300			\$4,300	Eliminate new reading room chairs
	Equipment - 08			\$3,000		\$3,000	Reduce computer replacement and public printer
	Equipment - 08				\$3,000	\$3,000	Eliminate all computer replacement
	Total	\$7,820	\$51,822	\$122,528	\$103,888	\$286,058	
Parks & Recreation	S&W - 03	(\$5,000.00)				(\$5,000.00)	Add into budget base salary adjustment
	S&W - 03			\$27,708.00		\$27,708.00	Layoff W-4 position (shared with Highway); service levels reduced
	S&W - 03	\$1,500.00		\$1,500.00		\$3,000.00	Eliminate senior program subsidy
	Expense - 04-05-06	\$3,500.00		\$3,500.00		\$7,000.00	General reduction
	Equipment - 08	\$4,000.00				\$4,000.00	Reduce sander unit
Cemetery	Equipment - 08	\$15,000.00				\$15,000.00	Reduce mower lift and picnic table replacement
	Special Appro - 09		\$10,000.00	\$25,000.00		\$50,000.00	Reduce levels of service at all school fields and other grounds
	Total	\$14,000.00	\$22,000.00	\$57,708.00	\$0.00	\$93,708.00	
Cemetery	S&W - 03	(\$900.00)	\$5,953.00	\$5,953.00		(\$900.00)	Add into budget base salary adjustment
	S&W - 03					\$11,906.00	Eliminate seasonal position by 50%/50%; Service levels reduced
Schools	Total	(\$900.00)	\$5,953.00	\$5,953.00	\$0.00	\$11,006.00	
	Total	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$1,000,000.00	
	Total	\$45,995,649	\$45,495,649	\$45,245,649	\$44,995,649	\$44,995,649	
		7.63%	6.46%	5.88%	5.29%		
Operating Support	Unemployment		(\$100,000)	(\$200,000)		(\$300,000)	With layoffs account must increase
	Oil & Fuel	(\$75,000)				(\$75,000)	Current estimate is too low
	WAREP			\$6,000		\$6,000	Discontinue participation
	Group Health Insurance	TBD				\$0	Alternate program being developed
Total	(\$75,000)	(\$100,000)	(\$194,000)	\$0	(\$369,000)		

Proposed Level 1, Level 2, Level 3 and Level 4 Reductions
Fiscal Year 2009

Comment

Department	Account	Level 1	Level 2	Level 3	Level 4	Total Reductions Levels 1, 2, 3 & 4
	Town Manager	\$0	\$0	\$0	\$19,153	\$19,153
	Accounting	\$0	\$0	\$0	\$2,500	\$2,500
	Brd of Assessors	\$300	\$0	\$1,300	\$0	\$1,600
	Collector-Treasurer	\$0	\$0	\$31,736	\$0	\$31,736
	MIS	\$10,000	\$20,000	\$9,430	\$55,014	\$94,444
	Town Clerk	\$0	\$0	\$0	\$17,204	\$17,204
	Public Buildings	\$103,301	\$34,948	\$42,176	\$0	\$180,425
	Police	\$35,842	\$10,000	\$60,085	\$35,830	\$141,757
	Fire	\$0	\$18,153	\$7,500	\$47,785	\$73,438
	Forestry	\$0	\$5,000	\$0	\$0	\$5,000
	Engineering	\$4,000	\$4,000	\$58,672	\$0	\$66,672
	Highway	\$25,000	\$32,500	\$29,412	\$0	\$86,912
	Council on Aging	\$1,900	\$33,266	\$0	\$16,536	\$51,702
	Library	\$7,820	\$51,822	\$122,528	\$103,888	\$286,058
	Parks & Recreation	\$14,000	\$22,000	\$57,708	\$0	\$93,708
	Cemetery	(\$900)	\$5,953	\$5,953	\$0	\$11,006
	School Department	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
	Operating Support	(\$75,000)	(\$100,000)	(\$194,000)	\$0	(\$369,000)
	Total	\$376,263	\$387,642	\$482,500	\$547,910	\$1,794,315
	Cumulative	\$376,263	\$763,905	\$1,246,405	\$1,794,315	

Capital Budget & Warrant Articles

	Current	Level 1	Level 2	Level 3	Level 4	
DECEMBER 10, 2007 SPECIAL TOWN MEETING	\$118,941	\$118,941	\$118,941	\$118,941	\$118,941	
PAY AND CLASSIFICATION PLAN	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	
MEDICAL EXPENSES POLICE AND FIRE	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	
FY 2008 DEFICITS	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	
SOLID WASTE ENTERPRISE	\$1,909,525	\$1,909,525	\$1,909,525	\$1,909,525	\$1,909,525	
CAPITAL BUDGET						
E&R	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	
Tabulators	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	
Replace Marked Cruiser	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	
Replace Marked Cruiser	\$0	\$0	\$0	\$0	\$0	
New Gas Burners (2) - Palton School	\$0	\$0	\$0	\$0	\$0	
New Gas Burners (4) - Beal & Coolidge	\$0	\$0	\$0	\$0	\$0	
Replace Marked Cruiser	\$0	\$0	\$0	\$0	\$0	
Replace Unmarked Cruiser	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	
Repairs to Newton Pond Dam	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	
Street Reconstruction	\$150,000	\$250,000	\$250,000	\$250,000	\$250,000	
Update System Wide Facility Study	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	Increase by \$100,000 transfer from storm drains
Replace 3/4 Ton Pickup With Plow (#2/#26)(1995)	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000	
Replace Street Sweeper (#34)(1997)	\$141,000	\$141,000	\$141,000	\$0	\$0	Eliminate Request
Replace Mowers	\$30,000	\$28,000	\$28,000	\$28,000	\$28,000	Reduce to reflect quote
Replace 3/4 Ton Pickup (#34)(1997) Van (#38) (1988)	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	
Loader Snow Blower Attachment	\$90,000	\$90,000	\$90,000	\$0	\$0	Eliminate Request

Proposed Level 1, Level 2, Level 3 and Level 4 Reductions
Fiscal Year 2009

Department	Account	Level 1	Level 2	Level 3	Level 4	Total Reductions Levels 1, 2, 3 & 4	Comment
PKS	Dean Park Roadway Improvements	\$60,000	\$20,000	\$20,000	\$20,000	\$20,000	Reduce and combine with \$25,000 still on account
PKS	Dean Park Erosion Control	\$0	\$0	\$0	\$0	\$0	
F	Defibrillator Replacement	\$0	\$0	\$0	\$0	\$0	
P	Radio Voicing Receiver	\$10,000	\$0	\$0	\$0	\$0	Eliminate Request
PKS	Replace 1/2 Ton Pickup With 1-Ton 4 x 2 (#89)(1990)	\$18,500	\$18,500	\$18,500	\$18,500	\$18,500	
S	Sewer 1 & 1 Removal Project	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
S	Install VFD Controls at Rolfe & Maple Avenue	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
W	Replace Light Pickup (#79)(1998)	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	
S	Replace 3/4 Ton Pickup/Utility (#61)(1999)	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	
W	Painting & Inspection - Masonic Tank #3	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	
C	Cemetery Paving	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
	ADDITIONAL STAFF POSITION - OFFICE OF THE TM	\$61,230	\$0	\$0	\$0	\$0	Eliminate Request
	CEMETERY IMPROVEMENTS	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	
	BILLS OF PRIOR YEAR	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	
	STORM DRAINS	\$250,000	\$150,000	\$150,000	\$150,000	\$150,000	Move \$100,000 to public ways
	SIDEWALKS	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
	WATER MAIN REPLACEMENT	\$1,025,000	\$1,025,000	\$1,025,000	\$1,025,000	\$1,025,000	
	SEWER TRUCK LINE REPAIR/REPLACEMENT	TBD	TBD	TBD	TBD	TBD	
	CREATE ADDITIONAL SEWER CAPACITY	TBD	TBD	TBD	TBD	TBD	
	CONSTRUCTION/EXTENSION OF SEWERS	\$0	\$0	\$0	\$0	\$0	
	GENERAL WATER IMPROVEMENTS	\$84,000	\$84,000	\$84,000	\$84,000	\$84,000	
	COMPREHENSIVE SITE ASSESSMENT FORMER MS	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
	CHAPTER 90 FUNDING	\$723,655	\$723,655	\$723,655	\$723,655	\$723,655	
	COUNSELING AND EDUCATIONAL SERVICES	\$72,000	\$72,000	\$36,000	\$0	\$0	Eliminate Request
	ATM/STM RESERVE	\$0	\$0	\$0	\$0	\$0	
	Total	\$6,984,851	\$6,871,621	\$6,835,621	\$6,568,621	\$6,568,621	
	Reduction		\$113,230	\$36,000	\$267,000	\$0	
	Cumulative		\$113,230	\$149,230	\$416,230	\$416,230	